

# 2016 ANNUAL REPORT

PREMIER TECHNOLOGY PUBLIC COMPANY LIMITED







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# **Business Policy and Overview**

Premier Technology Public Company Limited, a subsidiary of Premier Group of companies, formerly known as Thai Electronic Industry Company Limited was established on 9 July 1973 and operates the business in the area of manufacturing and distribution of car audio products, home entertainment products, and other electronic devices. The Company registered for transformation to a Public Company Limited on 30 November 1992 and changed its name to Premier Engineering and Technology Public Company Limited on 17 March 2005.

In the late 2005, the Company adjusted its business trends by investing in the core business of Information Technology via its subsidiary, Datapro Computer Systems Company Limited (DCS), due to continued business expansion and producing benefits for the Company. Then, the Company changed its name to Premier Technology Public Company Limited (PT) on 27 October 2006.

In 2011, the Company has invested in land and buildings, Premier Place Building, and renovated both inside and outside the building for use as an office and Disaster Recovery Center to serve the customers of its subsidiary and space for rent.

#### **Vision and Mission**

In 2016, The Board of Director has decided to maintain the vision and mission as follow:

Vision - Focus on the investment in the Information Technology Service Business to serve increasing demand of the local business community.

Mission

- To produce quality information technology products and services
- To present a new concept in developing quality of life, social and environment
- Conducting business in ways that are mutually beneficial to employees, organization and social.
- To incorporate the knowledge and ability to co-create ideas.
- Implement the principles of good governance and adhere to morality and ethics in the Thai traditional way.

#### Major changes and developments during 2014-2016 were as follows:

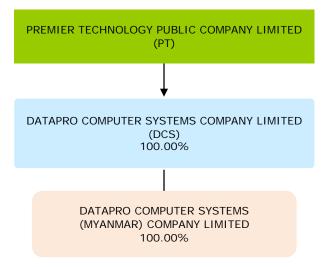
- 1) The ownership structure and management or business operations remained significantly in the past three years.
- 2) In 2016, the Company has renovated Premier Place, inside and out constantly, including the telephone system, installment of the transformer's cover, improvement of the entrance of the building both front and back, to cover the concrete pillars with aluminum, handicapped ramps at the front building, cleaning the air conditioning ductwork, measuring air quality, improvement of car park's drainage trough, changing the water supply pipe in the building, improvement of toilets for disabled, installment of waste water treatment system, totaling 7.33 million Baht.
- 3) The Company allocated 11,295.00 square meters of Premier Place Building space to 9,688.05 square meters of space for lease. Currently, there are tenants occupying 7,442.05 square meters which consists of its subsidiary who leases 4,766.00 square meters of space to operate as the data center services. The rest of the space is other tenants.
- 4) The Company has been assessed by the Securities and Exchange Commission (SEC) and the Thai Listed Companies Association to the 2016 Annual General Shareholders Meeting (AGM) rated as "excellent" with a score of 100 points for a period of 3 consecutive years from 2014 2016, by the Company as 1 of 159 companies that received a score of 100 points out of a total of 601 listed companies participated.
- 5) The Company has been assessed by the Thailand Institute of Directors (IOD) regarding 2016 corporate governance of listed companies. The Company received an average score in the 80-89 percent or "Good" for a period of 5 consecutive years from 2012 2016, which scores it received were arranged in "Top Quartile" among companies with Market Capitalization of 1,000-2,999 million Baht by listed companies that participated in the 2016 survey a total of 601 companies.



- 6) The Company has been rated as one of the 100 securities with a dominant position in the Sustainability (ESG100) for the year 2016 from Thaipat Institution.
- 7) The Company's subsidiary was selected as provider of various services to the customers, as well as being certified and presented with awards by various organizations, agencies and trade partners, for instance:
  - Awarded APC Best Growth Solution from APC Co., Ltd.
  - Awarded Best Dealer Award from VST ECS (Thailand) Co., Ltd.
  - Awarded HP Significant Win Back of the year from Hewlett-Packard Co., Ltd.
  - Appointed HP Gold Partner from Hewlett-Packard (Thailand) Co., Ltd.
  - Awarded Cisco Mobility Partner of the year from Cisco Systems Co., Ltd.
  - Appointed VMWare Premier Solution Provider from VMWare Incorporation
  - Appointed Nutranix Premier Partner from Nutranix Incorporation
  - Earned the trust from the large digital TV media in selection of products and services for Server & Storage and Data Management (Media Content) inclusive.
  - Earned the trust from media executives in convenience stores as a provider of installation and maintenance of digital media in convenience stores across the country.
  - Earned the trust from leading companies in Thailand by choosing products and services to increase the potential for Information Technology such as
    - IBM HP and Dell Server & Storage for increasing the server capabilities and capacities including improving to support the adaptive systems
    - Network equipment for organizations and data centers
    - BMC Control M for managing the data volumes in terms of the rendering service in the data centers
    - Visualization Solution for managing the virtual computer systems
    - Security Infrastructure Software
    - Mimix Software for encouraging the creation of the organizations' backup plan in an emergency via the real-time backup software
    - Service for data centers and emergency offices
    - Multimedia Equipment such as projectors, plasma & LCD displays and CCTV for hotels, theaters, large exhibitions including the education department of leading educational institutes
    - Providing service regarding the digital data dissemination for leading educational institutes and renowned hospitals
    - D-Work, human resources management system developed by its subsidiary to render services for major organizations in terms of selling software (software as a service)
  - Trusted by the Stock Exchange of Thailand to provide live broadcast of the SET Opportunity Day events held every quarter for a period of consecutive years since 2009 - 2016.
  - The Company paid dividend from the operating results of the year 2015 at the rate of 0.28 Baht per share, totaling 39,744,451.88 Baht, in May 2016 and paid interim dividend from the Company's performance of the 6 month period from 1 January 2016 to 30 June 2016 to the shareholders at the rate of 0.12 Baht per share, totaling 17,033,336.52 Baht, in September 2016.
  - The Company received dividend from the operating results of the year 2015 from the subsidiary company; Datapro Computer Systems Company Limited, totaling 80,000,000 Baht, in May 2016.



# The shareholding structure of the Company in Subsidiary companies



# Relationship with the major shareholders

- None -



## **Nature of Business**

#### The Revenue Structure

The Revenue Structure of the Company and its subsidiary over the past 3 years is shown below:

Unit: Million Baht

Products/Services	Onerster	Operator % of shareholding	2016		2015		2014	
	Operator		Revenue	%	Revenue	%	Revenue	%
Revenue from Sales and Services								
- Hardware and Software Product Group	DCS	100.00	1,768.5	67.1	1,387.5	63.0	1,860.2	72.1
- Service Group	DCS	100.00	851.9	32.4	799.0	36.3	708.0	27.4
- Office Rental and Services	PT		14.1	0.5	14.8	0.7	12.4	0.5
Total Revenue from Sales and Services			2,634.5	100.0	2,201.3	100.0	2,580.6	100.0

Remark: DCS means Datapro Computer Systems Company Limited

#### Nature of products and services

The Company's core business is to invest in the information technology business and provide office rental. The Company's subsidiary, Datapro Computer Systems Company Limited, operates the business of a Total Enterprise Solution and Service Provider. The subsidiary also has its own developed products and products that have been appointed as their distributors of the leading global companies and has invested in Datapro Computer Systems (Myanmar) Company Limited, in the Republic of the Union of Myanmar, to engage in the service on a computer system. In addition, the Company's products and services can be categorized as follows:

- 1. Hardware Products Group
- 2. Software Products Group
- 3. Services Group
- 1. Hardware Products Group consists of
  - 1) IT Products
    - Server & Storage from IBM, Dell, Cisco Systems, Brocade, Nutranix, Lenovo and Hewlett-Packard
    - Network Infrastructure and Data Center Infrastructure from Cisco Systems and APC
    - Security Infrastructure from Cisco Systems, Allot, Blue Coat, Juniper, Websense, Imperva, A10, F5, Symantec, McAfee, Palo Alto, Dell, Hewlett-Packard, InfoBlox, FireEye, RSA, Vasco, Gigamon, Riverbed, CA, Cyber Ark, IBM, Trend Micro, Tufin and Check Point
    - Voice and Unified Communications Products from Cisco Systems
    - Accessories and peripherals such as Data Media Storage Printer from IBM, Dell, Hewlett-Packard, Lenovo and Imation
    - UPS from APC
  - 2) Multimedia Products
    - LCD, DLP and LCOS Projector from Canon, Panasonic and Hitachi
    - Visualizer from Aver Media, Elmo and Samsung
    - Monitor from Grand view, Dalite, Vertex and Razr.
    - CCTV and IP Camera from Canon, LG, Aver Vision, Panasonic and Samsung.
    - Interactive Board from Hitachi and Panasonic.
    - Accessories for Video Conference from Aver Vision and Panasonic
    - Training Response System's Wireless accessories from KV Electronics
    - Parts for all multimedia products which is distributed by the Company



- 3) Accessories for Digital Content Products which the Company is the developer.
- 2. Software Products Group consists of
  - 1) Business Application Software
    - Human Capital Management Software
    - Digital Content Management Software
  - 2) Operating System and Database
    - Software for Database from IBM, Oracle and Microsoft
    - Operating Systems from IBM, Hewlett-Packard, Microsoft and Linux
  - 3) Tools & Utilities Software
    - IT Service Management Software from BMC
    - Software for Data Center Automation from BMC
    - Software for Mainframe Solution from BMC
    - Software for Workload Automation from BMC
    - Software for Application and Development Tools from IBM
    - Backup & Recovery Software and High Availability Software from Hewlett-Packard, IBM, Oracle, Symantec, CA, Veeam and Vision
    - Software for Infrastructure Management from BMC
    - Security Infrastructure Software from Cisco Systems, Blue Coat, Juniper, Websense, Imperva, F5, Symantec, McAfee, Palo Alto, Dell, Hewlett-Packard, Cyber Ark, IBM, Trend Micro, Tufin, Microsoft, Kaspersky, RSA, Vasco, Riverbed and Check Point.
    - Software for Email from IBM and Microsoft
    - Software for Network Management from Cisco Systems, CA and Solar Wind
    - Software for Remote Support from Bomgar
    - Virtualization Software from Microsoft and VMWare
- 3. Services Group consists of
  - After-Sales service for all products which are developed and distributed by the Company
  - SaaS (Software as a Service)
  - Data Center & Disaster Recovery Center
  - Office Continuity Service
  - IT Managed Service
  - Annual Maintenance Services
  - Preventive Maintenance Services
  - Providing consultation on the operating systems of large-scale computer system and a plan for data backup in case of emergency
  - Providing data's security testing services for the organizational network
  - Providing hardware products, information technology equipment and multimedia equipment leasing
  - Providing wiring and installation services for network and power supply equipment
  - Providing Applications Development services
  - Administering and managing database via high-speed networking, such as digital media production and a live broadcast

# Marketing and Competition Marketing Policy

The Company and its subsidiary focus on the marketing strategies by delivering excellent service quality in order to promote the achievement in customers' business operations by means of operating a Total Enterprise Solution and Services Provider to meet customer needs, both existing and new customers. The Company has used hardware and software from the strong product owners always conducting research and development or software developed by its subsidiary for a value add in line with meeting customer requirements. Besides, there are the complete data center and backup data center to support the cloud computing services and a variety of outsourcing services according to customer demand. The Company also equips with the experienced and quality personnel to provide



unique services and consulting services in accordance with customer requirements including the current and previous technology.

# Marketing Strategy

The Company and its subsidiary place an emphasis on providing customer services to strengthen and create its customer business's accomplishment. Moreover, the sales and marketing team, who is well knowledgeable about products, is able to give customers the product information and provide services in line with individual customer demand effectively. The Company also highlights on creating a good relation with customers and providing long-term services with the following strategies:

- Developing and maintaining the service procedures according to the acceptable international standards, for instance, ISO 20000 Information Technology Service Management, ISO 22301 Business Continuity, and ISO 27001 Information Security
- 2) Creating readiness for attending the market of Cloud Computing Service Provider that equips with the standard computer center, computer hardware, network system, and security system including a Cloud operating system or Software as a Service allowed users pay per use
- 3) Providing durable and complete products and services for covering all areas of customer business
- 4) Expanding its services with a new service type and improving its business models
- 5) Building business alliances with other information technology service providers in order to collaborate on products and services presentations for large-scale organizations and industries in domestic and neighboring countries. Building alliances with major entrepreneurs to be a role model of information technology services rendered, such as, in the areas of hospitals, education, industrial estates, and hotels etc
- 6) Developing and owning intellectual property for expanding the business of full service providing, for example, in the areas of human resources, and accounting and finance etc
- 7) Hiring an expert personnel granted certificates which are internationally acceptable to assure and meet customer needs along with creating customer satisfaction
- 8) Associating with educational institutes for planning and improving employee productivity for supporting the services and developing software responding to customer requirements, both domestic and international ones
- 9) Placing an emphasis on the Best Quality Service Provider

# Types of Customers and Target Customers

The target customers of the Company and its subsidiary are private sector organizations and state enterprises, from the medium-scale to large-scale ones, such as financial institutions, service business, insurance business, transportation and communications business, communication and telecommunications business, real estate business, mass communication and advertising business, automotive business, consumer goods business, petrochemical business and garment and textile business etc. The target group was expanded to neighboring countries, in particular, the Union of Myanmar where the subsidiary already established Datapro Computer Systems (Myanmar) Company Limited in 2015 to provide information technology services for the enterprise. There are the target customers for expanding the customer base as follows:

- The target customers in the industrial estates by creating alliances with the owners of the industry estates for providing services to the companies and factories within the industry estates.
- 2) A group of foreign customers owned business in Thailand by creating alliances with Foreign Service providers who lack of experienced employees relating to service rendered in Thailand.



- 3) A group of foreign customers requiring specializations by creating alliances with educational institutes for the collaborative development of personnel to develop software responding to demand.
- 4) A group of high technology industries by developing the business model in collaboration with the product owners and specialists for the fast installation for customers.
- 5) The target customers in industries and other service businesses requiring to increase the productivity by creating alliances with distributors for delivering services in line with customer requirements.
- 6) The target customers in healthcare organizations consisting of hospitals, good health centers, and clinics by adopting the application software for deliver services to patients.
- 7) The target customers in heavy industries such as cement and steel industries etc, in collaboration with other information technology service providers to arrange the projects.
- 8) A group of foreign customers who require the software services and development in a variety of languages, for instance, the target group in Japan etc.
- 9) A group of international organizations who operate the business in the heavy industry in Thailand and require the outsourcing services comprising of the steel industry and the automotive industry etc.
- 10) The target group who operate the financial industry such as financial institutions for medium and small sized (SME) etc.
- 11) Customers and partners in the Union of Myanmar such as communication and telecommunications business, information technology business, financial business and hotel business etc.

#### • Distribution and Distribution Channel

With regard to the product and service distributions, the Company directly discusses with customers who are a group of medium to large-scale organizations for presenting and delivering excellent services and products that meet customer needs individually for the maximum efficiency. In addition, the business alliances who continue the collaborative development are considered as the other channel for further distribution.

#### **Industry Competition**

Technological advances are changing rapidly, whether cloud computing, Big Data and IoT (Internet of Things) that are linked together. As can be seen from articles about technology trends in 2017 from Gartner which discussed about technology trends that leap into the Digital Era, especially Digital Service with intelligent system; Intelligent digital mesh system which link everything together, whether man, tools, content and service. Organizations need to accelerate education and understanding for improvement and change management organization to support the transition of technology in the future.

In Thailand, Cloud computing, which is mainstream overseas earlier 3-5 years, increase its roles and is in the interests of the organizations, which may change the usage of Information Technology system from Traditional IT to be used on the cloud instead.

IDC forecasts that the Tradition IT market is just 55% in 2019. Cloud computing service providers in the market changed such as the leader IaaS (Infrastructure as a Service) market is a company that has never been a manufacturer of hardware ie Amazon Web Services from Amazon or Microsoft Azure from Microsoft etc.

In addition, the flow of cloud computing has resulted in many organizations to pay more attention to the use of software or Software as a Service.

The Machina Research which specializes in IOT claimed since April 2015 that IOT market value will increase from 900 millions US Dollar (or approximately 28,000 million Baht) to 4.3 trillions US Dollar (or approximately 137,000 trillion Baht) in the year 2024.

From changing trends in technology that have more capabilities, the subsidiary has to adapt its business operations to build alliances with market leaders such as IaaS; Amazon and Microsoft to achieve a wide range of services to customers. It also reduces the cost of



Data Center. The subsidiary also provides tools and services that can support a wave of such changes as well and maintained computer center and disaster recovery center as well as backup office, which has been operating since 2008 and have been constantly developed and upgraded. The subsidiary is well equipped to provide as data center services that can support Big data and the security of the data in accordance with the international security standard. The subsidiary also acts as a computer center and back-up office that is a far from risks.

The competition in the technology industry in which the Company operates is relatively fierce, both from local and overseas operators. The Company needed to differentiate itself from other operators by becoming a Total Enterprise Solution and Service Provider that maintains quality and standards that are internationally accepted. This has been accomplished through its professional employees who are continuously trained and have much experience. Because of this accomplishment, the Company has been well-recognized by leading organizations for a long time. This is an important strategy that has made the Company one of Thailand's leading information technology providers.

## **Products and Serviced Sourcing**

As the Company is a total information technology services provider, its personnel who provide the services are very important. The Company has invested in building and maintaining efficient personnel by providing both in-house and external training and by building a data center with state of the art equipment which is continuously upgraded for training and development of its work process in the provision of services to customers. The Company also hires experts in the business and in new technologies to educate its personnel in order to help build the confidence of the customers who uses the Company's services and to develop its human resources in line with the development of new technologies that the customers may require.

The Company is a direct importer and distributor of various well-known leading information technology products of global companies who have a presence in Thailand, such as products from IBM, Hewlett-Packard, Cisco Systems, Panasonic, Canon and Hitachi and software packages from IBM, BMC Software, Oracle, Microsoft and etc., imported from different countries like Japan, U.S.A., France and Great Britain. Moreover, in order to keep pace with changing technology and customer's requirements, the Company has to supply and selection of new products and services which are quality and be recognized internationally, with the contracting partner with vendors who operate a reliable and recognized by users around the world such as basic software for computer networks' security which increased by multiples to diverse in response to the different use of customers, software for Company's management including software on a cloud computing (Pay per use) such as D-Work system, a human resource's management (Human Capital Management), FileAbility system, a system to store data for the Company, OfficeAbility, a system for communication within the organization etc. In addition, the Company continues to develop the potential of high speed internet technology to broadcast high quality video and audio.

During the past 30 years, even though the Company is presently distributing a large variety of products, it has not ceased to add value to these products and provides continuous long-term services to its customers. Therefore, the risk of the Company incurring any loss from the provision of services or from being a distributor of products is low.

#### Incomplete Project

On 31 December 2016, the subsidiary has had the incomplete projects accounting for 73.55 million Baht.



## **Risk Factors**

# Risk management framework

The subsidiary had developed risk management system by using the regulations, principles and framework of ISO 31000:29009, also COSO ERM which is the international standard for risk management system, to apply in analyzing and evaluating risk in accordance with the principle, procedures and guidelines.

The subsidiary has appointed Risk Management Committee to stipulate policies and criteria in analyzing risk level and prioritizing risk, which includes analyzing risk that may occur from performing that are not in conform with the anti-corruption policy of Premier Technology Public Co., Ltd. that were promulgate on 12 May 2014 and The Company was officially certified as a full member of Thailand's Private Sector Collective Action Coalition Against Corruption (CAC) on 4 July 2014. By considering from the assessment of likelihood of risk and the severity of the impact from the risk events, with the purpose to use as measures for the risk management and internal procedure development business group which was appointed from all parts of the organization. As well as used it to analyze, evaluate risk and compile plan in controlling risk that happened to be in an acceptable level. This is done by referring from the risk management policy announcement (dated 1 January 2013) along with determined to continuously review and monitor on a quarterly basis.

Moreover, the subsidiary had announced risk management policy and had compiled risk management handbook on 27 October 2014 to be disseminate to employees to acknowledge and uses this handbook in operating on risk management. Such handbook covers fraud and corruption risk.

In managing such risk will help the organization to be able to enhance the operation and governance to create trustworthiness to stakeholder, improve the efficiency of management system and the flexibility in responding to changes effectively. As well as protect the Company's business, products and services.

#### Risk Management Structure and Responsibilities

The Board of Directors and Audit Committee are responsible for stipulating policy and governance risk management, including significant risk management guideline, where the Audit Committee evaluates the efficiency of risk management and promotes to create risk management culture within the Company. As well as consider and approve Risk appetite & Risk tolerance.

Working group for risk management, the subsidiary had announced the appointment of working groups for risk management which can be divided into 2 groups as well as specified their duties and responsibility as follow:

- 1. Risk Management Committee consists of management from all divisions. The duties of this committee are as follow:
  - Specified policies, criteria in analysis, level of risk and prioritizing the risk which includes risk analysis that caused by non-compliance with against corruption policies.
  - Specified / suggest / approve and guideline for Company's risk management which consisted of risk management policy, risk management structure, acceptable risk and risk management procedure.
  - Support / promote / develop and communicate risk management and internal control to be a continuous procedure, in accordance with the Company's objectives and goals as well as be the organization culture.
  - Monitor / notice / governance the risk management in accordance with the risk management policies and handbook, and proposed to the Managing Director to consider on a quarterly basis or proposed to the Managing Director to approve. (if any)
  - Arrange the meeting to review operating performance according to the risk management system at least once a year.
  - Report significant risk and the results to the board of directors and audit committee at least once a year.



- Specified for the risk management committee to appoint risk management and internal procedure development working group to manage risk. The chairman and the number of working group will base on the appropriateness.
- 2. Risk management and internal procedure development working group consists of representatives from the various divisions that have been assigned by the management. The responsibilities of this working group are as follows:
  - Identify, evaluate, compile significant risk management plan and internal plan for each unit that are in accordance with the guideline, as well as the compile Company's risk management policies.
  - Support, promote, develop and implement in accordance with the risk management plan and internal control to be efficient, are linked and integrated throughout the organization.
  - Evaluate, review, monitor operating performance in accordance with the significant risk management and internal control plan according to the schedule at least once a year.
  - Arrange the meeting to present the progress and report the operating performance to the Risk Management Committee in order to consider practicing.

#### Risk Management Process

The Company has risk management process by starting from determining risk management process and managing risk according to the impact and likelihood of risk assessment procedure. Determined measure for control and manage risk in accordance with the remedy plan to reduce the impact and likelihood that may be the cause of such risk. Monitor the overview risk management and evaluate risk at least once a year. For the purpose to create confidence that the executives have tools and process in managing risk appropriately, which proceed with efficiently and effectively.

From analyzing and evaluating subsidiary's risk, the working group had separated risk into 6 aspects, which are

- Strategic Risk
- Financial Risk
- Compliance Risk
- External Risk
- Operational Risk
- Corruption Risk

With risk factors that are significant to the target in business operation, which are both internal factors and external factors, including global risks factors that may affect the Company operation, in terms of economic, society and environment. By summarizing risk factors, nature of risk and supporting measures to reduce risk by separating into different aspects as follows:

#### **Strategic Risk**

- Risks from Business Management Factors
  - Risk from the business operation policy that does not conform to the change in present market

At present, rapidly improvement and changes occurs all the time in operating business organizations. The use of information technology to support the business operation needs to cope with such changes. So the business can operate smoothly. The subsidiary, as the provider to such information technology service, has established appropriate business operation policies to be in comply with the business organizations demand.

**Supporting measures to reduce risk:** Established business operation policies by adding from the usual way of presenting the products to providing service pattern that covers both the product and services or Total Solution



Services. This should be a long term service contract in order to support the present information technology demand.

The subsidiary also has to improve its services by using new technologies that can support the market needs. At the same time, it enables to care of costs in line with revenue from services, coupled with the development of human resources.

# Risk from Factors to consider in investing

# Expanding Business to the Provincial Area

Even though the expansion of business organization into various regions in Thailand increased, whether it's an industrial sector, education and service business, which is an opportunity to expand the subsidiary's business to be able to access business organization that needs information technology to enhance the efficiency in their business operations but the Subsidiary still faces with the limitation in recruitment if the personnel and experts are needed.

**Supporting Measures to Reduce Risk**: The study of the market is needed to ensure that the demand is high enough, do not make high invest during the start especially on the matter of hiring full-time staff for the new branch as required in the beginning and avail personnel from the center as well as establish business cooperation development with existing partners in each area. To promote business cooperation with foreign partners, especially in industrial sector which will expand the businesses to new customers' group.

• Investment to Expand Data Center to keep pace with customer demand. At present, the space of Subsidiary's Data Center may not be available to new customers on time. In expanding the space, it would require time in managing which is approximate 3-6 months and required a large amount of money to invest and may affect the income and expenses which will occur.

**Supporting Measure to Reduce Risk:** Uses technology that can expand the capability of Data Center into divisions, also known as Scalable Data Center, which will make investment to be in comply with the revenue that will occur. In addition, the Rack has already set up in Date Center to be a ready-to-install tool, including cloud computing technology which can meet the needs of customers without having to invest in the expansion area for the Data Center.

# • Risk from limitation in operating business in Republic of the Union of Myanmar

### Limitation on qualified personnel in information technology

Republic of the Union of Myanmar is still lack of personnel with experience in Information Technology as the country is still backwardness on the planning of network structure system causing a non-facilitates in the accessibility of information technology of business sector, resulting in the limitation of personnel with knowledge and experience, which may effects the quality of the services of subsidiary.

**Supporting measurements to reduce risk:** Creating business alliance with Information Technology service provided in the Republic of the Union of Myanmar to allow flexibility in the provision of quality services.

#### Limitation on laws

Related to selling products by foreign countries that do not have a clear schedule causing the Company to unable to procure some of the products in Republic of the Union of Myanmar and takes time to procure and delivered from the subsidiary causing delay in Republic of the Union of Myanmar customers' business operation or may have to fix the problems by investing in the purchase of products in advance which the subsidiary may have unnecessary cost from purchasing reserve products.

Supporting measures to reduce risk: In creating business alliances with Information Technology service provided in Republic of the Union of Myanmar that have potential in purchasing products to reserve for providing services will help generate the more flexibility in delivering services to customer. The subsidiary have good relationship with several Information Technology trade partner companies in Republic of the Union of Myanmar from selling products



through the mentioned trade partner since 2009. The subsidiary has confidence that such measures can support the risk at one level.

# • Risk from Competition Condition

# • Domestic Competition

The competition of information technology business is increasing due to the adjusting of goods and services that change rapidly. Both old and new business owner tried to manufacture Substituted Products and designate diversified representative or distributor, which provide alternative for consumers causing high competition.

**Supporting Measures to Reduce Risk**: By proposing system solution that covered both good products and services after installation to create higher service standard when compare to new competitors; especially presenting the system to Enterprise Business that demand such total solution service. For Small and Medium Business, the Subsidiary can propose a monthly service that covers both products and services which meets the customers' needs in managing the investment, as part of making a difference and competitive advantage in the market.

## Competition in ASEAN

The open of economic cooperation in ASEAN region or as known as "ASEAN Economic Community", the competition is not just domestic but becomes a competition on a national scale that expanded wider. This has both advantages and disadvantages.

**Measures to Reduce Risk:** The development of services with international standards is important. But personnel need to develop the availability of language, especially English language to be used in communications.

#### **Financial Risk**

#### Risk from Exchange Rate

Due to the economic conditions and situations that occur in both domestic and international resulting in fluctuations in exchange rate which impact on earnings of the Subsidiary inevitable since the subsidiary orders products from its business partners in US dollar. It may affect to the cost of products.

Measures to Reduce Risk: The Subsidiary has studied ways to prevent risk in exchange rate by closely observing the movement of foreign currency exchange rate and contemplate in making transactions, to prevent forward contract risk with the bank in the circumstances which the Subsidiary sees appropriate. This is to prevent or reduce losses that may occur from the exchange rate. Moreover, the Subsidiary has regularly provided information and tendencies related to exchange rate to the related division to use as a guideline in calculating the cost of goods and selling price that will propose to the customers in order to reduce the chance of quoting a lower price than it should be.

### • Risk from Working Capital Management

The nature of business of the Subsidiary, which is the total solution service provider, and at present new technology tends to become more and more complex, along with customers demand in using new technology as a tool to support more operations. As a result, the sale of the Subsidiary, especially in the big project, the Subsidiary has to responsible for installing and testing the computer system and various peripheral devices which sometimes it takes certain period to install to be able to present invoice to the customers, while the scheduled product payments to the creditor is between 30-60 days, so the Subsidiary may be facing a lack of working capital needed for operation.

**Supporting Measures to Reduce Risk:** The Subsidiary has the Company's working capital reserved. In addition, the Subsidiary also has credit from various financial institutions which are immediately available as per requested.

## Risk from Credit associated with accounts receivable

Most of the Subsidiary's sales of goods and services are credit sales, which the customers did not have any guarantee to cover the debt value and due to the economic slowdown both domestic and international, the customers may have problems with liquidity or



business interruption which will directly affects the payment of goods and services to the Subsidiary.

**Supporting Measures in Reducing Risks:** The Subsidiary designated a division responsible for credit which is independent of the credit sales, so that the loan is maintaining a balance. In consideration for the loan is determined by analysis of the financial statements and other information of each customer before the sale. In addition, the agreement may provide for advance payment or letter of credit in case the customers paid through the bank, install payment to comply with the success of the work done, consideration for letter of guarantee which suitable for the risk of each customer in order to reduce the risk of bill collection. In addition to carefully loans, the Subsidiary also has a strict policy on the provision for doubtful receivables on trade receivables which cause the Subsidiary's financial statements show net worth based on experience in the collection and aging analysis.

## • Risk from Cost Management

The Subsidiary's main products are computers and peripheral equipment, which is a technology products that have rapid development and if the Subsidiary stored too much inventories, there may be a chance that the product might be outdated and unable to make profit from sales or cannot be sold, which may impact the performance.

Moreover, some of the services provided by the subsidiary such as Data Center & Disaster Recover Center needed to use large amount of money to invest, if the Subsidiary did not establish appropriate extension plan it may facing a burden in the high financial cost and high cost of assets depreciation.

**Supporting Measures to Reduce Risk**: The Subsidiary's policy is to manage inventory to a minimum. Purchase will made when there is a demand from customer or when the Subsidiary plans to make short term sell, establish accurate and fast information system that show Inventory Aging and separated by business unit. This can be used as information for related parties to use it to analyze and establish a way to reduce the inventories that remain in the stock for a long time.

The Subsidiary has carefully considered in investing in Capital Expenditure and has analyzed the trends and opportunities to increased sales and services along with every investment by gradually invest to be in line with the expansion of customers demand.

#### **Compliance Risk**

# • Risk from regulatory conditions, rules and regulations

Due to the nature of the business of the Company is to sell products and services, this business is not subject to license or by specific concessions from public authorities, the Company has no risk in the license renewal. For the sake of compliance with the law regarding their business, the Company and its subsidiary recognize the importance and strict compliance.

#### Risk from trading conditions with suppliers and customers

The subsidiary is well aware the importance in operating business to be in line and in accordance with the regulations of trade with trading partner, both domestic and foreign countries, resulting in a sustainable trade between each other by the consideration of regulations such as financial transactions, regulations on personnel and international transport in order to avoid conducting commercial transactions that do not comply with the relevant regulations which may affect the reputation and image of the organization.

**Supporting measures to reduce risk:** The Subsidiary has assigned its legal department to monitor and follow various rules and regulations that are related to trading partner, both domestic and foreign countries, by setting the most comprehensive measures to prevent and support risk that may occur.

## • Risk from Products and Services Sales Contract

The commercial contract, with the possibility that the parties to the inconsistencies in the terms of the contract. The need to amend the terms of the contract to the satisfaction of both parties together caused a delay in the delivery of products and services, the payment for products and services, especially with medium to large size organizations.



The Subsidiary's main customers is often have many terms and condition of contracts that are not conform.

**Supporting measures to reduce risk:** The Subsidiary has assigned its legal department to study and review sale contracts to be in line with the requirement of both the buyers and sellers and in accordance with the international rules and regulations as well as various laws in order for such contract to have standard, referable and is acceptable, including to monitor and manage all risks in order to avoid problems with the covenants in the future.

#### **External Risk**

- Risk from the situation inside and outside the country
  - Risk from change of IT Technology
    - Progress and Changes in Information Technology impact on the demand for daily life and operation of business sector at all times and the trend of such changes is high and fast. IT usage in the organizations change from ownership to rental of products or services increasingly according to the trend of Cloud Computing and Cloud Services.
      - Supporting measures to reduce risk: The subsidiary is the company that has been operating business for a long time and is accepted by the trade partner who's the owner of international level technology. The subsidiary has an investment in skills training, both inside and outside the country, for human resource development in learning and following the change of technology in able to respond to the business needs of our customers more effectively. It has developed systems for human resource management (HRM, HRD) in the form of a Cloud provider with its customers to meet the customers' needs who want to use the software as "Software as a Services" instead of buying and owning.
    - o **Risk from Internet Threats** with the rapid development are becoming more complex and the increased in the severity of the wider impact in the era of the borderless world that tends to spread quickly; in parallel to the development of IT capabilities and such threats will cause damages to many business as well as may affect the subsidiary's Data Center services that provide services to many customers if attacked by malicious users.

## Supporting measures to reduce risk

- o ISO 27001 Standards for Information Security is the supporting measures to reduce risk from being attack through the network system. The subsidiary has process in regularly verifying such standard.
- o The Subsidiary is well accepted expertise from trade partner that owns the technology dealing network system threats for more than 20 years. This allowed the Subsidiary to have experience and expertise in managing such threats to both Company and customers, where such threats can be considered as the Company's business opportunities.
- o The Subsidiary is organized the training to raise safety awareness in the use of information technology to employees so that all employees are aware of the operation and use of information technology.
- The disruption or shortage of electric power that occurred in many countries around the world in the past year, whether a fully developed country like Japan in 2012, Pakistan in 2013 and both India and Republic of the Union of Myanmar in 2014 and affected Thailand in April 2014, including occasional disruption in many countries around the world as well as some region of Thailand. Even though the electric power disruption incidents may not have high tendency to occur within this 1-2 years but will broadly affects the business operation of the Company, trade partner and customers that use the services of Data Center that consume electric all the time in order to provide services and if by any chance there is a severe electric power disruption around the Data Center's area of more than 24 hours, this may cause a halt in the related business as well.



## Supporting measures to reduce risk

- o The subsidiary has been supplying equipment to reduce the impact of the shortage of electric power such as generators, UPS, oil reserves to enabling service continuity and share this knowledge with the customer as the opportunities for products selling in the future.
- o The subsidiary selected equipment used in the Data Center that consume less electric but still maintain the efficiency of that devices even the investment in some equipment is high in order to extend the use of the limited energy efficiently if there is any disruption of the power supply in the Data Center area.
- Conflicts and political instability in many countries around the world cause a slowdown in conducting international business of government sector, which the political conflict that often are linked to fraud and corrupt at the countries level resulting in the credibility in conducting business of both private and public sector. The trend of such conflict and instability are high as seen from the news events around the world that are becoming more violence and impact on the economy around such events. This surely impact on the business operation of the subsidiary that risk in unintentionally entering into doing business with stakeholders in the midst of various conflicts and may impact on the reputation and credibility of the Company in long-term.

**Supporting measures in reducing risk:** Under the philosophy in operating business and good governance in operating business allowing the Company and its subsidiary to emphasized on operating business with transparency, clarity and accountability as well as avoid operating business with complexity in verifying which is the nature in business operation that has been acknowledged and accepted for the past 29 years. The Company then was not effect significantly from such risk.

• Risk from the uncertainty of government policies effect of the change in import tax policy which might affect the cost or from minimum wage cost/ political stability, slowdown in investment / Thailand sanction.

**Supporting Measures to Reduce Risk:** The Subsidiary adopted Enterprise Resource Planning System and developed data base to make decision with the aim to able to realize the efficiency of business operations in time and the change in profit and cost allowing the Subsidiary to manage cost and selling price accurately and in time.

#### **Operational Risk**

- Risk from Human Resource Management
  - Expertise: In information technology business, the personnel is considered as significant assets in conducting business activities. The Subsidiary has to depend on their knowledge and experience starting from presenting, installing and finding solution to the problems that may occur from using the product or services.

**Supporting Measures to Reduce Risk:** The Subsidiary provide training to enhance an in-depth knowledge and understanding of the products or systems that are present to the customers and to regularly track the progress as well as changes of such products. Certificate from the product owner will build customers' confidence, which the Company should contemplatively support.

- Maintaining Human Resource: If the Subsidiary loses personnel who have knowledge and competence, it may impact with the business operation and the ability to provide customers with good services. This may cause the customer lack of confidence and turned to use the service provided by the competitor instead.
  - **Supporting Measures in Reducing Risk:** The Subsidiary must provided employees the welfare in different aspect such as salary when compare with the same industries, carrier path and provident fund as well as provide activities and labour relations.
- **Difficulty in recruiting:** Due to the new concept of new generation that have higher demand to own their own business causing the lack of personnel available



in the market, where the Subsidiary, partner and customer are facing the recruitment for personnel problems as well.

**Supporting Measures to Reduce Risk:** Proposed that the Subsidiary present employees invite or recruit their friends to apply for the job (Friend gets friend). Another option is to contact various educational institutions and accept students for internship during their last term, which will help the Subsidiary to be able to recruit and accepted as employees when they graduated

- Risk from complexity of the process and working procedures
  - Risk from the form of Information Technology for organization services
    Using Information Technology to support the business operation of medium to
    large size, which is the Subsidiary's main customer group and often have high
    complexity, which likely become higher. Due to the business competition condition
    that required dynamically development, especially using Information Technology
    as a tool to support work and service, users often have more demand during the
    services, which often affect the managing of cost, personnel and determining
    appropriate service fees as well as may impact on the reliability of the Subsidiary
    in charging a fair service fees.

#### Measures to reduce risk

The Subsidiary has specified to prepare clearly documents showing service fees and scope of services (Service Catalog) every time as the standard and reference evidence in providing services to customer.

Risk from planning for installation service

Technology instruments for organization are big instruments that have installing pattern that requires preparation in accordance with the set criteria which often found defects in coordinating with the officers related to such preparation and is likely for such situation to occur due to most organization, especially organization with not much experience in using information technology for organization. These organizations were lack of understanding and did not place enough importance on preparedness. This will affect the period of the services causing delay in delivering and receiving services as well as delay on the payment that were scheduled.

#### Measures to reduce risk

- o The Subsidiary has determined to prepare manual and checklist of installation services work for related officers both for the Company and the customers to be able to use as guideline for the installation work.
- o The Subsidiary has assigned project manager to coordinate and prepare for both the Company and the customers.
- Risk from the convenience in accessing into the technology of employees.
  - The safety of data from using portable devices: At present, mobile devices are necessary and have become part of work especially in the field of information technology. It is a risk that data may be lost or slipped out unintentionally, so it is necessary to establish policy to control and prevent such risks.

Measures to reduce risks: The Subsidiary has the policy to register the devices that will be put into use, which information of the devices' owners are recorded. This is to prevent non-register devices to access into the systems. The employee must always set password on their devices and if any employee losses their devices, the data security process will be put into action such as to remote delete the data (Remote wipe) on the lost device. Moreover, the Subsidiary has setup a Firewall system for the safety in accessing the data from devices outside the organization, which is in accordance with the data security standard.

• Illegal Software: Due to variety use, the staff may install illegal software which must be control and monitor as well as measure to prevent such act as it is considered as a copyright infringement.



#### Measures to reduce risk:

- ❖ The Subsidiary established procedures to prohibit employees from installing any software without copyrights as stated by the law and the employee signed to acknowledge such practices. The Subsidiary's information technology unit has systems that help inspect and alert number of people using the software with copyrights in order to be able to manage the right number of copyright software and appropriate with the amount of users.
- ❖ The Subsidiary plans to use the software, Cloud Services, to assist in the management and control of software licensing.

## **Corruption Risk**

Problem of Fraud and corruption are internal factors, external factors and factors in a macro level that all over the world are aware of, as well as have activities that may risk and that may indicate as fraud and corruption in a board area. Covering from sales, services, employment, procurement, donation, provide support in various form, entertainment and giving and receiving presents, which are activities that occur all the time in operating business and may be the cause of unnecessary higher costs which may greatly affect the Company's reliability reputation if not strictly monitored.

#### Measures to reduce risk

- The Company and its Subsidiary had stipulated policy and compiled handbook on anti-corruption to submit to the Company's executives and employees in order to adhere as regulations.
- To specified supporting and promoting anti-corruption activities to be more lucid such as Provide training for all executives and employees in 2015, make short film to be used in communication in the organization through digital since 2014 onwards.
- o The Subsidiary has managed employees' training for all levels to understand the exact information about the anti-corruption.
- o The Subsidiary has set up a monitoring and evaluation annually.



## **General Information**

Name of Listed Company : Premier Technology Public Company Limited

Company Registration Number : 0107535000320

Type of Business : Investment in Information Technology business

And Office Rental

Head Office : 1 Premier Corporate Park, Soi Premier 2

Srinakarin Road, Nongbon Sub-district,

Prawet District, Bangkok 10250

Telephone : 0-2301-1550 Facsimile : 0-2398-1188

Homepage : www.premier-technology.co.th

Registered Capital : 142,440,489 Baht Number of Issued Shares : 141,944,471 Shares

Corporate Secretary

Telephone : 0-2301-1569 Facsimile : 0-2748-2063

e-mail : teerapol@pfc.premier.co.th

**Investor Relation** 

Telephone : 0-2684-8405 Facsimile : 0-2677-3500

e-mail : ircontact@premier-technology.co.th

#### OVER 10% OF SHARES HELD BY THE COMPANY

Name of Company : Datapro Computer Systems Company Limited

Company Registration number : 0105529045455

Type of Business : Total Enterprise Solution and Service Provider

Head Office : 1 Premier Corporate Park, Soi Premier 2,

Srinakarin Road, Nongbon Sub-district,

Prawet District, Bangkok 10250

Telephone : 0-2684-8484

Facsimiles : 0-2677-3500 - 2

Homepage : <u>www.datapro.co.th</u> Registered Capital : 100,000,000 Baht

Number of Issued Shares : 1,000,000 Shares

Shares held by the Company : 999,988 Shares



Name of Company : Datapro Computer Systems (Myanmar) Company Limited

Company Registration number : 752FC/2014-2015

Type of Business : Computer System Service Provider

Office : Room No. 117 Inya Lake Hotel, 37 Kaba Aye Pagoda

Road, Mayangone Township, Yangon,

The Republic of the Union of Myanmar

Telephone : 0-2684-8484

Facsimiles : 0-2677-3500 - 2

Homepage : <u>www.datapro.co.th</u>

Registered Capital : 50,000 US\$

Number of Issued Shares : 50,000 Shares

Shares held by the Company : - Shares Shares held by the Subsidiary : 49,999 Shares

#### OTHER REFERENCES

## 1) Securities Registrar

Thailand Securities Depository Company Lmited

The Stock Exchange of Thailand Building

No. 93 Rachadapisek Road, Din Daeng Sub-district,

Din Daeng District, Bangkok, 10400

Telephone: 0-2009-9378-89 Facsimile: 0-2009-9476 Call Center: 0-2009-9999

Website: http://www.set.or.th/tsd Email: TSDCallCenter@set.or.th

## 2) Debenture Holders' Representations

- None -

### 3) Auditors

Miss Sirirat Sricharoensup with CPA No. 5419, or

Mr. Narong Puntawong with CPA No. 3315, or

Miss Supannee Triyanantakul with CPA No. 4498

EY Office Limited

33rd Floor, Lake Rajada Office Complex

193/136-137 Rajadapisek Road, KlongtoeyDistrict, Bangkok 10110

Telephone: 0-2264-0777, 0-2661-9190 Facsimile: 0-2264-0789-90, 0-2661-9192

#### 4) Financial Advisors

- None -

## 5) Legal Advisors

- None -



# 6) Consultant or Manager under Management Contact

Business Management and Consulting Contract
Premier Fission Capital Company Limited
1 Premier Corporate Park, Soi Premier 2, Srinakarin Road,
Nongbon Sub-district, Prawet District, Bangkok 10250

Telephone: 0-2301-1000 Facsimile: 0-2398-1188



# **Securities and Shareholders Information**

On 31 December 2016, the Company has registered capital of 142,440,489 Baht, divided to 142,440,489 ordinary shared of 1 Baht per par, and paid-up capital of 141,944,471 Baht, divided to 141,944,471 ordinary shares of 1 Baht at par.

# **Shareholders**

- 1) Top 10 Shareholders
- (a) Details of the top 10 shareholders whose names are shown in the shareholder register as of 30 December 2016 are as follows:

Name	Number of Shares	Shareholding %
Mrs. Vimolthip Phongsathorn     Mrs. Vimolthip Phongsathorn     Mr. Vichien Phongsathorn (spouse)	58,943,923 58,943,883 40	41.53 41.53 0.00
Premier Fission Capital Company Limited	13,540,800	9.54
3. Mr. Harkishin Tanwani	7,000,000	4.93
4. Thepthannya Company Limited	4,000,000	2.82
5. Thai NVDR Company Limited	3,469,180	2.44
6. Mr. Thanathorn Kuekoolsri	1,983,200	1.40
7. Mr. Sommai Faarun	1,638,300	1.15
8. Mr. Viboon Sirikijpanichkul	1,080,900	0.76
9. Mrs. Duangthip Eamrungroj	1,000,180	0.70
10. Mr. Harin Upra	855,600	0.60
Total	93,512,083	65.88

- (b) Percent shares in Minor Shareholders (% Free Float): 47.27
- (c) Major shareholders who are related persons participating in the Company management are as follows:

Name	Type of Business	Related Persons
1. Mrs. Vimolthip Phongsathorn	-	Mr. Vichien Phongsathorn, her
		spouse, is Chairman



# Shareholders of subsidiary:Datapro Computer System Company Limited as of 31 December 2016 is as follows:

Name	Number of Shares	Shareholding %	
Premier Technology Public Company Limited	999,988	100.00	
2. Miss Tipchaya Phongsathorn	9	0.00	
3. Mr. Viwat Phongsathorn	1	0.00	
4. Lieutenant Seri Osathanugrah	1	0.00	
5. Mrs. Srisuma Osathanugrah	1	0.00	
Total	1,000,000	100.00	

Datapro Computer System (Myanmar) Company Limited as of 31 December 2016 is as follows:

Name	Number of Shares	Shareholding %
Datapro Computer System Company Limited	49,999	100.00
2. Mr. Harin Upra	1	0.00
Total	50,000	100.00

# 3) Agreement between major Shareholders

The Company has no agreement between any shareholders (Shareholder's agreement) on matters affecting the administration of the Company.

## **Issuance of Other Securities**

- None -



# **Dividend Payment Policy**

The Company and its subsidiary have policies to pay dividends to the shareholders at a rate of no less than 50% of net profit after income tax and deduction of legal reserves. However, such dividend policies may be changed depending on the companies' investment plans, necessities and appropriateness in the future. The resolution of the Board of Directors to pay dividend must be presented to the shareholders' meeting for approval in advance, except for interim dividend payment where the Board has the authority to authorize such payments, prior to reporting to the shareholders at the next meeting.

Dividend payment from the operating results of the Company to its shareholders from the pass 5 years.

Earnings Year per		Cash Dividend per share (Baht/share)		Stock Dividend	Grand Total	Dividend payout	
100.	share	Interim	For the year	Total	per share	(Baht/share)	ratio (%)
2012	0.20	-	0.15	0.15	-	0.15	75.00
2013	0.58	0.15	0.25	0.40	-	0.40	68.97
2014	0.40	0.12	0.28	0.40	-	0.40	100.00
2015	0.77	0.12	0.28	0.40	1	0.40	51.95
2016	1.35	0.12	0.88*	1.00*	1.00*	2.00*	148.15

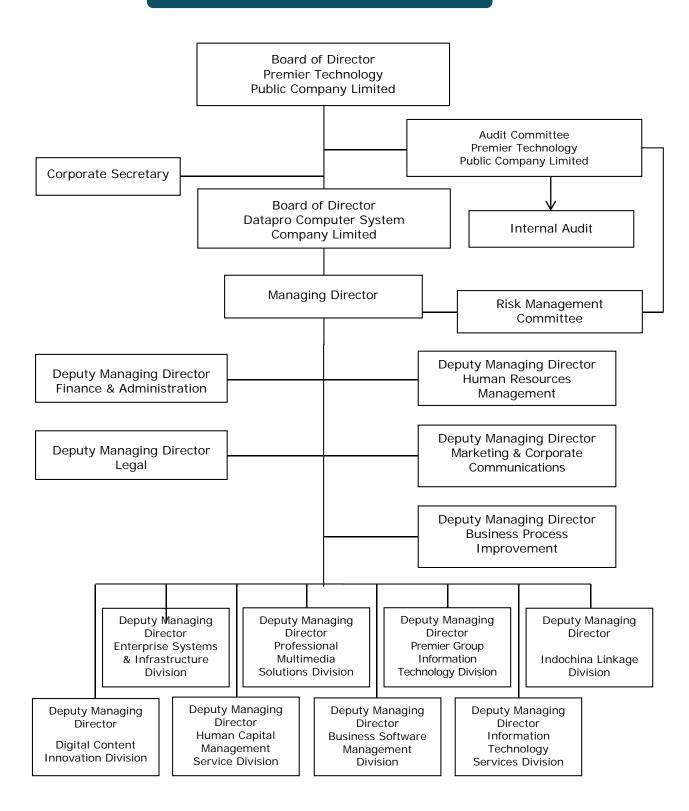
<sup>\*</sup>Remarks: The Board of Directors' Meeting No. 1/2560 on 15 February 2017 has passed the resolution to the Annual Meeting of Shareholders to be held on 26 April 2017 to propose the dividend payment for the year 2016 to the shareholders of the Company in the form of stock dividend and cash dividend as follows:

<sup>1.</sup> stock dividend in the total number of 141,944,471 shares with par value at 1 Baht each which shall be allocated to the shareholders of the Company at the ratio of 1 existing share per 1 new share, being dividend pay-out rate of 1 Baht per share; and

<sup>2.</sup> cash dividend at the rate of 0.88 Baht per share Total dividend payment is 1.88 Baht per share



# **Management Structure**





#### **Board of Directors**

As at 31 December 2016, the Board of Directors consisted of 8 directors as follows:

		Attendance the Meeting/Total Number of Meetings (Times)			
Director's Name	Position	Board of Director	Audit Committee	Annual General Meeting	
1. Mr. Vichien Phongsathorn	Chairman	5/5	-	1/1	
2. Mrs. Duangthip Eamrungroj	Director	5/5	-	1/1	
3. Mr. Suradej Boonyawatana	Director	5/5	-	1/1	
4. Miss Wanna Kolsrichai	Director	5/5	-	1/1	
5. Mr. Harin Upra	Director	5/5	-	1/1	
6. Mr. Pirom Chamsai	Independent Director and Chairman of the Audit Committee	5/5	6/6	1/1	
7. Mr. Suchai Vatanatrinakul	Independent Director and Member of the Audit Committee	5/5	6/6	1/1	
8. Mr. Surabhan Purnagupta	Independent Director and Member of the Audit Committee	5/5	6/6	1/1	

Mr. Teerapol Juthapornpong, The Corporate Secretary, acts as Secretary of the Board of Directors and Secretary of the Audit Committee.

#### **Authorized Directors**

Mr. Vichien Phongsathorn, Mrs. Duangthip Eamrungroj, Mr. Suradej Boonyawatana, Miss Wanna Kolsrichai and Mr. Harin Upra, with any two of five directors signing jointly with the Company's seal affixed.

#### **Term of the Board of Directors**

At every Annual General Meeting of Shareholders, one-third of the directors must resign. If one-third is not a round number, the number closest thereto shall be the applicable number. The directors to vacate office within the first and second year following Company registration shall draw lots. In subsequent years, the directors serving the longest shall resign. The directors who vacate office are eligible for re-election by shareholders.

#### Scope of Responsibilities of the Board of Directors

- 1. Administer the corporate affairs in compliance with all relevant laws and regulations, the Company's objectives and Articles of Association, including the resolutions of the shareholders' meetings, except for issues where the approval of the shareholders' meeting is required prior to implementation, such as issues that by law requires the resolution of the shareholders' meeting, related transactions, acquisition or sale of substantial assets according to the criteria of the Stock Exchange of Thailand or as determined by other government agencies, etc.
- 2. Consider and approve major issues such as policies, missions or strategies, plans and budgets, organization structure, authority of the management, corporate governance policies, vision, mission and other issues as prescribed by the Stock Exchange of Thailand or by law.
- 3. Supervise the management to act in accordance with the approved policies, missions or strategies, plans and budgets.
- 4. Appoint a qualified person who does not possess the prohibited characteristics as specified in the Public Company Limited Act B.E. 2535 (1992), including any amendments thereof, and the securities and exchange laws, as well as related notifications, rules and/or



regulations, to replace a director who has vacated office by any reason other than retirement by rotation.

- 5. Approve the appointment of an Audit Committee, other sub-committees and Managing Director.
- 6. Install reliable accounting, financial reporting and financial audit systems, as well as oversee the establishment of efficient and effective internal control and internal audit systems.
- 7. Ensure that the Company has a comprehensive risk management system and process, with effective reporting and monitoring.
- 8. Report on the execution of the Board of Directors' responsibilities in the preparation of the financial statements, which is to be presented together with the report from the independent auditor in the annual report.
- 9. Responsible to the shareholders, both major and minor, about the Company's operations and ensure to manage based on policies and goals that will bring the most benefit to the shareholders within the framework of legal and ethical behavior, ensure operational transparency and the disclosure of sufficient and accurate information.
- 10. The following transactions can be undertaken only after approval from the shareholders' meeting has been granted. However, it is prescribed that in a transaction where a director or any other person may have a conflict of interest with the Company or its subsidiary (if any) the director is not eligible to vote on the transaction.
  - (a) Transactions that by law require the resolution of the Shareholders' Meeting.
- (b) Transactions in which directors have an interest and are required by law or SET's requirements to be approved by the Shareholders' Meeting.
- 11. The Board of Directors may delegate one or more director(s) or any other person to carry out particular activities on behalf of the Board. However, this delegation excludes the authorization or sub-authorization of the director(s) or appointee(s) in the approval of transactions with potential conflict of interest with the Company or its subsidiary. Approval from the Shareholders' Meeting is required for related transactions and the acquisition or sales of substantial assets of the Company as stipulated by the requirement of the Capital Market Supervisory Board.

#### **Authorities and Responsibilities of Chairman**

Chairman has the authority and duty to manage the affairs of the Company as assigned by the Board of Directors, which includes the following matters and businesses:

- (1) Consider the policies, strategies, plans and budgets, structure of administration and scope of authorities of the Company for proposal to the Board of Directors for endorsement.
- (2) Supervise and monitor the Company's operations to be in accordance with the approved policies, strategies, plans and budgets.
- (3) Have the power to execute and approve all expenditures within the scope prescribed by the Company's authority manual.
- (4) Perform any other duties assigned by the Board of Directors and/or the Audit Committee.

#### Management

The Company has no employees since the Company operates an investment in a subsidiary and hired Premier Fission Capital Company Limited to work in accounting & finance and other supports. The Company has delegated authority and responsibility to the Managing Director for the implementation of policies, strategies and goals of the Company.

### **Authorities and Responsibilities of the Managing Director**

The Managing Director has the authority and duty to carry out normal business practices of the Company as assigned by the Board of Directors, which includes the following transactions or activities:



- 1. Administer and/or manage the Company's daily activities.
- 2. Develop and propose policies, strategies, plans and budget, organization structure and management authority for approval by the Board of Directors.
- 3. Operate and manage the Company's businesses according to the approved policies, strategies, plans and budgets.
- 4. Have the power to execute and approve all expenditures within the scope prescribed by the Company's delegation of authority manual.
- 5. Develop the quality and effectiveness of the organization and personnel continuously.
- 6. Act as the Company's authorized person in effectively administering its businesses and affairs to achieve the intentions of its objectives, rules, policies, regulations, requirements, orders, resolution of the Shareholders' Meeting and/or resolution of the Board of Directors' meeting.
  - 7. Monitor and maintain the corporate image.
- 8. Perform any other duty as assigned by the Board of Directors and/or Audit Committee.

However, the Managing Director's administrative power, including the delegation of such authority to other persons as deemed appropriate, excludes the administrative power or authorization that empowers the Managing Director or the appointee to approve any transaction in which he/she or related persons may have conflicts of interests with the Company or its subsidiary, or any other transaction not carrying out under normal business practice. The approval of such transactions must be proposed for consideration and approval from the Board of Directors' meeting and/or the shareholders' meeting as stipulated in the Articles of Association or by any relevant law.

The list of the executives of the subsidiary that operates the core business: Datapro Computer Systems Company Limited as of 31 December 2016, comprises 14 executives is as follows:

Name	Position
1. Mr. Harin Upra	Managing Director
2. Mr. Sidthakorn Usanno	Deputy Managing Director
	Enterprise Systems & Infrastructure Division
3. Mr. Akadej Thongpoosawan	Deputy Managing Director
	Professional Multimedia Solutions Division
4. Mr. Chatchai Trakoulchokchai	Deputy Managing Director
	Premier Group Information Technology Division
5. Mr. Mitree Prasan-atikom	Deputy Managing Director
	Information Technology Services Division
6. Mr. Kittipong Gotiwichien	Deputy Managing Director
	Digital Content Innovation Division
7. Mr. Sarun Angkulwaranya	Deputy Managing Director
	Human Capital Management Service Division
8. Mr. Sumit Phattanajindakij	Deputy Managing Director
	Business Software Management Division
9. Mr. Somkiat Vivattanaphan	Deputy Managing Director
	Information Technology Services Division



Name	Position	
10. Mrs. Charuwan Poomgade	Deputy Managing Director	
	Business Process Improvement Division	
11. Mr. Wanchai Sirinijsriwong	Deputy Managing Director	
	Human Resources Management Division	
12. Mrs. Rawadee Chaisuksant	Deputy Managing Director	
	Legal & Business Practice Management Division	
13. Miss Piyada Sooksamai	Deputy Managing Director	
	Finance and Administration Division	
14. Mrs. Chantiwa Suwanwitwaj	Deputy Managing Director	
	Marketing & Corporate Communications Division	

## **Corporate Secretary**

The Board of Directors appointed Mr. Teerapol Juthapornpong as the Corporate Secretary as from 20 February 2013 to be responsible for the shareholders' meetings, the Board of Directors' meetings and other Committees, as well as support the implementation of corporate governance to be in accordance with the good corporate governance standard. The Corporate Secretary must have the following qualifications and responsibilities:

### Qualifications

- 1) Must possess basic knowledge of the principles of laws and regulations of regulatory agencies related to the public company limited laws and the securities and exchange laws.
- 2) Must have knowledge and understanding of the principles of good corporate governance and the good practices in corporate governance.
- 3) Must have knowledge in the various businesses of the Company and good communication skills, which are supplementary qualifications that assist the Corporate Secretary in efficiently carrying out his duties.

# **Roles and Responsibilities**

The main roles and responsibilities of the Corporate Secretary are to support the Board of Directors regarding regulatory requirements. The specific roles and responsibilities of the Corporate Secretary include the following duties:

- 1) Manage the meetings of the Board of Directors and related committees appointed by the Board and the Shareholders' Meeting in accordance with the laws, the Company's Articles of Association, the charter of each committee, and good practices.
- 2) Inform the related executives of the resolutions and policies of the Board of Directors and shareholders, and monitor the implementation through the Managing Director of such resolutions and policies.
- 3) Provide advice and preliminary recommendations to the Board of Directors and the committees appointed by the Board on statutory matters, regulatory practices and desirable practices related to corporate governance.
- 4) Ensure that the Corporate Secretary's unit is the center for corporate data, such as the juristic person registration certificate, Memorandum of Association, Articles of Association, shareholder's register and licenses for various types of businesses.
- 5) Supervise the disclosure of information and reports under his responsibility to the regulatory agencies in accordance with the law, regulation and policy on the disclosure of information and news of the Company.
- 6) Contact and communicate with the general shareholders to inform them of their various rights.
- 7) Provide news and information to the directors on issues related to the business operations of the Company to support them in the execution of their duties.
  - 8) Arrange for advice to be provided to the newly appointed directors.



## **Remuneration for the Directors and Executives**

The Company has a policy to remunerate the directors and executives at a level that is appropriate with consideration of the Company's performance and by comparison with companies within the same industry, as well as the appropriateness to the duties and responsibilities of each director and executive. The remuneration for the directors is in the form of annual remuneration and meeting allowance while the remuneration of the executives is in the form of salary, bonus and provident fund contribution.

# (1) Monetary Remuneration

- a) Remuneration of Director
  - 1) Premier Technology Public Company Limited

The 2016 Annual General Meeting of Shareholders on 20 April 2016 approved the remuneration of directors as follows: -  $\,$ 

Remuneration	2016	
Meeting Allowance of Board of D	<u>Pirectors</u>	
- Chairman	(Baht/time)	21,000
- Director	(Baht/person/time)	16,000
Meeting Allowance of Audit Com	<u>mittee</u>	
- Chairman of Audit Committee (Baht/time)		21,000
- Audit Committee (Baht/person/time)		16,000
Annual Remuneration		
- Chairman	(Baht/year)	260,000
- Chairman of Audit Committee	(Baht/year)	325,000
- Audit Committee	(Baht/person/year)	290,000
- Other Director (Baht/person/year)		230,000
Others		-None-

In 2016, the Company paid the remuneration to the Board in form of meeting allowance and annual remuneration due to the amount of attendance the meeting and paid the remuneration to the Audit Committee in form of meeting allowance due to the amount of attendance the meeting as follows.

		Remuneration of Director(Baht)			
Name / Position	Meeting A	Allowance	Annual		
	Director	Audit Committee	Remuneration	Total	
Mr. Vichien Phongsathorn *     Chairman	-	-	-	-	
Mrs. Duangthip Eamrungroj *     Director	-	-	-	-	
Mr. Suradej Boonyawatana *     Director	-	-	-	-	
Miss Wanna Kolsrichai *     Director	-	-	-	-	
5. Mr. Harin Upra * Director	-	-	-	-	
Mr. Pirom Chamsai     Independent Director and     Chairman of the Audit Committee	80,000	105,000	325,000	510,000	
7. Mr. Suchai Vatanatrinakul Independent Director and Member of the Audit Committee	80,000	80,000	290,000	450,000	



	Remuneration of Director(Baht)			
Name / Position	Meeting Allowance		Annual	
	Director	Audit Committee	Remuneration	Total
8. Mr. Surabhan Purnagupta Independent Director and Member of the Audit Committee	80,000	80,000	290,000	450,000
Total	240,000	265,000	905,000	1,410,000

Remarks:

- \* Directors do not receive any Directors' remuneration.
  - Subsidiary: Datapro Computer Systems Company Limited
     None –
  - (b) Executives
    - 1) Premier Technology Public Company Limited
      - None -
    - 2) Subsidiary: Datapro Computer Systems Company Limited In 2016, the Subsidiary paid remuneration in the form of salary and rewards to 14 executives, totaling 33.8 Million Baht

# (2) Other remuneration (if any)

- 1) Premier Technology Public Company Limited
  - None -
- 2) Subsidiary: Datapro Computer System Company Limited

The Subsidiary has established a provident fund for its executives and employees with the contribution of the Subsidiary being at the percentage of the salary based on the Subsidiary. In 2016, the Subsidiary made contributions to the provident fund for a total of 14 executives, totaling 1.95 million Baht.

# (3) Employment of Management and Business Consultant

The Company and its subsidiary have engaged Premier Fission Capital Company Limited (PFC), a major shareholder of the Company, to provide management and administrative support services to the Company and its subsidiary under a management and consultancy agreement. The scope of services provided by PFC includes management and policy planning, accounting and finance support, business development and investment, system and data, human resources development and public relations.

The purpose of outsourcing the management and administrative support functions is to centralize these functions within the Premier Group of Companies. The expenses are shared by Group Companies according to the amount of services required by each company, which helps to reduce operating costs, as the companies do not have to recruit additional personnel for the provision of fully comprehensive support services.

The Company and its subsidiary paid management fees to PFC on a monthly basis. PT paid 235,800 Baht per month and DCS paid 471,500 Baht per month. PFC calculated the fees based on the distribution of costs and expenses of the Group Companies by taking many factors into consideration, namely, the revenue, asset and number of employees of each company.

Under the terms of the agreement, the Company shall be entitled to terminate the agreement before expiration if PFC fails to perform according to the objectives of the agreement. In such case, PFC shall have no right to demand service fee payable under the remaining term of the agreement or claim for any damage. On expiration of the initial term, the agreement shall be automatically renewed for additional periods of 1 year until it is terminated. The agreement may be terminated by a written notice from either party not less than 90 days prior to the expiration of the current term of the agreement.

However, the agreement with PFC is considered a related transaction that may have conflict of interest. The Company must strictly adhere to its policy, measure and



procedure for related transactions. In addition, if PFC proposes to amend the terms of the agreement or the basis for calculating the fees payable by the Company and its subsidiary, the Company shall always present the proposed amendments to the Audit Committee for consideration and approval prior to entering into a new agreement.

#### **Human Resource**

The Company assigns the employee's remuneration policy depend on the operating results. As of 31 December 2016, the subsidiary has a total of 474 employees. In 2016, the Company paid total remuneration of 278.1 million Baht to its employees, which included salary, overtime pay, cost of living allowance, rewards, financial support, social security contribution, provident fund contribution and welfare etc.

No. of Employee and remuneration in 2016	PT	DCS	DCS (Myanmar)	Total
Management	- None -		- None -	
- Male (Person)		11		11
- Female (Person)		4		4
Operating and Supporting Employee	- None -		- None -	
- Male (Person)		282		282
- Female (Person)		177		177
Total Employee (Person)	- None -	474	- None -	474
Remuneration (Million Baht)	- None -	278.1	- None -	278.1

# **Human Resource Development Policy**

From the vision and goal to operate a business that provides the best quality services to its customers for the success of the organization over the long-term, the Company and its Subsidiary have therefore emphasized the continuous development of the quality of its employees in their knowledge, competency and practical skills because it considers its employees to be its strength. The Company and its Subsidiary have set a guideline for their development according to its corporate culture under the concept "Our People" with the aim of ensuring that its employees have qualities that are appropriate for the provision of good services of high quality so as to assure customer satisfaction.

The Company and its Subsidiary realize that human resource development not only is limited to the provision of training but also includes the effective management of human resource development, the preparation of tools, the provision of procedures, and the creation of a working environment that is appropriate for learning by the employees to ensure the maximum development of their capabilities. This is the building and development of high quality human resources for the company, society and the country in the future.

The Company's Subsidiary has prepared a training roadmap as a guideline for the systematic development of its employees that covers and is consistent with the core competency of the organization, as well as managerial/ professional competency and functional competency. The Company's Subsidiary has arranged for its employees and management to receive training from experts in different fields so that they can utilize the knowledge gained to help increase their work efficiency. The training focuses on 3 areas as follows:

- 1. Our Professional Program courses designed to develop desirable qualities according to the "Our People" corporate culture.
- 2. Professional ICT Program courses designed to develop skills necessary to become a professional in ICT.
- 3. Leadership Program courses designed to help develop the leadership skills of the employees.

Moreover, the Company's Subsidiary also emphasizes in developing personnel to have technical skills and be accepted for performing task, which will build confidence to customers. The Company encourages and supports employees that perform their task and is certified by the experts from leading organization in Information Technology.



# Training courses in 2016

Course	No. of attendance
Business English Conversation	15
Self-Inspiration, Batch 1	24
ICT Industry Overview	14
Service Excellence, Batch 1	19
MS Office Excel	13
Effective Business Writing (Thai)	20
Project Management Fundamental, Batch 1	16
Our People	23
A Mind to Win	20
Communication Skill, Batch 1	10
Leader Camp	17
Personality Development	14
Effective English Email Writing	11
Presentation Delivery	15
Essential Selling Skills	18
High Performance Supervisory Essentials	12
Communication Skill, Batch 2	22
MS Office Outlook	7
Self-Inspiration, Batch 2	28
Service Excellence, Batch 2	7
Personality Types	17
Project Management Fundamental, Batch 2	18
Problem Solving and Decision Making	18
Building On-The-Job Coaching Culture	9
Negotiating for Results	9
MS Office Word	12

In 2016, the Company's Subsidiary allocated a budget for human resource development (Soft Skills) of 9,699 Baht per person, approximately 44.87 percent of the total number of its employees attended training courses and average hours of employee training is 5.23 hours per year.



## **Detail of Directors and Executives**

#### Details of Directors as of 31 December 2016

 Mr. Vichien Phongsathorn Chairman Authorized Director Age: 60 years Date of Appointment: 30 November 1992

# **Educational Background**

- Master's degree of Business Administration Rensselaer Polytechnic Institute, Troy, New York, U.S.A.
- Bachelor's degree of Nuclear Engineering Rensselaer Polytechnic Institute, Troy, New York, U.S.A.



• 41.53 %

# Relationship with Company's Executive (s):

• None

# Working Experiences over the Past 5 Years: Other Listed Companies:

1993 - Present Chairman, Premier Enterprise Public Company Limited
 2007 - Present Chairman, Premier Marketing Public Company Limited

#### Other Business (Non-Listed Companies):

1992 - Present
 2004 - Present
 Present
 Present
 Present
 President & CEO, Premier Group of Companies

1993 - Present Chairman, Yuvabadhana Foundation
 2011 - Present Chairman, Khonthai Foundation
 2011 - Present Vice Chairman, Enlive Foundation

• 2014 – Present Director, Anti-Corruption Organization of Thailand Foundation





2. Mrs. Duangthip Eamrungroj Authorized Director Age: 61 years

## **Date of Appointment:**

30 November 1992

# **Educational Background**

- Executive Master Degree in Consulting and Coaching for Change (CCC), INSEAD, France
- Master's degree of Business Administration Thammasat University
- Bachelor's degree of Mechanical Engineering Chulalongkorn University
- Diploma in Clinical Organizational Psychology INSEAD, France



- Director Accreditation Program (DAP) Course, Batch 22/2004
- Family Business Governance for Sustainability Course, Batch 5/2016

# Percentage of Shareholding (%):

• 0.70 %

## Relationship with Company's Executive (s):

None

# Working Experiences over the Past 5 Years: Other Listed Companies:

•	2001 - Present	Director, Premier Enterprise Public Company Limited
•	2007 - Present	Director, Premier Marketing Public Company Limited
•	2012 - Present	Director, Premier Products Public Company Limited

## Other Business (Non-Listed Companies):

•	2004 - Present	Director, Premier Fission Capital Company Limited
•	Present	Director, Companies in the Premier Group of Companies

Present Group Corporate Director, Corporate Affairs,

Premier Group of Companies

• 2010 - Present Director, Kor. Khon Co., Ltd.

1993 - Present Director and Treasurer, Yuvabadhana Foundation
 2011 - Present Vice Chairman and Treasurer, Khonthai Foundation

2011 - Present Director and Treasurer, Enlive Foundation





3. Mr. Suradej Boonyawatana Authorized Director Age: 66 years Date of Appointment: 22 March 2005

#### **Educational Background**

 Bachelor's degree of Industrial Technology Eastern Washington State University, U.S.A.

# Training from Thai Institute of Directors (IOD):

- Director Accreditation Program (DAP) Course, Batch 19/2004
- Finance for Non-Finance Director (FND) Course, Batch 12/2004
- Director Certification Program (DCP) Course, Batch 97/2007
- Role of the Nomination and Governance Committee (RNG) Course, Batch 1/2011
- Role of the Compensation Committee (RCC) Course, Batch 15/2012
- Anti-Corruption for Executive Program (ACEP) Course, Batch 9/2014
- Role of the Chairman Program (RCP) Course, Batch 34/2014
- Ethic Leadership Program (ELP), Batch 2/2015
- Independent Observer Program (IOP), Batch 3/2016
- Board Matters and Trends Program (BMT), Batch 1/2016

#### Special Training

• Executive Program, Capital Market Academy (CMA) Batch 19/2014

#### Percentage of Shareholding (%):

None

# Relationship with Company's Executive (s):

None

# Working Experiences over the Past 5 Years: Other Listed Companies:

2012 - Present Chairman, Premier Products Public Company Limited
 2014 - Present Director, Premier Marketing Public Company Limited
 Other Business (Non-Listed Companies):

2004 - Present Director, Premier Fission Capital Company Limited
 Present Director, Companies in the Premier Group of Companies
 Present Chief Executive Officer of the Environmental Business,

Premier Group of Companies

2011 - Present Vice Chairman, Enlive Foundation
 2015 - Present Director, Yuvabadhana Foundation





## 4. Miss Wanna Kolsrichai

**Director** 

Age: 59 years

**Date of Appointment:** 

16 February 2012

#### **Educational Background**

B.A. in Education, Chulalongkorn University

•

# Training from Thai Institute of Directors (IOD):

- Director Accreditation Program (DAP) Course, Batch 106/2013
- Director Certification Program (DCP) Course, Batch198/2014
- Successful Formulation & Execution of Strategy Program (SFE), Batch 26/2016



• 0.35 %

#### Relationship with Company's Executive (s):

None

# Working Experiences over the Past 5 Years: Other Listed Companies:

None

#### Other Business (Non-Listed Companies):

2012 - Present Director, Datapro Computer Systems Company Limited
 Present Director, Companies in the Premier Group of Companies
 Present Chief Executive Officer of the Real Estate and Hotel Group Business,

Premier Group of Companies

1993 - Present Director, Yuvabadhana Foundation
 2011 - Present Director, Khonthai Foundation





5. Mr. Harin Upra Director Age: 45 years

**Date of Appointment:** 

26 April 2012

#### **Educational Background**

- Master's degree of Business Administration, KhonKaen University
- Bachelor's degree of Computer Science, Payap University



# Training from Thai Institute of Directors (IOD):

- Director Accreditation Program (DAP) Course, Batch 107/2014
- Director Certification Program (DCP), Batch 206/2015

#### Percentage of Shareholding (%):

• 0.60%

#### Relationship with Company's Executive (s):

None

# Working Experiences over the Past 5 Years: Other Listed Companies:

None

## Other Business (Non-Listed Companies):

2010 - Present Managing Director,

Datapro Computer System Company Limited

• 2015 - Present Managing Director,

Datapro Computer System (Myanmar) Company Limited



6. Mr. Pirom Chamsai Independent Director and Chairman of the Audit Committee Age: 61 years Date of Appointment: 22 April 2015

#### **Education Background**

- Doctor of Engineering (Geotechnique) Ecole Centrale des Arts & Manufactures (French Government Scholarship)
- Master of Engineering Structure, Utah State University
- Master of Business Administration Program, Chulalongkorn University
- Master of Engineering, Chulalongkorn University
- Certificat d'Etudes Superieures, Ingenierie Maritime et Fluviale, Ecole Nationale des Travaux Publics De L'Etat

# Training from Thai Institute of Directors (IOD):

- Director Accreditation Program (DAP) Course, Batch 31/2005
- Audit Committee Program (ACP) Course, Batch 8/2005
- Director Certification Program (DCP) Course, Batch 88/2007
- Role of the Compensation Committee (RCC) Course, Batch 2/2007
- Independent Observer Program (IOP), Batch 2/2016

#### Percentage of Shareholding (%):

None

## Relationship with Company's Executive (s):

None

# Working Experiences over the Past 5 Years: Other Listed Companies:

• 2013 – 2013 Managing Director,

Thai Film Industries Public Company Limited

• 2000 – Present Independent Director/Audit Committee,

Team Precision Public Company Limited.

#### Other Business (Non-Listed Companies):

2007 – 2013 Advisor, Consulting & Management 49 Limited.
 2007 – Present Lecturer, Faculty of Fine Arts, Bangkok University
 2014 – Present Chairman, Consulting & Management 49 Limited.

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7. Mr. Suchai Vatanatrinakul Independent Director and Member of the Audit Committee Age: 76 years Date of Appointment: 27 January 1997

# **Education Background**

 Bachelor's degree of Education Srinakarintaraviroj University

# Training from Thai Institute of Directors (IOD):

 Director Accreditation Program (DAP) Course, Batch 38/2005

# Percentage of Shareholding (%):

None

#### Relationship with Company's Executive (s):

None

# Working Experiences over the Past 5 Years: Other Listed Companies:

 2011- Present Independent Director and Audit Committee, Premier Enterprise Public Company Limited

#### Other Business (Non-Listed Companies):

• Present Freelance consultant; design and provide services on

Compensation Management Salary/Wages Structure

Employee Benefits and Rewards System

Present Director, Retail Training Company Limited

• 2013 - Present Advisor to the Board, Social Innovation Foundation





8. Mr. Surabhan Purnagupta **Independent Director and** Member of the Audit Committee Age: 62 years **Date of Appointment:** 

22 April 2015

#### **Education Background**

- Master of Marketing, Southern Illinois University, Carbondale, USA
- Bachelor of Marketing, Southern Illinois University, Carbondale, USA
- Bachelor of Finance & Banking, Faculty of Commerce and, Chulalongkorn University

# Training from Thai Institute of Directors (IOD):

Director Accreditation Program (DAP), Batch 132/2016

#### Percentage of Shareholding (%):

None

#### Relationship with Company's Executive (s):

# Working Experiences over the Past 5 Years: Other Listed Companies:

None

# Other Business (Non-Listed Companies):

2016 – Present Director, Silpasaan Company Limited Director, Suvijit Company Limited 2010 - Present

2000 - 2014Senior Vice President & Manager, Investment Banking,

Merchant Banking Division,

Bangkok Bank Public Company Limited





# List of companies in the Premier Group of Companies

PFC	Premier Fission Capital Co., Ltd.	PMC	Premier Motors Co., Ltd.
PE	Premier Enterprise Public Co., Ltd.	PRH	Premier Resorts and Hotels Co., Ltd.
PC2000	Premier Capital (2000) Co., Ltd.	RYH	Raya Heritage Co., Ltd.
PIL	Premier Inter Leasing Co., Ltd.	MS	Moo Ban Seri Co., Ltd.
PB	Premier Brokerage Co., Ltd.	SP	Seri Premier Co., Ltd.
PT	Premier Technology Public Co., Ltd.	PAC	Premier Assets Co., Ltd.
DCS	Datapro Computer Systems Co., Ltd.	PMB	Premier Metrobus Co., Ltd.
DCS Myanmar	Datapro Computer Systems (Myanmar) Co., Ltd.	PMN	Premier Manufacturing Co., Ltd.
PM	Premier Marketing Public Co., Ltd.	P-PET	Premier Pet Products Co., Ltd.
PMF	P.M. Food Co., Ltd.	SHR	Sea Harrier Co., Ltd.
PCI	Premier Canning Industry Co., Ltd.	PCE	Premier CE Co., Ltd.
PFP	Premier Frozen Products Co., Ltd.	IME	Imperial Eagle Co., Ltd.
PMSE	PM SE Co., Ltd.	SPH	Seri Properties Holding Co., Ltd.
GNSE	Green Net SE Co., Ltd.	PPlanner	Premier Planner Co., Ltd.
PPP	Premier Products Public Co., Ltd.	LPCE	LPCE Co., Ltd.
IGC	Infinite Green Co., Ltd.	SNE	Senanee Co., Ltd.
PPG	PP Green Energy Co., Ltd.	LQ5	Liquidation 5 Co., Ltd.
PHA	Premier Home Appliance Co., Ltd.	RKT	Khon Thai Shop Ltd.



Mr. Teerapol Juthapornpong Age 52 years Corporate Secretary Date of Appointment: 20 February 2013

#### **Education:**

- Master of Business Administration, Thammasat University
- Graduate Diploma in Business Law, Thammasat University
- Barrister at Law, Institute of Legal Education of Thai Bar Association
- Bachelor Degree of Laws, Ramkhamhaeng University

## Training from Thai Institute of Directors (IOD):

- Training on Company Secretary Program (CSP) Course, Batch 6/2004
- Driving Company Success with IT Governance (ITG) Course, Batch 2/2016

#### Percentage of Shareholding (%)

None

# Relationship with Company's Executive (s)

None

#### **Experiences over the Past 5 Years:**

• 2002 - Present Corporate Director Legal and Company Secretary, Premier Group of Companies





Mr. Akapun Nuanmuang Age 53 years Corporate Director, Internal Audit Office Date of Appointment: 8 May 2008

#### **Education Qualification:**

- Master Degree in General Management, Burapa University
- Mini MBA Degree in General Management, Chulalongkorn University
- Higher Diploma in Auditing (Accounting Examination), Chulalongkorn University
- Bachelor Degree in Business Administration, Programme (Accounting), Ramkhamhaeng University

#### **Education and Training:**

- Business Continuity Managing Disruption Related Risk in Compliance with ISO 31000
- Application of Risk Management International Standard ISO 31000:2009 and Risk Assessment Techniques IEC 31010:2009
- Integrated Risk Management ISO31000-2009 / COSO-ERM

# Percentage of Shareholding (%):

None

# Relationship with Company's Executive (s):

None

# **Experiences over the Past 5 Years:**

1995 - 2012 Department Manager Internal Audit Office,

Premier Capital (2000) Company Limited Premier Enterprise Public Company Limited

Premier LMS Company Limited

Premier Global Capital Company Limited

2012 – Present Corporate Director Internal Audit Office,

Premier Group of Companies



# The Shareholding of the Board of Director

The Shareholding of Directors & Executives, their spouse and minor children as at 31 December 2016

	31 December 2015		31 December 2016		Increase
Name	Number of share owned	%	Number of share owned	%	(Decrease)
Mr. Vichien Phongsathorn	40	0.00	40	0.00	-
Mrs. Vimolthip Phongsathorn (Spouse)	72,943,883	51.39	58,943,883	41.53	(14,000,000)
Mrs. Duangthip Eamrungroj	1,000,180	0.70	1,000,180	0.70	_
Mr. Prasert Eamrungroj (Spouse)	-	1	-	-	_
Mr. Suradej Boonyawatana	-	-	-	-	-
Mrs. Supannee Boonyawatana (Spouse)	-	-	-	-	-
Miss Wanna Kolsrichai	500,000	0.35	500,000	0.35	_
Mr. Harin Upra	855,600	0.60	855,600	0.60	-
Mr. Indra Upra (Spouse)	-	-	-	-	-
Mr. Harid Upra (Minor child )	-	-	-	-	-
Miss Hansa Upra (Minor child )	-	ı	-	-	-
Mr. Pirom Chamsai	-	-	-	-	
Mrs. Malinee Chamsai (Spouse)	-	ı	-	-	-
Mr. Suchai Vatanatrinakul	-	-	-	-	-
Mr. Surabhan Purnagupta	-	-	-	-	-
Total	75,299,703	53.05	61,299,703	43.19	(14,000,000)



# **Corporate Governance**

## **Corporate Governance Policy**

The Company's Board of Directors emphasizes good corporate governance. It believes that good corporate governance and management under the framework of good ethics, transparency, accountability and fairness to all relevant parties will help to promote the Company's stable and sustained growth and help to increase the confidence of the shareholders, investors and all related parties. Therefore, the Board of Directors has established in writing the principles of good corporate governance as guidance for the management and employees as follows:

- 1. Conduct business with integrity, fairness, transparency and accountability, and disclose adequate information to all relevant parties.
- 2. Provide appropriate and effective internal control, risk management and internal audit systems.
- 3. Emphasize on the rights of shareholders and treat shareholders equally with fairness to all parties.
- 4. Comply with the requirements of all relevant laws and regulations and business ethics in order to protect the rights of all groups of stakeholders.
- 5. Organize the structure, duties and responsibilities of each group of directors clearly.

The Company's good corporate governance policy adheres to the Principles of Good Corporate Governance for Listed Companies B.E. 2555 (2012) promulgated by the Stock Exchange of Thailand, which covers 5 categories of principles as follows:

#### **Chapter 1: The Rights of Shareholders**

The Company recognizes and places importance on the various basic rights of the shareholders, both as investors in securities and as owners of the Company, by defining the guidelines to encourage the exercise of shareholders' rights as follows:

#### 1. Shareholders' Meeting

- 1.1 The Board of Directors has a policy to support or encourage all groups of shareholders, including institutional investors, to attend the shareholders' meetings and exercise their rights, which covers the basic legal rights, i.e. obtain a share in the profit of the Company; buy, sell or transfer shares; obtain adequate news and information on the Company; and participate and vote in the shareholders' meetings to elect or remove directors, approve the remuneration of directors, appoint the external auditor and determine the audit fee, and make decisions on any matter that affects the Company, such as dividend payment, determination or amendment of the Articles of Association and Memorandum of Association, capital decreases or increases, and the approval of extraordinary transactions.
- 1.2 The Company has provided information on the date, time, venue and agenda, with rationale and explanation for each agenda item or resolution requested, in the notice of the Annual General Meeting or Extraordinary General Meeting of Shareholders or attachments to the agenda. The Company has refrained from any action that limits the opportunity of the shareholders to study the information on the Company. The details of which are as follows:
  - 1.2.1 The Company does not undermine the rights of the shareholders to study the Company's information that must be disclosed according to various requirements and to attend the shareholders' meeting. For instance, the Company does not abruptly distribute documents containing additional important information in the meetings, add new agenda items or alter sensitive information without prior notice to the shareholders, not provide shareholders with the right to pose questions to the Board of Directors in the meeting, restrict the right to attend of shareholders who come late for the meeting etc.
  - 1.2.2 The Company has provided information as to the date, time, venue and agenda of the meetings. Each agenda item of the shareholders' meeting is set as individual subjects and the objective and rationale of each



agenda item is clearly defined. Adequate information is provided for decision-making as follows:

- a. Agenda for appointment of directors
  - Preliminary information of the nominated person, such as title, name, age, type of director, educational background, experience, etc.
  - 2) Positions held in other companies with clear details of any Company that may potentially have a conflict of interest with the Company.
  - 3) Nomination criteria and procedures (in the case of appointment of a new director).
  - 4) Number of years in position and performance during the period as director (in the case of reappointment of directors).
  - 5) Approved by the Board of Directors serving as the Nominating Committee.
  - 6) The opinion of the Board of Directors is sufficient and clear for the shareholders to cast their vote.
- b. Agenda to consider the remuneration of directors
  - 1) Amount and form of remuneration by position or responsibilities of the directors.
  - 2) Directors' remuneration policy.
  - 3) Criteria and procedures for determining remuneration.
  - 4) Other benefits received as director (presently the directors do not receive any other benefit apart from meeting allowance and annual bonus).
  - 5) Approved by the Board of Directors serving as the Remuneration Committee.
  - 6) The opinion of the Board of Directors is sufficient and clear for the shareholders to cast their vote.
- c. Agenda to appoint the auditor and determine the audit fee.
  - 1) Name of the auditor and the audit firm.
  - 2) Experience and competence of the auditor.
  - 3) Independence of the auditor.
  - 4) Years of service to the Company (in case of appointment of the current auditor) or reason for the change of auditor (in case of appointment of a new auditor).
  - 5) How the suitability of the audit fee together with other fees of the auditor is determined.
  - 6) Approved by the Audit Committee.
  - 7) The opinion of the Board of Directors is sufficient and clear for the shareholders to cast their vote.
- d. Agenda on dividend payment
  - 1) Dividend policy.
  - 2) Actual amount to be allocated compared with the policy.
  - 3) Reason why dividend payment does not conform to the policy.
  - 4) The opinion of the Board of Directors is sufficient and clear for the shareholders to cast their vote.
- e. Agenda to consider material matters of the Company, such as capital increase / decrease, amendment of regulations, business sale / dissolution / transfer / merger etc.
  - 1) Details of the matter proposed.
  - 2) Objective, reason or necessity.
  - 3) Impact on the Company and its shareholders.
  - 4) The opinion of the Board of Directors is sufficient and clear for the shareholders to cast their vote.
- 1.3 The Board of Directors facilitates shareholder participation and voting in meetings and refrains from any action that could limit the opportunities of the shareholders to attend



the meeting. The procedures for attending and voting should not be complicated or too costly for shareholders, and the meeting location should have sufficient size and easily accessible.

- 1.4 The Company provides the shareholders with an opportunity to send their questions prior to the meeting date, by clearly determining the criteria for submission of questions in advance and duly informing the shareholders along with the delivery of the notice to the shareholders' meeting. In addition, the Company also disseminates the criteria for submission of questions in advance on its website. The Board of Directors has prescribed the procedure for screening the questions submitted in advance and requires that the Company to provide answers to the shareholders in advance, as well as inform the shareholders' meeting. The details of the procedure are as follows:
  - 1.4.1 The Company provides shareholders with the opportunity to submit questions related to the meeting agenda to the Board of Directors in advance throughout the submission period. As for the general meeting of shareholders, the Board will gather the questions until 7 days before the meeting date. The Company adheres to the following guidelines:
    - 1) Clearly determine the criteria for submission of questions in advance.
    - 2) Inform the shareholders along with the delivery of the notice to the shareholders' meeting.
    - 3) Prescribe procedures for advance submission of the questions, such as allowing the shareholders to send the questions through the Company's website, by email or by post to the Board of Directors.
    - 4) Set the submission period for advance submission of the questions prior to the date of the shareholders' meeting.
    - 5) Prescribe the procedure for screening the questions submitted in advance by the shareholders for consideration of the Board of Directors in answering those questions.
    - 6) The Company answers the questions for the shareholders in advance of the meeting date.
    - 7) The Company answers the questions for the shareholders on the day of the meeting.
    - 8) The Company informs the shareholders' meeting of the questions submitted in advance by the shareholders and the answers to such questions.
- 1.5 The Board of Directors encourages shareholders to use proxy forms on which they can specify their votes and proposes as an option at least 1 independent director for shareholders to appoint as their proxy.

Shareholders can download proxy through the Company's website and it also requires the Company to provide a stamp duty to shareholders. Moreover, the shareholders have rights to attend the meeting after the Chairman opened the meeting and vote on the remaining agenda which is still under consideration and no vote and to be counted the attendance since that agenda except the shareholders would have seen otherwise.

#### 2. Procedures on the Shareholders' Meeting Date

- 2.1 The Board of Directors encourages the use of technology with the Shareholders' Meetings, including registration of the attending shareholders and vote counting and reporting, so that the meeting can be conducted quickly, accurately and precisely.
  - 2.2 Directors' Attendance at Shareholders' Meetings
    - 2.2.1 All directors should attend the shareholders' meetings.
    - 2.2.2 In the case where nor all the directors can attend, at least the following persons must attend the shareholders' meetings:
      - 1) Chairman
      - 2) Managing Director
      - 3) Chairman of the Audit Committee
    - 2.2.3 The shareholders are presented with the opportunity to pose questions to the chairpersons of the various committees on matters in which they are involved.
- 2.3 In the Shareholders' Meeting, voting is made separately for each item in the case of several items in an agenda, such as the election of directors.



- 2.4 The Company has in place a process for vote counting, storage of voting papers for every agenda item and full video recording of the meetings, which is disclosed on the Company's website. The meeting and vote counting for every agenda item are conducted with transparency and accountability.
- 2.5 The Chairman has allocated adequate time for discussion and encourages the shareholders to express opinions and pose questions related to the Company to the meeting.

#### 3. Preparation and Disclosure of the Minutes of the Shareholders' Meetings

- 3.1 The minutes of Shareholders' Meetings records the explanation of the voting and vote counting procedures used to the meeting prior to commencement of the meeting, as well as the opportunity provided for the shareholders to raise issues and questions. It also records the questions and answers, the voting results for each agenda item of the number of shareholders approving, dissenting and abstaining, and the list of directors who attended or missed the meetings.
- 3.2 The Company discloses to the public the voting results and the minutes of the meeting on its website. The details of the practice are as follows:
  - 3.2.1 Disclose the resolutions of the meeting separated into approving, dissenting or abstaining votes on the next working day.
  - 3.2.2 Disseminate the minutes of the meeting within 14 days from the shareholders' meetings to serve as a channel for shareholders to express an opinion without having to wait for the next meeting.
  - 3.2.3 Post the videos of the shareholders' meeting on the Company's website.

# 4. The Company provides more care to the shareholders than their legal rights by providing current important information on its website.

For the 2016 Annual General Meeting of Shareholders, the Company held the meeting on 20 April 2016 at 10.00 hours at Meeting Room No. 501, 5th Floor, Premier Corporate Park, No.1, Soi Premier 2, Srinakarin Road, Nongbon Sub-district, Prawet District, Bangkok. A total of 64 shareholders attended the meeting in person and by proxy or 54.1919% of the total number of subscribed shares after deduction of treasury stock. The meeting was attended by the total of 8 directors comprising the Chairman, Chairman of the Audit Committee, Managing Director and 6 other directors. In addition, the Company's senior management for Accounting Division, Financial Division and Legal Division of the Company and its subsidiary; Corporate Secretary and external auditor also joined the meeting.

The Company assigned the Thailand Securities Depository Company Limited which is the share registrar of the Company, to send the notice of the meeting together with the rules and procedures for attending the meeting and all relevant supporting information of the various agendas, which included adequate and clear opinions from the directors for each agenda item, to inform the shareholders prior to the meeting date. Such information in both Thai and English were also posted not less than 30 days prior to the meeting date on the Company's website; www.premier-technology.co.th, so as to allow the shareholders time to review the information in advance of the date of the meeting. The minutes of the meeting was prepared and filed with the Stock Exchange of Thailand and disseminated on the Company's website within 14 days from the date of the meeting for the shareholders to review.

In 2016, the Company was assessed for the management quality of its Annual General Shareholders' Meeting under the Annual General Shareholders Meeting (AGM) Assessment project organized by the Thai Investors Association together with the Office of the Securities and Exchange Commission and the Thai Listed Companies Association. The criteria used in the assessment covers the various steps in arranging the shareholders' meeting before the meeting day, on the meeting day and after the meeting day. The Company received an "Excellent" rating.

The criteria that the Company was not able to put into practices according to the 2016 CGR in Chapter 1: The Rights of Shareholders are as follows:

1. The Company had not present about the vote-counting auditor in the shareholders meeting report since in providing independent individual to be the canvasser or to verify the



vote results is not the method to prevent corruption in casting a vote. The Company has completely provided the method in counting, storing vote documents and recording of the meeting as well as disclosed on the Company's website. Thus the proceeding of the meeting and vote counting is transparent and accountability.

2. The Board of Director hold total shares of more that 25% of the issued shares of the Company as the Company has no rights or involved in trading or holding shares of shareholders.

#### **Chapter 2: The Equitable Treatment of Shareholders**

The Board of Directors supervises and protects the fundamental rights of all shareholders whether major shareholders, minority shareholders, institutional investors or foreign investors equally, including the process that facilitate the shareholders to attend the meeting without too much hassle, shareholders are protected from acts of exploiting and controlling shareholder. The measures of protection directors, management and employees from using the inside information for the benefit of the whole, including directors and management have to disclose information regarding their interests and their related parties.

The Company has established guidelines for the equitable treatment of shareholders as follows:

#### 1. Release of Information Prior to the Shareholders' Meeting

- 1.1 The Company informs the Stock Exchange of Thailand of the meeting schedule together with the agenda and opinions of the Board of Directors and disseminated this information on the Company's website. The details of the procedures are as follows:
  - 1.1.1 The Company provides an opportunity for the shareholders to review the supporting information of the meeting on its website at least 30 days prior to the date of the shareholders' meeting.
  - 1.1.2 The supporting information of the meeting posted on the Company's website contains the same information that the Company will send to the shareholders in the form of hard copy documents.
  - 1.1.3 The Company sends the notice of the meeting and the supporting documents to the shareholders for more days in advance than that stipulated by law (at least 30 days prior to the meeting date).
- 1.2 The Company informs the shareholders of the various meeting rules and procedures for voting, including the voting rights attached to each class of shares, both in the notice of the meeting and at the shareholders' meeting.
- 1.3 The above notice of the shareholders' meeting is fully translated into English and disseminated at the same time as the Thai version.

#### 2. Protection of the Rights of Minority Shareholders

- 2.1 The Board of Directors has clearly pre-determined the criteria for minority shareholders to propose additional agenda items in advance of the Shareholders' Meeting date. In order to demonstrate fairness and transparency in considering whether the agenda items proposed by the minority shareholders should be included, the Company has the following criteria:
  - 1) All shareholders have the right to propose agenda items.
  - 2) Details of the supporting information for consideration.
  - 3) Criteria to determine inclusion/non-inclusion of the matter proposed as an agenda item.
  - 4) Channels through which to propose agenda items, such send a letter to the Board of Directors that may be sent in advance through the Company's website, by email etc.
  - 5) Nomination period is from 1 January to 31 December of every year
  - The Board of Director informs the shareholders via the Company's website of the criteria for proposing agenda items.
  - 7) There is a screening process of the matters proposed by the shareholders for consideration by the Board of Directors in the Board meeting.



- 8) Inform the shareholders of the Board of Directors' decision together with the reasoning by informing the shareholder who proposed the agenda item and informing the shareholders' meeting.
- 2.2 The Board of Directors established procedures for minority shareholders to nominate candidates to serve as directors and to provide supporting information regarding the candidates' qualifications and their consent in advance of the Shareholders' Meeting date. The rules for nomination are as per the following topics:
  - 1) Nomination channel is by submitting a letter to the Board of Directors.
  - 2) Nomination period is from 1 January to 31 December of every year.
  - 3) Supporting information for consideration, such as detailed information on the qualifications of the proposed candidates, the candidates' letters of consent, etc.
  - 4) The Board of Directors informs the shareholders of the rules for nomination candidates through the dissemination channels of the Stock Exchange of Thailand and through the Company's website.
  - 5) The Board of Directors considers the qualifications of the candidates proposed by the minority shareholders according to the criteria set by the Company.
  - 6) The Corporate Secretary informs the shareholders who proposed candidates of the Board of Directors' decision and its reasoning and the Chairman informs the shareholders' meeting.
- 2.3 Shareholders in a management position may not add an agenda item without prior notice unless necessary, especially important agenda items that the shareholders require time to review before making a decision.
- 2.4 The Board of Directors provides the opportunity for the shareholders to exercise their rights to elect directors individually.

#### 3. Protection against Abuse of Inside Information

- 3.1 The Board of Directors has established in writing the policy for safe-guarding and prevention of use of inside information and has communicated them to everyone in the Company for compliance, together with the rules for trading the Company's shares for the directors, executives and employees with knowledge of inside information to use as a quideline.
- 3.2 All directors and executives who have a duty by law to report on their securities holding of the Company are required to regularly send such report to the Board of Directors and this information must be disclosed in the Company's annual report.

#### 4. Conflicts of Interest of Directors

- 4.1 The Board of Directors has a policy for the directors and executives to report any conflict of interest regarding each agenda item prior to consideration and that such conflict must be recorded in the minutes of the Board of Directors' meeting as follows:
  - The Board of Directors has set the guideline for the directors and executives to disclose their interests and those of their related persons to the Board so that it can make a decision for the benefit of the Company as a whole.
  - 2) This guideline is consistent with the nature of the business and the regulations of the relevant authorities, such as the Bank of Thailand, the Securities and Exchange Commission, the Stock Exchange of Thailand, etc.
  - 3) The Corporate Secretary has been assigned as the recipient for information on any interest of the directors, executives and their related persons.
  - 4) The Corporate Secretary has the duty to report any interest of the directors and executives, together with related persons to the Board of Directors, especially when the Board has to consider any transaction between the Company and the director or executive who have an interest or is connected.



4.2 The Board of Directors supervises that directors with material interest in a manner that may impede the said directors from providing an independent opinion shall not participate in the meeting to consider the agenda item in which he has an interest.

At the 2016 Annual General Meeting of Shareholders, there were no changes in the order of the agenda items and no agenda item was added. The meeting was not requested to consider matters other than those specified in the notice of the meeting.

Moreover, directors and executives have reported their shareholdings in the Company of their spouses and minor children to the Board of Directors or the person who was assigned by the Board of Directors including the disclosure of the Board of Directors and the Annual Report.

The criteria that the Company was not able to put into practices according to the 2016 CGR in Chapter 2: The Equitable Treatment of Shareholders are as follows:

- 1. The Company did not specify the election of directors by Cumulative Voting because the Company has completed the process of recruiting qualified management and recognizes the rights of the minority anyway.
- 2. The Company does not set policy for directors and executive management to inform the committee about the stock trading at least one day prior to trading. The Company has regulations regarding the use of inside information that the board and management must not trade or transfer of the securities of the Company during the one month period prior to the disclosure of financial statements, and within three days after the disclosure of financial statements. Security trade in some cases is instant decision based on the information at that time. It is impossible to inform in advance.

#### **Chapter 3: The Role of Stakeholders**

The Company believes that the private sector is a significant factor of the economic and social of the country and the Company is deemed responsible for taking care of the survival and the sustainability of the social. Therefore, the Company and its subsidiary adhere to their intention to operate business by recognizing the significant of all stakeholders under the Premier Group's business philosophy of "The Premier Business, The Premier People, The Premier Society" The Company believes that maintaining a balance between business, employees and society will encourage the growth of the Company, society and environment at the same time strongly and sustainably.

The Company has established guidelines on the role of stakeholders as follows:

# 1. Setting Policies Affecting Stakeholders

1.1 The Board of Directors has set the policy and practice on the treatment of each stakeholder group together with implementation measures that are in effect. The policy has been announced and there are measures related to fair treatment that ensures that the Company and its value chain are responsible for the stakeholders as follows:

#### 1) Shareholders

Perform duties with integrity, transparency and for the benefit of the Company and its shareholders; manage the Company's operations cautiously and carefully in order to prevent any damages to the shareholders; refrain from seeking personal gains for oneself or related persons by exploiting any non-public information of the Company; and refrain from any action that might cause conflicts of interest with the Company, including the divulgence of any confidential information of the Company to outsiders, especially its competitors.

#### 2) Employees

The Company recognizes the importance of its employees as valuable assets and has treated all employees equally and fairly based on human rights principles without discrimination of skin color, race, sex or religion and without the use of child or illegal labor. The Company has compensation and remuneration policies that are based on the principles of fairness, which are appropriate for the job description, responsibilities and competency of each employee and are comparable with other companies within the same industry. The Company also has a policy for the continuous development and promotion of



knowledge and competency for the employees to develop their skills and abilities for career advancement.

As for welfare policy, the Company provides additional benefits from the law for employees such as provident fund as a tool of motivating employee performance and retain personnel with the Company in the long run to look for savings regularly to secure for life after retirement, Savings cooperatives as a tool of saving and capital resources in emergency case, group life insurance, group accident insurance, annual health check-up, inhouse medical clinic, library, sport club, shuttle bus service and financial support for employees on various occasions.

The Company has set a safety policy and set up a committee to oversee that safety, bio-sanitation, and the work environment are in accordance with the laws and international standards and to closely monitor performance. Knowledge and training on safety, bio-sanitation, and the work environment are provided to the employees and related persons along with promotion of all employees' awareness towards the importance of safety and to seriously comply. There is regular testing of the office building's safety system and annual fire drills, as well as illumination and noise intensity measurements.

#### 3) Customers

The Company has set a policy to meet customer satisfaction by offering quality products of standard that are safe to fulfill the needs of the customers. Complete and accurate information about the products and services are disclosed without distortion of facts, as well as provision of information that is accurate, adequate, and beneficial to the customers. It also has a product recall process in case any quality defect is found.

#### 4) Trade Partners and Creditors

The Company selects its trade partners impartially and conducts mutual business fairly without exploitation, respects and abides by the terms of the agreement, and does not solicit, accept or give any undue benefit in dealing with trade partners or creditors. In the case that there should be any information regarding the bestowment of any undue benefits, the Company will consult with the trade partners or creditors to mutually resolve the matter quickly and with fairness to all parties.

#### 5) Competitors

The Company conducts its business ethically and transparently with fair competition with its competitors, competes under the rules of fair business competition, refrains from seeking confidential information of the business competitors through dishonest or improper means, and refrains from discrediting competitors through slandering or take any action without the truth and unjustifiably.

#### 6) Communities/Society

The Company has set the rules for the treatment of communities and society in its Code of Conduct for use as a guideline for practice by all employees as follows:

- 1) Support activities that are beneficial to the communities and society as a whole and build a good relationship with the communities in which the Company's place of business is located.
- 2) Comply or ensure compliance with relevant laws and regulations.
- 3) Refrain from supporting or participating in transactions with any persons that are detrimental to the communities and society.
- 4) Pay attention to and be responsible for rectifying any danger that society is apprehensive of that may have been caused by the Company's products/services or business operation.
- 5) Participate in the improvement of quality of life, build a harmonious society, develop virtue and morality, preserve good traditions, and instill a strong sense of social responsibility and volunteerism among the employees.

## 7) Environment

- 1) Refrain from any action that may damage the natural resources and the environment.
- 2) Comply or ensure compliance with laws and regulations related to the environment.
- 3) Refrain from supporting or participating in transactions with outside persons that threaten the environment as a whole.



- 4) Encourage the efficient use of resources and set policies on conservation of energy and other resources through the adoption of energy-efficient technologies for use in the Company.
- 5) Encourage educating employees on environmental issues including activities related to the environment with the staff by defines as policies and practices to be aware of.
- 1.2 The Board of Directors has assigned the Corporate Secretary as the recipient of complaints and to handle the complaints filed by the stakeholders. The reporting procedures and channels have been disclosed on the website and in the annual report of the Company.
- 1.3 Have in place mechanisms for whistle-blower protection and compensation measures in the case that stakeholders receive any damage from the Company's violation of their legal rights.

# 2. Disclosure of compliance to the policies and preparation of the sustainability report on corporate social responsibility (CSR Report)

- 2.1 The Company discloses various activities that demonstrate the implementation of the policies mentioned above and also discloses the mechanisms to encourage the participation of employees in compliance with the afore-mentioned policies.
- 2.2 The Board of Directors ensures that the Company prepares a sustainability report on corporate social responsibility as a separate report from the annual report and disseminates through the Company's website.
- **3.** The Company has policies and practices in anti-corruption, as well as supports activities that promotes and instills all employees to comply with the relevant laws and regulations.
- **4. The Company has set policies on intellectual property** for which employees are prohibited from infringement of the intellectual property rights of others, disregarding whether domestic or foreign, and are prohibited from bringing pirated software for use in the Company. The Company has anti-corruption policies and prohibits bribery for business gain by the Company. The Company has informed all employees of these policies to which they have complied with all along. In addition, the Company has signed the declaration of intent to join the Private Sector Collective Action Coalition against Corruption.

In 2016 the Company has no significant disputes with stakeholders. In addition, the Company has complied with all laws and regulations related to the rights of stakeholders has been well taken care of such as

- 1. In the Shareholders' Meeting, the Company gives rights to all shareholders to suggest any comments about the Company's business as the Company's owner through the independent directors in advance. All comments will be gathered to the Board of Directors for consideration. In 2016, the shareholders did not have any comments in advance.
- 2. The Company had no cases of violation of labor and employment laws, consumer competition, environment and No cases of misconduct in violation of the other intellectual property, fraud or offending business ethics. The Company had a record of accident or absence or illness is zero.
- 3. The Company prepares a Sustainability Report on corporate social responsibility as a separate report from the annual report by using concept of the Stock Exchange of Thailand's corporate social responsibility under the vision, mission and philosophy of Premier Group of Companies, which is "The Premier Business, The Premier People, The Premier Society" and disclosed through the Company's website.
- 4. The Company is preparing to renew the member of Thailand's Private Sector Collective Action Coalition Against Corruption (CAC) which the company was certified since 4 July 2014. Due to the major business by holding shares in other companies (Holding Company), the company has put forward the anti-corruption policy to the subsidiary: Datapro Computer Systems Company Limited. The Subsidiary already announced its own anti-corruption policy on 1 June 2015, included adding the conditions about anti-corruption



in business documents, training to educate employees about policies and practices against corruption to promote honesty and responsibility.

The criteria that the Company was not able to put into practices according to the 2016 CGR in Chapter 3: The Role of Stakeholders is as follows:

1. The Company did not prepare the integrated report because the Company believes that the disclosure of information in both Annual Statement (Form 56-1) and Annual Report are already completed in terms of content and essence. So, it was unnecessary to prepare this integrated report.

# **Chapter 4: Disclosure and Transparency**

The Board of Directors recognizes the importance of disclosure of information, both financial and non-financial, that is accurate, complete and transparent as stipulated by the regulations of the Securities and Exchange Commission (SEC) and the Stock Exchange of Thailand (SET), as well as other material information that may affect the price of the Company's securities that influences the decision-making process of its investors and stakeholders. Information on the Company is disseminated to the shareholders, investors and general public through the channels of the SET and the Company's website in Thai and English, which is constantly updated.

The Company has set guidelines on the disclosure and transparency of information as follows:

#### 1. Disclosure of Information

- 1.1 The Board of Directors has mechanisms to ensure that the information disclosed to the investors is accurate, not misleading and adequate for their decision-making as follows:
  - 1.1.1 The disclosure the Company's material information, both financial and non-financial, is accurate, complete, timely, transparency and in accordance with the criteria stipulated by the SEC and the SET.
  - 1.1.2 The effectiveness of the disclosure process is evaluated regularly.
- 1.2 The Board of Directors provides a summary of the corporate governance policy, code of conduct, risk management policy and corporate social responsibility policy as approved by the Board and the steps in implementing such policies, including cases of non-compliance along with the reasons, through various channels, such as the Company's annual report and website.
- 1.3 The Board of Directors has arranged for the Report of the Board of Directors' Responsibilities for Financial Statements to be presented together with the report of the independent auditor in the annual report. The report covers the following subjects:
  - Compliance with generally accepted accounting principles that is suitable for the business and use of appropriate accounting policies that are consistently adopted.
  - 2) The financial reports contain information that is accurate, complete and factual in accordance with accounting standards.
  - 3) The Report of the Board of Directors' Responsibilities for Financial Statements is signed by the Chairman and the Managing Director.
- 1.4 The Board of Directors encourages the Company to prepare a Management Discussion and Analysis (MD&A) to supplement the disclosure of each quarterly financial statement. This is done in order for investors to be informed of the information and to understand the changes that occurred to the financial position and results of operations, the significant changes in the Company, including factors and events that affect the financial position or results of operations, and not just be presented with only the figures in the financial statements.
- 1.5 The Board of Directors stipulates that the audit and other fees of the auditor be disclosed in the Company's annual report.
- 1.6 The Board of Directors stipulates that the following information be disclosed in the annual report:
  - 1) Roles, duties and opinions from their work performance in the previous year of the Board of Directors.



- 2) Roles, duties and opinions from their work performance in the previous year of the committees.
- 3) Number of meetings held and attendance record of each director in the previous year.
- 4) Record of training and ongoing professional education of the directors.
- 1.7 The Board of Directors discloses the policy for remuneration of directors, self-assessment of the board as a whole and individual and self-assessment of the Chief Executive. The remuneration policy for directors and senior management that corresponds with the duties and responsibilities of each person, including the forms and manner of remuneration, the remuneration amount and the amount of payment received by each director as a director of the Company's subsidiary.

#### 2. Minimum Information Disclosed on the Company's Website

- 2.1 In addition to disclosing information as specified by the regulations through the SET, annual statements (Form 56-1), and annual report, the Board of Directors deems it appropriate to regularly disclose information that is up-to-date both in Thai and English through other channels, such as the Company's website. The minimum information on the Company's website should at least comprise the following and must be regularly updated:
  - (1) Vision and mission of the Company;
  - (2) Nature of business of the Company;
  - (3) Organization chart and list of members of the Board of Directors and management team;
  - (4) Qualification and experience of the Corporate Secretary;
  - (5) Financial statements and reports on the financial position and results of operations for both the current and prior year.
  - (6) Downloadable annual statements (Form 56-1), and annual report;
  - (7) Information or other materials provided in briefings to analysts, fund managers and the media;
  - (8) Direct and indirect shareholding structure;
  - (9) Group corporate structure, detailing the subsidiary, affiliates, joint ventures and special purpose enterprises/vehicles (SPEs/SPVs);
  - (10) Direct and indirect shareholding of beneficial owners holding 5% or more of the total paid-up shares with voting rights;
  - (11) Direct and indirect shareholdings of major and/or substantial shareholders, directors, and senior management;
  - (12) Notice of the annual general meeting and extraordinary general meetings;
  - (13) Articles of Association, Memorandum of Association and shareholders' agreement (if any);
  - (14) Policy and practices according to the principles of good corporate governance of the Company;
  - (15) Risk management policy and its implementation;
  - (16) or responsibilities, qualifications and term of office of the Board of Directors, including the types of decisions requiring Board approval;
  - (17) Charter or responsibilities, qualifications and term of office of the committees;
  - (18) Code of conduct of the Company's employees and directors;
  - (19) Code of conduct of the investor relations officer;
  - (20) News of the Company and its subsidiary;
  - (21) Contact details of the unit or officer responsible for investor relations (e.g. name of contact person who can provide information and telephone number);
  - (22) Annual investor relations plan.

In 2016, the Company presented its operational results, both financial and non-financial information, to the shareholders, retail investors, institutional investors, analysts and other stakeholders through various channels and participated at the Stock Exchange of Thailand's Opportunity Day on 15 March 2016 and 6 September 2016. There were also



Company visits where the Company's management met with analysts, local and foreign institutional investors and retail investors. 5 conference calls were held with analysts and investors. In addition, the Company regularly replied to email: ircontact@premiertechnology.co.th, line application, telephone 02-684-8405 and Fax 02-677-3500 queries and evenly.

The criteria that the Company was not able to put into practices according to the 2016 CGR in Chapter 4: Disclosure and Transparency are as follows:

- 1. The Company does not represent the indicator of non-financial performance such as market share, the level of customer satisfaction etc. Since the information should not be disclosed because it is inside information. For measuring the level of customer satisfaction, the company will follow later.
- 2. There are no press conference/preparation newsletter presents the financial position of the Company because the Company has to disclose important information and financial information in its Annual Statement (Form 56-1), Annual Report, Sustainability Development Report, the report of Annual General Meeting of the Shareholders and on the Company's website correctly. And the Company is ready to provide the information to the press

#### **Chapter 5: Responsibilities of the Board of Directors**

The Board of Directors is responsible for overseeing the work of the management to ensure compliance with policies, strategies, plans and budgets, as well as its responsibilities toward the Company and its shareholders.

The Company has set the guidelines regarding the responsibilities of the Board of Directs as follows:

#### 1. Structure of the Board of Directors

- 1.1 The Board of Directors has prescribed that the structure of Board should consist of directors with various qualifications in terms of skills, experience, expertise that is beneficial to the Company and gender. There should be at least one non-executive director having prior working experience in the business or major industry in which the Company is operating.
- 1.2 The Board of Directors ensures that the Board's diversity policy and the number of years each director has served as a director of the Company are disclosed in the annual report and on the Company's website.
  - 1.2.1 Disclose the procedures for selection of directors that is formal and transparent and the number of years each director has served as a director of the Company are disclosed in the annual report and on the Company's website.
  - 1.2.2 Disclose the name, history, qualifications, experience and shareholding in the Company of the directors in order to show that the Board has the knowledge, skills, characteristics and experience that are useful to the Company in the annual report and on the Company's website.
  - 1.2.3 Disclose clearly in the annual report the directors representing the shareholders / non-executive directors / independent directors / executive directors.
- 1.3 The Board of Directors is appropriately sized and is composed of persons with sufficient knowledge, experience and skills to perform their duties efficiently. The Board is composed of at least 5 but not more than 12 directors.
- 1.4 The Board of Directors consists of independent directors who can independently comment on the performance of the management in the number prescribed in the notification of the Securities and Exchange Commission (SEC).
- 1.5 The proportion of directors is in accordance with the director nomination process, which is mainly based on the criteria of knowledge, competency and suitability of the person to be appointed as a director rather than on the criteria on proportion of investments.
- 1.6 The Company takes into account the benefits to corporate management according to the director nomination process set by the Company rather than the number or proportion of independent directors.



- 1.7 The Board of Directors has determined the tenure of each term of office but has not set the limit on the number of consecutive terms in office.
- 1.8 The Board of Directors considers the qualifications of the person to be appointed as an "independent director" to ensure that the independent directors of the Company are truly independent and are appropriate for the specific nature of the Company. Their independence must at least be in accordance with the criteria set by the Securities and Exchange Commission (SEC) and the Stock Exchange of Thailand (SET).
- 1.9 The continuous tenure of the independent director will be beneficial to the corporate management and business operations of the Company. In addition, the search for a competent person to serve as independent directors cannot be implemented immediately.
- 1.10 The Chairman of the Board and the Managing Director have different roles and responsibilities. The Board has clearly defined the roles and responsibilities of the Chairman and the Managing Director and has recruited different persons to hold the positions of Chairman and Managing Director so that neither person has unlimited power.
- 1.11 The Board of Directors respects the judgment of the Managing Director and senior executives of the Company not to serve as a director of other companies with the same business as or in competition with the business of the Company or are contrary to the interests of the Company.
- 1.12 The Company has appointed a Corporate Secretary to be responsible for advising on laws and regulations of relevance to the Board of Directors and for overseeing the activities of the Board, including coordinating the compliance with the Board's resolutions.

The Board of Directors has determined the qualifications and experience of the appropriate Corporate Secretary who will perform the duty as the secretary of the Company. The qualifications and experience of the Corporate Secretary are disclosed in the annual report and on the website of the Company.

1.13 The Corporate Secretary has received training and continuous development in legal, accountancy, or company secretarial practices. The Company determines the qualifications and appoints a person as the Corporate Secretary by taking into consideration of mainly his knowledge, capability and work experience, disregarding whether such person is a permanent employee of the Company or not.

#### 2. Committees

- 2.1 The Board of Directors have appointed an Audit Committee in accordance with the requirement of the Stock Exchange of Thailand with a term of office of 3 year to perform specific duties and to propose matters for consideration or acknowledgement by the Board. The Audit Committee has rights and duties as set out in the Scope of Responsibilities of the Audit Committee and has qualifications according to the criteria prescribed by the SEC.
- 2.2 The Board of Directors appointed a Remuneration Committee and a Nomination Committee. The entire Board, except for directors with conflicts of interest, will consider the criteria for and form of remuneration to the directors and present its opinion to the Board, which the Board must propose to the Shareholders' Meeting for approval. The Board will also consider the criteria and process for nomination of persons with appropriate qualifications to serve as directors, as well as select persons according to the determined nomination process and present its recommendation to the Board, which will propose to the shareholders' meeting to appoint as directors.

# 3. Roles and Responsibilities of the Board of Directors

- 3.1 The Board of Directors' duties and responsibilities should include the following matters:
  - 1) The Board of Directors have authorized to approve about the Company according to the duties imposed by law, articles of association, charter of the board and the resolution of the shareholders' meeting, including the consideration and approval of the key matters on the Company's operations such as the vision, mission, strategy, financial targets, risks, budget plan, corporate governance policy, anti-corruption policy including review and approval in the line with the Company's situation.
  - 2) Monitor and ensure efficient and effective implementation by the management of approved policies, strategies and plans.



- 3) Internal control and risk management, including the process for receiving and handling complaints.
- 4) Ensure long-term business continuity, including employee development plan and succession plan.
- 3.2 The Board of Directors has determined in writing a corporate governance policy for the Company as follows:
  - 1) The Board of Directors has determined and approved a written corporate governance policy.
  - 2) Communicate to everyone in the organization for their understanding.
  - 3) Have method to encourage everyone in the organization to comply with the corporate governance policy.
  - 4) Assess compliance to the corporate governance policy and review the policy at least annually.
- 3.3 The Board of Director promotes the preparation of a written code of conduct so all directors, executives and employees will understand the ethical standards the Company uses in its business operations and seriously monitors compliance with the code.
- 3.4 The Board of Directors considers any conflict of interests thoroughly. There should be clear guidelines on the approval of transactions with possible conflicts of interest, which is chiefly for the best interests of the Company and all its shareholders. Persons with vested interests should not participate in the decision-making process. The Board should also monitor compliance with regulations regarding the procedures for and disclosure of information on transactions that may have conflicts of interest to ensure accuracy and completeness.
- 3.5 The Board of Directors ensures that internal control systems for financial reporting and compliance with regulations and policies are in place. The Board has assigned a person or a department that is independent to audit such systems and to review the main systems at least annually, as well as disclose the review results in the annual report.
- 3.6 The Board of Directors has established a risk management policy covering the whole Company and has assigned the management to implement the policy and regularly report to the Board. The risk management system is review or the effectiveness of risk management is assessed at least once a year with the results disclosed in the annual report, and whenever, there is a change in risk level, which includes focusing on early warning signs and unusual transactions.
- 3.7 The Board of Directors or Audit Committee should provide its opinion on the adequacy of the Company's internal controls and risk management systems in the annual report.
- 3.8 The Board of Directors has set clear procedures for whistle-blowers or stakeholders through its website or directly to the Company or report directly to the Company. The Board of Directors has assigned the Corporate Secretary as the recipient and handler of complaints from the stakeholders. The procedures and channels for filing complaints are disclosed on the Company's website and annual report. The Company has mechanisms for whistle-blower protection and compensation measures in the case stakeholders receive damages from the Company's violation of their legal rights.
- 3.9 The Board of Directors has mechanisms for governing its subsidiary in order to protect the benefits from its investment. The Board of Directors is responsible for determining the suitability of persons to be appointed as directors of the subsidiary companies in order to ensure that its management complies with the policies of the Company and that various transactions are executed correctly according to securities and exchange laws and notifications of the SET.

#### 4. Board of Directors' Meetings

- 4.1 The Company sets the schedules and agendas of the Board of Directors' meeting in advance and notifies each director of the schedule so that all directors can manage time to attend the meetings.
- 4.2 The number of Board of Directors' meetings should correspond with the duties and responsibilities of the Board and the nature of business of the Company. In the case the meetings are not held monthly, the Company will report operating results to the Board for



the months in which there was no meeting so that they can control and direct the management operations continuously and timely.

- 4.3 The Chairman of the Board and the Managing Director jointly selects matters for inclusion in the agenda of the Board of Directors' meeting and ensures that all important matters are included. Opportunity is provided for each director to independently propose any matter that is beneficial to the Company as an agenda item.
- 4.4 The meeting documents are sent to the directors at least 5 working days in advance of the meeting date.
- 4.5 All directors attended at least 75 percent of all Board of Directors' meetings held during the year.
- 4.6 Minimum quorum of the directors at the meeting is required to appoint at least 2 out of 3 of total directors. In case of emergency / urgent case / circumstances which may cause damage to the Company's business or operations and may not be carried out 2 out of the 3 of total directors attend the meeting, the directors not less than one-half in accordance with articles of association have authority to consider and resolve that agenda.
- 4.7 The Chairman allocated adequate time for the management to propose matters and enough time for all directors to discuss important problems carefully. The Chairman promotes the prudent use of discretion. All directors paid attention to all matters raised at the meeting, including those concerning corporate governance.
- 4.8 The Board of Directors encourages the Managing Director to invite the senior executives to attend the Board of Directors' meetings to provide additional information on the problems to which they are directly related and to provide an opportunity for the Board to learn more about the senior executives for use in supporting the consideration of the succession plan.
- 4.9 The Board of Directors has access to additional necessary information from the Managing Director, Corporate Secretary or other executives assigned under the scope of the policy set. If necessary, the Board may obtain independent opinions from external consultants or practitioners at the Company's expense.
- 4.10 The Board of Directors considers that it is a policy to provide opportunities for non-executive directors to meet among themselves as necessary to discuss various management issues of interest without participation of the management and to inform the Managing Director of the outcome of such meetings
- 4.11 The minutes of the meeting should consist of at least the following information and there should be a good storage system with easy data search but cannot be amended without approval of a Board of Directors' meeting.
  - Date, start time and end time;
  - Names of the directors present and absent;
  - Summary of important information on the matters proposed to the Board of Directors;
  - Summary of the matters discussed and observations of the directors;
  - Resolutions of the Board of Directors and opinions of the dissenting directors (if any);
  - Recorder of the minutes Secretary of the Board of Directors;
  - Certifier of the minutes Chairman.

#### 5. Board Self-Assessment

- 5.1 The Board of Director and the committees conduct self-assessment of its performance at least once a year so that the directors can collectively consider its performance and problems for further improvement by setting a benchmark for systematic comparison with its performance.
- 5.2 The Board self-assessment is an assessment of the Board of Directors and the Committee as a whole and individual including disclosed the criteria and process in the Company's annual report.
- 5.3 The Board of Directors annually evaluates President or Chief Executive Officer to be used in determining their remuneration. At which the Company evaluates in accordance with the principle that the Stock Exchange of Thailand has set.

For the Board self-assessment process, the Corporate Secretary will send the evaluation form mentioned above to all directors in November and respond within 15



December of every year. After that, the Corporate Secretary will collect and report the results of the evaluation in comparison with the previous year to the next Board of Directors' Meeting to acknowledge and improve the work to be more effective.

For the Board self-assessment criteria, the Company has evaluate the performance of the entire committee and evaluate the performance of individual by using the method of 5 level scoring for each topic, which are: 0 = Strongly disagree or there has been no implementation of the matter, 1 = Disagree or there has been little implementation of the matter, 2 = Agree to a limited extent or there has been initial implementation of the matter, 3 = Mostly agree or there has been progressive implementation of the matter, 4 = Strongly agree or there has been complete implementation of the matter. The evaluation topics consisted of 6 main topics, which are:

- 1. Structure and qualification of the Board
- 2. Roles, duties and responsibility of the Board
- 3. Board Meeting
- 4. Duties of Directors
- 5. Relationship with the management division
- 6. Directors' Self Development and Executive Development.

Moreover, the Company has evaluated the Chief Executive Officer's success by considering from the Company's business operation performance and operating performance that was in accordance with the policy assigned by the Board of Directors for the improvement. Scoring method used is the same as operation performance of the entire board evaluation and the performance of individual. The evaluation topic consisted of 3 main sections, which are:

Section 1: Progress of work plan

Section 2: Performance Measurement

- 2.1 Leadership
- 2.2 Strategy Formulation
- 2.3 Strategy Implementation
- 2.4 Financial planning and financial performance
- 2.5 Relationship with the Board
- 2.6 External Relations
- 2.7 Administration and Personnel relations
- 2.8 Succession
- 2.9 Knowledge of products and services
- 2.10 Personal Characteristics

Section 3: Development of the Chief Executive Officer

#### 6. Remuneration

The remuneration of directors is comparable with the industry level and reflects the experience, duties, accountability and responsibilities, as well as expected contributions of each director. Directors who are assigned to more tasks and has more duties and responsibilities, such as being a member of a committee, should receive additional remuneration as appropriate.

#### 7. Board and Management Training

- 7.1 The Board of Directors encourages and facilitates training and educating for those involved in corporate governance of the Company, such as directors, members of the audit committee, executives, Corporate Secretary, etc., to assist them to continuously improve their performance. Training and educating can be done internally or through the use of the services of external institutions.
- 7.2 The Board of Directors determines the orientation for all new directors to build the understanding in the Company's business and the implementation of various aspects in order to prepare for the performance of the Directors. The Corporate Secretary is the coordinator of the various business structures, board structure, responsibilities, business introduction, operation guidelines etc.
- 7.3 The Board of Directors has established a personnel development policy for directors and executives and disclose in the Company's annual report.



7.4 The Board of Directors requires the Managing Director to present them with the Company's succession plan at least once a year. The Managing Director and senior executives have prepared continuous succession plans in case they cannot perform their duties.

In 2016, the Directors have attended seminars and training courses of the Thai Institute of Director (IOD) as follows:

No.	Name	Position	2016 Training Courses	Duration
INO.	ivame	Position	2016 Hailing Courses	(Day)
1.	Mrs. Duangthip Eamrungroj	Director	- Family Business Governance for	2
			Sustainability (FBG), Batch 5/2016	
2.	Mr. Suradej Boonyawatana	Director	- Independent Observer Program	2
			(IOP), Batch 3/2016 - Board Matters and Trends	2
			Program (BMT), Batch 1/2016	
3.	Miss Wanna Kolsrichai	Director	- Successful Formulation &	3
			Execution of Strategy Program (SFE), Batch 26/2016	
4.	Mr. Pirom Chamsai	Independent Director	- Independent Observer Program	2
		and Chairman of the Audit Committee	(IOP), Batch 2/2016	
5.	Mr. Surabhan Purnagupta	Independent Director	- Director Accreditation Program	1
		and Member of the Audit Committee	(DAP), Batch 132/2016	

The criteria that the Company was not complete and was not able to put into practices according to the 2016 CGR in Chapter 5: Responsibilities of the Board of Directors are as follow:

#### Criteria that has not complete / clearly

1. In previous year, the Board of Directors had arranged less than 6 board of directors meeting, due to the number of the Board of director meeting that had been scheduled 4 times a year was appropriate and in line with the Company operation performance consideration agenda and the approval of financial budget agenda. Moreover, the Company is prepared to call an additional meeting in the case where it is necessary or any agenda that need to be consider in urgent.

# Criteria that has not practiced

- 1. The Board of Directors has not set any policy on the limitation of each director not more than 5 companies and not more than 3 listed companies in the Company's corporate governance policy as the Board of Directors has practices its duties effectively. Unlimited number of companies in the position does not affect the operation and the number of people with limited knowledge, skills and experience to serve as directors is limited. Therefore, the determination of such conditions will make it difficult for the Company to find a director.
- 2. The Board of Directors does not have any policy for Managing Director on the holding of director position at other companies; as the Company has stipulated the Managing Director's prohibition/ limitations on conducting transaction or holding position in a Company or organization that have conflict of interest or affect the performance of the Managing Director position that such person hold with the Company. Moreover, from the aforementioned prohibitions/ limitations, the Company is firmly believed and respected the judgment of the managing director in holding the director position or other position at a Company or organization other than the Company itself.
- 3. The Board of Directors has no policy to limit the number of years / term of office of an independent director for not more than 9 years as the continued succession of Directors can be beneficial to the Company's business and operations. In addition, to recruit personnel with knowledge and competence to hold the director position is not easily performed.
- 4. In the Board of Directors, there are some executive directors who hold the director position in other listed company as the executive directors have performed their duties effectively, therefore, no limiting the number of company in holding the position had no impact on the performance; and that number of persons with sufficient knowledge and experience to hold the company's director position is limited. Thus, in stipulating such



condition, the Company will face with difficulty to recruit such persons to hold the director position.

- 5. The Board of Directors did not disclosed the CEO's remuneration policy both in short term and long term, including the monitoring of the CEO's performance as it is internal information that should not be disclosed, though the overall number of executives was disclosed.
- 6. Shareholders/ Board of Directors did not approved the executive director/ Chief Executives as the executive board has informed to waive the rights to receive compensation and according to the power of authorities handbook, the authority in setting remuneration of chief executive is in the authority of Managing Director which is already appropriate and the Board of Directors has verified through the annual budget.
- 7. Chairman of the Board of Directors is not independent director, as the appointment of Chairman of the Board of Directors has been considered from directors with qualification, knowledge and competence, have understanding and adhere to the good governance principle, without having to regard whether the director is independent or not.
- 8. Chairman and Chief Executives of the Company is the same person due to the appointment of Chairman was considered by the Company from director with appropriate qualification, knowledge, competence, have understanding and adhere to good governance policy, regardless of whether it is the same person or not.
- 9. The Company has not appointed any remuneration and nomination committee, as the Company has already assigned the entire Board, except for directors with conflicts of interest to act as the remuneration and nomination committee.
- 10. The Board of Directors has not established CG Committee as the entire committee has already acted as the CG Committee.
- 11. The Board has not established Risk Management Committee. However, the Company has appointed a Risk Management Subcommittee. It consists of executives and employees of the Company and its subsidiary to carry out risk assessments of the Company and its subsidiary and report to the Audit Committee.
- 12. The Board of Directors consisted of less than 50% independent directors due to the elements of independent directors is not the significant essence in the Board of Directors' role of duties.
- 13. The Company did not provide project grants to managements to purchase the Company' shares for a period of more than 3 years and pricing higher than the price at the time of allocation, including the concentration not more than 5%, since The Company provides oversight and incentive to managements and other employees to work happily and organizations already bound without the need for project grants to management or other employees in purchasing the Company' shares. However, if the Company has such a project, the Company also will give both managements and other employees on the principles of equality.

In 2016, the CGR Steering Committee of the Institute of Directors of Thailand (IOD) has develop the survey policy used to evaluate for the year 2016 according to the guidelines of ASEAN CG Scorecard to reduce duplication of policy and easy to follow.



#### **Committees**

The Board of Director has appointed the Sub-Committee as follows:

#### **Audit Committee**

As at 31 December 2016, the Audit Committee comprised 3 members

Name	Position	Meeting / Attendance (Times)
1. Mr. Pirom Chamsai	Chairman of the Audit	5/5
	Committee	
2. Mr. Surabhan Purnagupta *	Member of the Audit	5/5
	Committee	
3. Mr. SuchaiVatanatrinakul	Member of the Audit	7/7
	Committee	

Remarks: \* a person with sufficient knowledge and experience to verify the creditability of the financial statements.

By the year 2016, the Audit Committee held a total of 6 times, including the quarterly Audit Committee meeting 4 times, meeting with the subsidiary' risk management committee 1 time and meeting with the external auditor without executive attend 1 time.

Mr. Teerapol Juthapornpong, The Corporate Secretary, served as the Secretary of the Audit Committee since February 20, 2013 and Mr. Akapan Nuanmuang, Director of Internal Audit Office, is in charge of the internal control system, internal audit system and risk management system and report directly to the Audit Committee.

#### **Term of the Audit Committee**

The term of office of the Audit Committee's member is 3 years. A retiring committee's member is eligible for re-appointment. In the event of the resignation of any Audit Committee's member prior to the expiration of their term, the appointed replacement shall hold office only for the remainder of the term of the replaced member.

#### Scope of Duties and Responsibilities of the Audit Committee

The Audit Committee has duties and responsibilities as delegated by the Board of Directors as follows:

- 1) Review the Company's financial reporting process to ensure accuracy and adequacy;
- 2) Review that the Company has appropriate and efficient internal control and internal audit systems, determine the independence of the Internal Audit Office, as well as recommend the appointment, transfer and dismissal of the chief of the Internal Audit Office or any other unit responsible for internal audit.
- 3) Review the Company's compliance with the securities and exchange law, regulations of the Stock Exchange and other laws relevant to the Company's businesses.
- 4) Consider, select, nominate and dismiss an independent person to act as the Company's auditor and propose the remuneration of such person, as well as attend a non-management meeting with the auditor at least once a year.
- 5) Review and approve the connected transactions or those with possible conflicts of interest to ensure that they comply with all relevant laws and regulations of the Stock Exchange. This is to ensure that these transactions are reasonable and of maximum benefit to the Company.
- 6) Prepare and disclose a report on the Audit Committee's monitoring activities in the Company's annual report, which must be signed by the Chairman of the Audit Committee and consist of at least the following information:
  - An opinion on the accuracy, completeness and creditability of the Company's financial reporting;
  - An opinion on the adequacy of the Company's internal control system;
  - An opinion on the compliance with the securities and exchange laws, regulations of the Stock Exchange or laws relevant to the Company's business;



- An opinion on the suitability of the auditor;
- An opinion on transactions that may have conflicts of interest;
- The number of Audit Committee's Meetings and attendance of such meetings by each committee member;
- Opinions or observations received by the Audit Committee through the performance of its duties as defined in its charter;
- Disclosure of other reports that the Audit Committee considers the shareholders and general investors should be aware of, within the scope of its duties and responsibilities as assigned by the Company's Board of Directors.
- 7) To perform any other task assigned by the Company's Board of Directors with the approval of the Audit Committee.
- 8) Verify the appropriateness and adequacy of the Company's risk management system.
- 9) Review the Company's corporate governance policy and evaluate the implementation of such policy at least once a year.

#### **Remuneration Committee and Nomination Committee**

At present the Company has not appointed Remuneration Committee and Nomination Committee. However, the Board of Directors, except the director who is the stakeholders, is acting to consider the guidelines for remuneration paid to the Board of Directors before presenting the remuneration to the Annual General Meeting for approval. The Board of Directors, except the director who is the stakeholders, are acting to consider the criteria and process for nomination of persons with appropriate qualifications directors and in accordance with the strategy of the business to serve as directors, as well as selected persons according to the determined nomination process before presenting the nomination to the Annual General Meeting for approval.

In such process for nomination of persons, the Company selected personnel from IOD Chartered Director of Thailand Institute of Directors (IOD) and personnel in various fields on the basis of seniority, qualifications and work experience

In 2016, the Subsidiary's Risk Management Committee which consisted of the subsidiary's Chief Executive to operate under the supervisory of the Audit Committee. The responsibilities of Risk Management Committee are to specify policies, criteria in analysis, level of risk and prioritizing the risk which includes risk analysis that caused by non-compliance with against corruption policies, to define / review/ approve framework and guideline in managing risk, anti-corruption as well as corporate social responsibilities; in order to prepare sustainable development report by coordinating with Internal Audit Office and report to the audit committee as well the board of directors to acknowledge every quarter. Risk management committee is also responsible for setting up meeting to review operation performance in accordance with the risk management system, report on significant risk together with the audit committee at least once a year. Furthermore, the duties of working group on internal procedure and risk management are to identify, evaluate, compile and to operate in accordance with the risk management plan and internal control.



#### **Selection and Appointment of Directors and Executives**

The Company has not yet appointed a Nomination Committee but has already set the criteria for the selection and appointment of directors and executives as detailed below.

#### (1) Independent Directors

The Board of Directors or the Shareholders' Meeting (depending on the case) shall appoint independent directors to join the Company's Board of Directors. The Company has a policy that not less than one-third of the Board must be independent directors and that it must have at least 3 independent directors. Currently, the Company has 3 independent directors including Mr. Suchai Vatanatrinakul, Mr. Pirom Chamsai and Mr. Surabhan Purnagupta.

The Company has defined an independent director as specified in the regulations of the Securities and Exchange Commission and the Stock Exchange of Thailand according to notification Tor Jor. 4/2552 of the Capital Market Supervisory Board dated February 20, 2009 regarding the qualifications of the independent director. Independent director means a director who has the following qualifications:

- 1. Must not hold more than 1 percent of all shares with voting rights of the Company, its parent Company, a Company's subsidiary, an affiliated Company, major shareholder or a controlling person of the Company. This shall also include shareholding by related persons of the independent director.
- 2. Must not be or have been either a director with management authority, an employee, staff, consultant on retainer or a controlling person of the Company, unless relieved of such characteristics for not less than 2 years prior to appointment. Such prohibited characteristic shall not include independent directors who are former government officials or consultants to a government agency that is a major shareholder or a controlling person of the Company.
- 3. Not being a person related by blood or by legal registration as a father, mother, spouse, sibling and child, including spouse of children of the executive, major shareholder, controlling person of the Company or any persons that has been nominated as an executive or controlling person of the Company or its subsidiary.
- 4. Neither having nor used to having a business relationship with the Company, its parent Company, Company's subsidiary, affiliated Company, major shareholder or controlling person of the Company in a manner which may impede his independent judgment. Neither being nor used to being a principal shareholder or a controlling person of any person having a business relationship with the Company, its parent Company, Company's subsidiary, affiliated Company, major shareholder or controlling person of the Company unless relieved of such characteristics for not less than two years prior to the date of appointment as an independent director.

The business relationship under the first paragraph includes normal business transactions for rental or lease of immovable property, transactions related to assets or service or the granting or receipt of financial assistance through the receipt or extension of loans, guarantees, provision of asset as collateral, and other similar actions that result in the Company or its counterparty being subject to indebtedness payable to the other party of 3 per cent or more of the Company's net tangible assets, or of 20 million Baht or more, whichever is the lower. The amount of such indebtedness shall be calculated according to the calculation method for the value of connected transactions specified in the notification of the Capital Market Supervisory Board concerning rules on connected transactions mutatis mutandis. However, in the consideration of such indebtedness, any indebtedness that occurred during the course of one year prior to the commencement date of the business relationship with the same person shall also be included.

5. Neither being nor used to being an auditor of the Company, its parent Company, Company's subsidiary, affiliated Company, major shareholder or controlling person of the Company, and not being a principal shareholder, controlling person or partner of an audit firm that employs the auditors of the Company, its parent Company, Company's subsidiary, affiliated Company, major shareholder or controlling person of the Company unless relieved of such characteristics for not less than 2 years prior to the date of appointment as an independent director.



- 6. Neither being nor used to being a provider of any professional service, including legal counselor or financial advisor, who receives a service fee exceeding 2 million Baht per year from the Company, its parent Company, Company's subsidiary, affiliated Company, major shareholder or controlling person of the Company, and not being a principal shareholder, controlling person or partner of the provider of professional service unless relieved of such characteristics for not less than 2 years prior to the date of appointment as an independent director.
- 7. Not being a director appointed as a representative of the Company's director, major shareholder or shareholder who is related to the major shareholder.
- 8. Not operate any business of the same nature as and is in significant competition with the business of the Company or its subsidiary or not being a principal partner in a partnership or being an executive director, employee, staff, consultant on retainer or holding more than 1 percent of all shares with voting rights of any other Company operating a business of the same nature as and is in significant competition with the business of the Company or its subsidiary.
- 9. Not having any other characteristic that impedes the ability to render independent opinions with regard to the Company's operations.

#### (2) Directors and Executives

#### A. Board of Directors

In the selection of directors, the Company's Board of Directors, excluding any director with conflicts of interest, will identify and select qualified candidates for nomination to the Board of Directors for its approval. The Board of Directors would then nominate the selected candidates to the Shareholders' Meeting for election and appointment. The appointment of the Company's directors will be in line with the criteria prescribed in the Company's Articles of Association as follows:

- 1. The Board of Directors of the Company will comprise not less than 5 members whose appointment has been approved by the shareholders' meeting and not less than half of the directors must reside in Thailand.
- 2. The Shareholders' Meeting elects the directors according to the following criteria and procedures:
  - (1) Each shareholder shall be entitled to one share to one vote.
  - (2) Each shareholder must exercise all his votes under (1) above to elect one or more nominees to be directors but may not divide the votes among several nominees.
  - (3) Nominees who receive the largest number of votes in descending order shall be elected as directors equal to the number of directors to be elected at that time. In the event of that the nominees elected in subsequent order receives equal votes and the number of directors to be elected at that time is exceeded, the chairman of the meeting shall cast the deciding vote
- 3. At every Annual General Meeting of Shareholders, one-third of the directors shall retire. If one-third is not a round number, the number closest thereto shall be the applicable number.

The directors to vacate office within the first and second year following Company registration shall draw lots. In subsequent years, the directors serving the longest shall retire. The directors who retire by rotation are eligible for re-election by the shareholders.

- 4. Any director who wishes to resign from office shall submit a letter of resignation to the Company. The resignation shall be effective on the date that the Company receives the letter. The director may notify the Registrar of his resignation.
- 5. In the event that a position of director becomes vacant for any reason other than the end of the office term, the Board of Directors shall appoint any individual with the characteristics prescribed by law to be a new director at the next Board meeting, except if the remaining office term is less than 2 months. The replacement director shall hold office only for the remainder of the office term of the director whom he replaces.



The resolution of the Board of Directors pursuant to the first paragraph must consist of votes of not less than three-fourths of the number of remaining directors.

6. The Shareholders' Meeting may remove any director from office before the end of term with a resolution of not less than three-fourths of the total votes of shareholders present and eligible to vote and altogether holding not less than one-half of the total number of all shares held by the shareholders present and eligible to vote at that meeting.

#### B. Audit Committee

The Board of Directors appoints at least 3 members to serve as the Audit Committee of the Company. Each member of the Audit Committee must be an independent director and must possess the qualifications stipulated by the securities and exchange laws, as well as relevant notifications, regulation and/or rules of the Stock Exchange of Thailand that prescribes the qualifications and scope of duties and responsibilities of the Audit Committee.

#### C. Executives

The Company has a policy to recruit executives through the selection of persons who possess knowledge, capability, skills and experience beneficial for the Company's operations, fully understands the Company's business and is capable of managing the business to achieve the objectives and goals set by the Board of Directors. Selections are made in accordance with the human resource regulations and must be approved by the Board of Directors and/or any person assigned by the Board of Directors.

#### **Governance of the Subsidiary's Operations**

The Company has a policy for its subsidiary to adhere to and comply with the corporate governance principles of the Company according to the guidelines set by the Company. It is set in the authorization manual of the subsidiary that important operations or material transactions must first be approved by the Company's Board of Directors. In addition, a large number of directors of the subsidiary are also directors of the Company and, therefore, the various operations of the subsidiary will largely take into consideration and adhere to the guidelines for operation of the Company.

#### Supervision of Inside Information Usage

The Company supervises and protects against the use of inside information according to the good corporate governance principles, as well as requires the directors and executives to disclose information on their interests and those their related parties. The Company has the following guidelines:

- 1) Set policies regarding the safe-guarding of the information system in order to maintain the standard of the work system, computer system, and information and communication system, which are important in the creation of a control system of quality.
- 2) Set policies regarding trade secrets and intellectual properties. The Company has entered into confidentially agreements with its employees, contractors, suppliers / service providers and visitors of the Company to prevent disclosure of information or news of the Company and its subsidiary that are confidential. In addition, the employees are prohibited from infringement of the intellectual property rights of others.
- 3) The Board of Directors has set in writing the procedures for use of inside information to promote transparency, equality and fairness equally to all shareholders and to prevent the use of such non-public information for personal gains, as well as avoid criticism regarding the appropriateness of the trading of the Company's securities. The directors, executives and employees of the Company must protect the secret and/or inside information of the Company and may not disclose or use such information, directly or indirectly, for personal gains for oneself or others. They must not trade, transfer or receive securities of the Company by using the Company's secret and/or inside information except where the information has been made public and must not enter into any transaction by using the Company's secret and/or inside information, which may directly or indirectly cause losses to the Company. They are also prohibited from trading, transferring or receiving the Company's securities for a period of 1 month prior to the disclosure of the Company's



financial statements and within 2 working days after disclosed such information. This requirement includes spouses and minor children of the directors, executives and employees of the Company. Violators of the requirements will be punishable according to the Company's disciplinary rules and/or the law depending on the case.

- 4) The Company has advised the directors and executives of their duty to report on their shareholding in the Company. In the case where the director or executive trades in the Company's securities, they must also report their securities holding and the holdings of their spouses and minor children of the securities of the Company as prescribed by Section 59 of the Securities and Exchange Act B.E. 2535 within 3 working days to the Securities and Exchange Commission for further dissemination to the public. The Company also requires the directors and executives to report their securities holding to the Board or person who has been designated by the Board on a quarterly basis, including the disclosure by the Board of Directors meeting and the Annual Report.
- 5) The Board of Directors has set guidelines and procedures for reporting the interest of directors and executives as prescribed by Section 89/14 of the Securities and Exchange Act (No. 4) B.E. 2551 (2008) and notification Tor Jor. 2/2552 of the Capital Market Supervisory Board.

#### **Remuneration of the Auditor**

#### (1) Audit Fee

The Company and its subsidiary paid remuneration for the audit to EY Office Ltd., the audit firm.

EY Office Limited is auditors approved by the Securities and Exchange Commission. These auditors have no relation or interest with the Company / subsidiary / management / major shareholders or connected persons and, therefore, can independently perform the audit and provide their opinions on the Company's financial statements.

Related persons/parties of the auditors during the past financial year as follows:

Item	Company Paying	Auditor	2016 Audit Fee
1	Premier Technology Public Co., Ltd	Miss Sirirat Sricharoensup	495,000.00
2	Datapro Computer System Co., Ltd.	Miss Sirirat Sricharoensup	895,000.00
	1,390,000.00		

#### (2) Non-Audit Fee

Non-audit fee (of Datapro Computer Systems Co., Ltd.) 100,000.00 Baht

#### **Compliance with Good Corporate Governance Principles in Other Matters**

The Company has assigned the Law Division of Premier Fission Capital Co., Ltd., which has knowledgeable and experienced staffs, as a Compliance Unit with the following duties and responsibilities.

- 1. Support the policies and objectives of the organization and management, to ensuring adequate compliance.
- 2. Check, supervise and monitor the performance of the various segments according to the laws, rules, policies, guidelines and rules declared by the Board of Directors continuously.
- 3. To be the collection and dissemination of information, as well as educating and advising to other sections related to work practices, comply with laws, regulations, guidelines, codes of conduct announced or suggestions included training of relevant knowledge.
- 4. To be the center of communication and knowledge promoted to The Board of Directors, management and employees to aware of and follow the regulations correctly.

# Measures for Whistle-Blowing and violations of human rights

The Company requires that executives at all levels assume responsibility for ensuring that employees under their supervision acknowledge, understand and comply rigorously with



the code of conduct and policy/regulations/requirements of the Company, the principles of good corporate governance and various laws. The Company has determined the procedures for consideration and investigation of grievances or complaints that are systematic, transparent and accountable so that the complainants will have trust and confidence in a fair investigation process.

In order to treat all stakeholders equally and with fairness, the Company has set up channels for whistle-blowing, complaints, suggestions or recommendations that indicate that the stakeholders are affected or are at risk of being affected by any action that may cause damages for all groups of stakeholders arising from its business operations or violation of laws, rules, regulations and the code of conduct by its employees, as well as behaviors that may indicate fraud, unfair treatment, or careless or reckless actions. Whistle-blowing or filing of complaints together with details and evidences can be made through the following channels:

Audit Committee

Corporate Secretary
 Premier Technology Public Co., Ltd.

 No.1 Premier Corporate Park, Soi Premier 2, Srinakarin Road Nong-bon, Prawet, Bangkok 10250
 Telephone: 02 - 3011569

Facsimile: 02 - 7482063

e-mail: teerapol.act@pt.premier.co.th

The whistle-blowers or filers of complaints that are employees, customers, individuals hired for work by the Company or other groups of stakeholders who are whistle-blowers will have their rights protected and defended according to the law or the guidelines set by the Company.

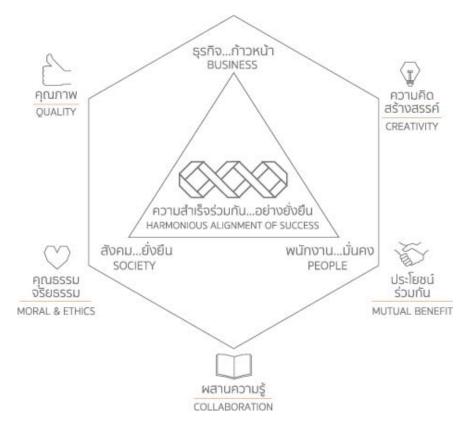
In 2016, the Company did not have any material dispute with the stakeholders.

The Company realized and engrossed to practice in accordance with good corporate governance principles that the Stock Exchange of Thailand has set. Apart from corporate governance policy, policies and measures in whistle-blowing and whistle-blower protection that the Company disclosed on the website and in the annual report, the Company also has policy on business, employees, society and environment which were disclosed in the Sustainable Development Report.



# **Corporate Social Responsibilities: CSR**

The Company believes that the private sector is a significant factor of the economic and social of the country and the Company is deemed responsible for taking care of the survival and the sustainability of the social. Therefore, the Company and its subsidiary adhere to their intention to operate business by recognizing the significant of all stakeholders under the Premier Group's business philosophy of "The Premier Business, The Premier People, The Premier Society" The Company believes that in maintaining balance between business, employees and society will help support the business, society and environment to strongly and sustainably grow along side.



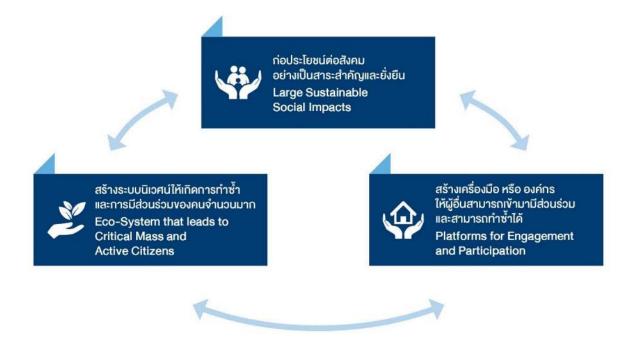
As the result, sustainable is the main strategy in driving the Company and its subsidiary to develop its capacity in manufacturing goods and services that are beneficial to the society. To continuously and regularly develop the operating procedure will promote, push forward as well as interpose the concept of corporate social responsibility and sustainable development, which are one of the operating process and are the organization's culture along with strengthening the value on economic, society and environment, whether if its shareholders, employees, customers, trade partner, business alliances, community or society as a whole to get mutual benefits both in short and long term.

The Company and its subsidiary has supported and cooperated with the Social Sustainability Development Unit of Premier Group of Companies i.e. Yuvabadhana Foundation, Khonthai Foundation and Enlive Foundation in activities concerning development of education for adverted youth, the creation of the sharing society, the subsidy to adverted handicapped and the creation of the participation in the sustainable development of social and environment, under the principle of creation of direct benefit and creation of tool or organization for participation and repeatable action of public which result in sustainable and multiple result. For more information, please find at the website www.premier.co.th on "Premier for Society".

In order to support the development of such mechanisms, the Company and its subsidiary donate the money equal to 5 percent of net profit after income tax burden of the



fiscal year to benefit the educational through Yuvabadhana Foundation or other public charitable organization according to Premier Group of Companies' policy.



The detail of the part concerning such business activities, the activities of staffs and the activities of the said foundations are as follows:

## 1. Operate Business Fairly

The Company and its subsidiary emphasize on operating business with accuracy, equity, fairness and honesty respecting rights on intellectual property, promoting political rights as well as operates in accordance with the commitment made to the Company and its subsidiary' stakeholders. The details are as follows:

#### To Compete Fairly:

- Conduct mutual business fairly without exploitation, and honor and comply with the conditions stipulated in the contracts.
- Do not solicit, accept or give any undue benefits in dealing with business partners or creditors. If there is any information regarding the bestowment of any undue benefits, consultations must be made with the business partners or creditors to mutually resolve the matter on a fair and timely basis.
- Provide complete and accurate information about the products and services without distorting facts, including provide accurate, adequate and beneficial information to customers and have product's recall process when quality problem are found.
- Compete under the rules of fair competition. Do not seek confidential information of the business competitors through dishonest or illegal means. Do not discredit competitors through slandering or any other actions without the truth and unjustifiably.

## Promote Corporate's social responsibility with Trade Partner

• Give opportunities to trade partner, customers and business alliances to directly or indirectly be part of the Company and its subsidiary' activities for society by participating in the activities for society or support by contributing fund or things as pleased.

#### **Respect to Property Rights:**

- Promote and operates strictly in accordance with the rights in property, intellectual property, copy right, patent and moral rights by specifying policies in the Premier group policies manual under the business confidential and intellectual property policies.
- To support Executive officers and employees to utilize Company's resources and properties efficiently. Uses goods and servies that have copy right and should not support goods or action that violate intellectual property.



#### Involved in politics with responsibility:

- The Company and its subsidiary operates business with political neutrally and does not concentrate on any political group or parties, does not support any particular political parties, does not help any specific political candidates.
- Gives opportunities to employees to use their democracy rights and responsibilities, to participate or support independetly and personally in any political activities without effecting the Company.

## 2. Against Fraud and Corruption

The Company emphasizes in Good Corporate Governance and ensure to manage under the corporate governance framework that are transparent and accountability for the best interest of all stakeholders. The Company has also set the "anti-fraud and corruption" policy and informed the Executives and employees of all level to adhere and practice in accordance with the policy. There are scope of anti-fraud and corruption management system that covered every steps and every working process of the Company and its subsidiary that involved with the business, procurement, employ, distribute, supply and other operating procedure where there is risk of fraud and corruption. All of these are cleary specified as the management responsibility, which are as follows:

## 2.1 Management Commitment

The Company is committed to push forward the anti-fraud and corruption measure system into the operating process and adjust management system to be transparent in accordance with the corporate governance principles. By doing so, the managing directors have established policies and are committed to operate the business without fraud and corruption, which is in accordance with the regulations of anti-corruption measure, as well as a complete promote of the resources. The Company has clarified and made understanding with all employees in the consumer good business line and related external parties to realize the importance in operating each procedures transparently to be in line with the regulations, policy and requirements of laws and other related regulations.

#### 2.2 Anti-Corruption Policy

- The directors, management and employees of the Company and its business lines are prohibited from performing, accepting or supporting corruption in any form, whether directly and/or indirectly. This shall be applicable to all companies in the consumer products business line, including all related contractors and sub-contractors. Regular reviews on compliance with the anti-corruption policy shall be made, as well as reviews on implementation to ensure compliance with the policy, practices, regulations, rules, notifications, laws and business changes.
- The anti-corruption standard is part of business operation and it is the duty and responsibility of the Company's board of directors, management, supervisors, employees at all levels and suppliers or sub-contractors to express their opinion regarding the practice on the implementation of the anti-corruption actions to ensure achievement of compliance with the policy set.
- The Company formulated its anti-corruption measures in accordance with related laws, including the principles of moral. Risk assessment was conducted on activities that are related or at risk for corruption and the results were used in preparing the operating guidelines for all related parties.
- The Company does not offer or support bribery in any form in all activities under its supervision, including supervision of charitable contributions, political contributions, and the offer of gifts in business transactions, and supports various activities with transparency and without the intention of convincing officials of the government or private sector to undertake inappropriate actions.
- The Company has appropriate internal control with regular reviews in order to prevent improper practices by employees, especially in sales, marketing and procurement.
- The Company provides knowledge on anti-corruption to its directors, management and employees to promote integrity, honesty and sense of responsibility in fulfilling their duties, and to show the Company's commitment.
- The Company has in place mechanisms for transparent and accurate financial reporting.



• The Company has provided a variety of communication channels for employees and stakeholders to raise concerns and report suspicious circumstances with confidence of being protected from punishment, unfair transfer or harassment in any way, as well as appoint person(s) to investigate and monitor the complaints.

The Company has set up channels for whistle-blowing, complaints, suggestions or recommendations that indicate that the stakeholders are affected or are at risk of being affected by any action that may cause damages for all groups of stakeholders arising from its business operations or violation of laws, rules, regulations and the code of conduct by its employees, as well as behaviors that may indicate fraud, unfair treatment, or careless or reckless actions. Whistle-blowing or filing of complaints together with details and evidences can be made through the following channels:

• Audit Committee

Corporate Secretary
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e-mail: teerapol.act@pt.premier.co.th

The whistle-blowers or filers of complaints that are employees, customers, individuals hired for work by the Company or other groups of stakeholders who are whistle-blowers will have their rights protected and defended according to the law or the guidelines set by the Company.

### 3. Respect Human Rights

The Company recognizes the significance of the value of human dignity and has established policies for executive officers and every employee to respect human rights and respect human dignity of each other as well as stakeholders, which is the universal principle and is considered as the significant route in operating business. The Company has a clear policy to jointly perform social responsibility under the core value "Advance Business, Firm Employee, Sustainable Society".

- Support and respect in human rights by supervising business and employees not to be involved with any violation of human rights activities, such as not to utilized any kind of forced labour and child labour. This also includes supervising to ensure that the Company and employees strictly practice in accordance with the standard of labour protection law.
- Respect and abided by the universal principles in hiring and treating all stakeholders with fairness on the basis of human dignity, by equally giving opportunities to every individuals without any discrimination and violation of basic rights on gender, age, religious, nationality, region, position, physical condition and political opinions.
- Monitored and follow up on subsidiary, trade partner and stakeholders to strictly practice in accordance with universal principles on human rights, including protect rights of stakeholders that was damaged by the violation of right from the operating business in accordance with the specified laws.
- Provide working location that have good working environment and emphasized on the safety and occupational health in the workplace.
- Give employees opportunities to participate in management and comments on operating business or Company's working procedure through "Suggestion Activities" and through different set of committees such as welfare committee, anti-fraud and corruption committee etc.
- Stipulate measures in protecting employees that whistle blowing about violation of human rights or treating employees unequally. The whistle blower will not be punish, bullied or be treated in any way that will lead that individual to be unable to no longer works at the Company.



#### 4. Treating Labour Fairly

Employees are considered as valuable resources. The Company recognized the significant in treating labour fairly and respect human dignity on the basis of equality. Hoping for sustainable peace in the Company and society, that is to say,

- The Company emphasized on treating employees on the basis of fairness and equality, both in opportunities to be promoted, be promoted, transfer, welfare and compensation, as well as gives opportunities to develop without discrimination resulting from differences in gender, age, religious, nationality, region, political opinions, position and physical condition.
- The Company assigns the leader of all level to supervise and ensure that there is fairness in every sector by avoiding any unfair actions that will have an effect on the employee insecure feeling in the workplace or conduct any unfair harassment that creates pressure to the employee mental conditions.
- The Company emphasized on the employee development to continuously train their skills and enhanced their potential.
- The Company equally provides welfare, medical fees, annual health check-up, health insurance and life insurance to all level of employees.
- The Company give opportunities to employee that was treated unfairly or encounter on any unfair action to send in their comments or complains directly to the supervisor that is in charge or to the managing director through these channels: To meet in person/ complaint through mail/ documents/ E-mail etc.
- The Company clearly stipulates guidelines that employees' complaint/ suggestions must be clarify/ fix or put into practice.
- The Company stipulates measures in protecting employee that make complaint/ whistle-blowing on treating employee unfairly/inequality. The employee will be protected against punishment, bullied or any action that will cause the complainer / the whistle-blower to be unable to continue working at the Company.

#### 5. Consumer Responsibility

The Company has obligation to "provide quality services and up to the international standard", focuses on providing efficiency and quality services, which includes being professional to consumers. Service with standard helps create spiritual value for a better quality of life. The Company and its subsidiary believed the true value should derive from providing quality services, therefore policies and guidelines were stipulated to be able to response to the consumer satisfaction.

- Present quality product, up to the standard and is safe to match with consumer demand:
- Has operating process which is in accordance with the international standard, effective in every step, in selecting products, strictly inspect qualities and has fast and agility goods delivery system;
- Stipulate regulations on quality of the product that the Company will select to be distribute and should practice accordingly;
- Disclose products and services information completely, accurately and does not distort the truth;
- Provide accurate and sufficient information and should be beneficial to consumers;
  - Return policy if any flaw was found on the product quality.

## 6. Environmental Conservation

The Company and its subsidiary always recognized the significant in operating its business along with conservation of the environment and biological varieties, as well as to utilize the resources efficiently. The Company and its subsidiary have set guidelines for environment aspects as a code of conduct for employees, under the business ethics which are as follows:

- Refrain from any action that may damage the natural resources and the environment.
- Practices or control to practice in accordance to environmental laws and regulations.



- Support activities that are beneficial to the communities and society as a whole.
- Promote efficient use of resources and establish policies in saving energy and other resources by bringing in technology that helps save energy to be use in the Company.

## 7. Collaboration in Community and Society Development

The Company and its subsidiary recognized the significant of environment and varieties in biological conservation, as well as operate business that are friendly to the society and environment with responsibility and take care of the community around them, which reflects the organization standing point that desired to operate sustainable successful business together with employees and society.

Moreover, the Company participated in the community and society development activities thought business operation of different foundations i.e. Yuvabadhana Foundation, Khonthai Foundation and EnLive Foundation by donating 5 percent of net profit of each year to the foundations. This is Premier Group's main mechanism in driving participation in society development.

# 8. Has innovation and publicize innovations that gain from operating with corporate social responsibility, environment and stakeholders

To continuously operate business efficiently and effectively, the Company support employees of all sectors to improve the performance efficiency and reduce redundancy procedures in performing task by organizing learning exchanged, accumulate and convey knowledge sharing in coalition under the "Knowledge Sharing Management" project.

The Company has prepared a report for the sustainability of the Company's social responsibility to disclose the Sustainability Development Report on social responsibility (CSR Report) separately from the annual report and disclosed in the Company's website: www.premier-technology.co.th



## **Internal Control and Risk Management**

#### **Internal Control**

The Board of Directors of the Company and its Subsidiary have continuously placed importance on the internal control system which covered the area of finance, operation and performance to be in accordance with the related laws, rules and regulations since this is an important mechanism that builds the managements' confidence in reducing business risks. Adequate, efficient and effective risk management are established by appropriately allocate resources in securing and maintaining properties as well as clearly specified risk management policy. The Audit Committee, which comprises of the independent directors, is assigned to supervise the internal control system and risk management system to be appropriate and efficient by applying the international standards framework guideline of COSO (The Committee of Sponsoring Organizations of the Tread way Commission) and the Enterprise Risk Management framework into practices. This include supervising the Company's corporate governance system, ensuring that the Company practices in accordance with the related laws and policies as well as supervises to prevent conflict of interest, conducting related party transaction and monitoring the use of assets in order to prevent fraud or misconduct and to be in accordance with the rules of corporate governance guideline of Stock Exchange of Thailand, Thai Institute of Directors (IOD) and Organization for Economic Co-operation and Development (OECD). These guidelines are adapted for a more completeness, in order for the Company's performances to pursue every aspect of effective and efficient work. By which the Internal Audit Division will perform independently from the management and report directly to the Audit Committee as well as preformed auditing and evaluating the efficiency and the adequacy of the Company and its subsidiary internal control system and operations of all departments to be in compliance with the annual audit plan approved by the Audit Committee.

In addition, the Board of Directors has determined that all employees must adopt The Control Self-Assessment (CSA) to take personal responsibility and develop the internal control systems of their work system under their own responsibility in order to strengthen the internal control system to meet all applicable requirements to reasonably ensure that the outcome will be able to help achieve the Company and its Subsidiary's objective as well as an evaluation of internal control at least once a year annually.

#### Comment of the Board of Directors on Internal Control

The Board of Directors held the Meeting No. 4/2016 on 9 November 2016 consisted of the members of the Audit Committee, to comment on the assessment of the adequacy and the adequacy of the internal control systems of the Company. In 2016, the Company and its Subsidiary have reviewed the assessment of the adequacy of the internal control system based on "The assessment of the adequacy of the internal control system" of the Securities and Exchange Commission (SEC). From a review of internal controls and audit recommendations which focused on monitoring the efficiency and effectiveness continuously, there was requesting information from the executive management and approved the evaluation which prepare by the management and approved by the Audit Committee. From the assessment of the internal control system, 5 elements 17 principles from the internal control of the Stock Exchange of Thailand which based on the COSO; Organization Control, Risk Assessment, Operational Control, Information Systems & Data Communications and Monitoring System, concluded that no significant defects on the internal control systems of the Company and its subsidiary.

The Board of Directors agreed that the internal control systems of the Company and its subsidiary are sufficient and appropriate by providing sufficient staff to implement the system effectively. The internal control system to monitor the operations could protect the assets of the Company and its subsidiary by the directors or executives used illegally or without authority. As well as transactions with persons who may have conflicts of interest and related party to be sufficient. In consultation with the auditors, the Company and its subsidiary prepared financial statements in accordance with accounting standards and the



disclosure is required by law. The auditor has assessed the internal control and monitoring the correction of defects detected continuously.

The Company and its subsidiary evaluated the internal control system aligned with the internal control framework fully based on the standard of The Committee of Sponsoring Organization of the Treadway Commission (COSO) which are as follows:

## 1. Organization's Internal Control

The Company and its subsidiary clearly define the targets and objectives which are measurable. The target will be reviewed and compared the actual outcomes to the expected ones periodically. Moreover, the Company has provided the structure of reporting and the organization chart classifying the duties and responsibilities, as well as determined proper authority and responsibility in order to reach the objectives under oversight of the Board. Additionally, the Company has established the Code of Ethics, Code of Business Ethics, the corporate's good governance policies, anti-corruption policy and the conflict of interest which represents the adherence of moral and integrity values. The Company has determined the operation manual and manual/procedures for organizational structure for the entire system in written document, which are regularly revised to be in conformity to the new standard. Furthermore, the manuals are used as operational guideline by considering from roles and responsibilities as well as internal control system. The Company has established personal development policy, recruitment process and employee performance evaluation process by applying Competency system and Key Performance Indicators: KPI to the Enterprise level, field of work, department, division and personal level by connecting to the employee performance evaluation results in the organization. Moreover the Company has recruit employees with potential to participate in the Talent and Succession Plan project to develop, promote and maintain personnel with knowledge and competency to stay with the Company. The Company offered training to provide knowledge to the employee annually in order for the employee performance to be transparent and fair to all group of stakeholders. A clear monitoring process and penalties are established and promote the Executives to practice in conform to the good corporate governance policy as specified by the Company and its Subsidiary.

The Board of directors is independent from the management team, who possess knowledge and expertise that are beneficial for the business. The Company has clearly specified the roles and responsibilities of the committees and management team as well as supervised to ensure that the committees and the management team practices in accordance with the roles and responsibilities. The Board of Directors is responsible for determining the organizational structure and clear chain of command for a proper check and balances as well as appropriate internal control, in order to assess the efficiency of performance and to regularly follow its results compared with the organization's goals. The Board of Directors' responsibilities are to perform the oversight functions, develop the operations of internal control and aim to motivate, develop and keep efficient employees with knowledge and capability. Besides, the Board of directors also determined the personnel's be responsible for the internal control to achieve the organization's objectives. The Internal Control Division, which reports directly to the Audit Committee, will assist in the Company's internal control.

In anti-corruption, the Company has provided an assessment of the risks associated with fraud within the Company, including a review of the implementation of anti-corruption policy. The Company has been certified as a member of Thailand's Private Sector Collective Action Coalition Against Corruption (CAC) and are confident that the Company has adequate measures to combat and detect fraud and corrupt effectively.

#### 2. Risk Assessment

The Company and its subsidiary have clearly determined the objectives in order to identify and assess risk concerning the organization's goal achievement. The Audit Committee has worked together with the management of the Company and its subsidiary to engage the corporate governance and risk management to meet the goals at a level acceptable to the organization and to set the risk management policy for everyone practices and to consider and assess the internal and external risks affecting the business operations. The risk identification and analysis such as strategy, operation, financial, compliance and



others situation, divided by organizational and department, including the Corruption Risk Assessment will be determined the impact of each type of potential threat on the objectives within the organization. Apart from risk analysis, the Company needs to prioritize risks according to their impact and probability in each business process for defining the risk management plan in order to take measures to maintain adequate manner. The Company and its subsidiary have determined the significant policies and strategies of risk management by combining the risk management with its business plan along with considering the chance of corruption in the business through the identification and assessment of variation which may effect on the internal control system. In addition, the Company and its subsidiary have followed up the circumstance and risk factors from The Control Self-Assessment (CSA) regularly, including review the risk factors that change both internally and externally, which might impact the organization annually. The result must be report to the Risk Management Sub-committee quarterly and report to the Audit Committee annually. Moreover, The Board and Executives are responsible for supervising the compilation of the Company's financial report to abide by the generally accepted accounting standard and disclosed the information correctly, completely and timely.

#### 3. Operational Control

The Company and its subsidiary have defined the significant policies in the business operations for using as guideline to operate the business systematically and efficiently as well as be able to reach the goals and objectives. There are control measures to reduce risks to an acceptable level. Besides, the Company has also selected and developed the general control activities with the technology system in order to ensure the achievement of objectives. The organization has arranged the control activities through the policies determined the expectation and the operational procedures in order to become the practical policies. The delegation of authority manual has been designed to determine the scope of authority and incur the expenditure of the management at each level clearly in writing. The preparation and review of the operation manual and manual/procedures for organizational structure and operational that suit for present. An anti-corruption manual has also been prepared in accordance with the determined policy. The operational structure has been organized by separating their duties and responsibilities of each position clearly in approving and recording transactions, and custody of assets. Furthermore, the organization will conduct the operations in strict compliance with laws and regulations. Internal audit Division is assigned to continuously revise the performance to be in line with the rules, regulations, the operation manual and manual/procedures for organizational structure to ensure that the operations are efficient and under adequate internal control system which includes using information system in the operation to make it fast and more efficient.

Moreover, the Company and its subsidiary have impose policies, rules, and regulations in making transactions with a party involved with the Company, to practice in the same direction and to maintain accuracy, transparency and fairness in accordance with the regulations of the Stock Exchange of Thailand (SET) and the Securities and Exchange Commission (SEC).

## 4. Information Systems and Data Communications

The Company and its subsidiary focus on information system and data communication and have provided the important information systems adequately, promote and encourage the development continuously such as providing the internal and external information completely, precisely and potentially in order to ensure that the internal control is able to operate as designed. Besides, the organization is required to achieve the objectives. The Company has set and to make the reports of all departments to propose the management for decision-making by using modern information technology and effective, including data security since data collection, data processing, storage and monitoring information so that the operational and important data using for the management of the executive or the various stakeholders is accurate enough and within a reasonable time in order to make business decisions. The Company and its subsidiary also prepare the analytical report compare between principle and reason with reference to the facts, accounting and financial reporting. The accounting recorded documents are completely filing with transparency and to be used as operation's information. The Audit Committee has considered



with the auditors, Internal Audit Department and those associated with the preparation of the financial statements of each quarter to ensure that the Company's accounting policies in accordance with generally accepted accounting principles and appropriate to the nature of its business, including appropriate disclosures and additional meeting agenda beforehand.

The Company has established the proper communication channels to share duties and responsibilities, and other relevant topics with its employees. The Company has also set secure channels for whistle-blowing and filing of complaints regarding fraud and corruption. There is communication between the business units within the Company and with external parties regarding matters that may affect the functioning of internal control as well as specified information technology and data usage security policies and provide communication channel for the recipient both inside and outside the organization to conveniently and quickly access the data, such as Intranet and Internet system etc, as the communication channel in publicizing the Company's news.

The Company and its subsidiary have assigned the corporate secretary to be responsible in preparing meeting information and documents prior to the meeting, provide opinion and resolution of the meeting in the minute of the Board of Directors' meeting at all times.

### 5. Monitoring System

The Company and its subsidiary have followed up and assessed the results of internal control to ensure that the internal control has operated completely and properly. There is the evaluation and prompt communication of the internal control defects for whom is responsible including the executive management and the Audit Committee. Additionally, the organization has tracked and monitored the business performance regularly by comparing the actual results with the planned objectives. In case of difference, each department will analyze the determinants to improve the operational guidelines effectively together with determining the monitoring session clearly. Besides, there is the sufficient and accurate disclosure of information concerning the connected transactions or the conflict of interest which are transparently verifiable.

In 2016, the Audit Committee's Meeting has been held 6 times. The Board of Directors provides a system to evaluate and monitor the internal control system covering all aspects such as accounting and finance, operations, operation compliance with laws/regulations, asset management, and corruption, which significantly have an impact on the Company's reputation in order to solve any incurred problem. To provide for the monitoring of compliance with the internal control system regularly to ensure that appropriate internal controls are carried out to fully evaluate and communicate deficiencies in internal control in time to the person responsible. This includes senior management and the Board as appropriate. The responsible department is responsible for ensuring compliance with the internal control system. The internal audit department monitors compliance and reports independently to the Audit Committee. The Audit Committee audit and monitor the internal control system through the internal audit and act as auditors that follow up and evaluate work performance in accordance with International Standards for the Professional Practice of Internal Auditing (IIA) to ensure that evidence found from monitoring will be improved or solved appropriately and promptly. Moreover, the evaluation of internal audit for accounting and finance is carried out by certified accountants and presented to the Audit Committee for consideration quarterly and annually. As a result of reviews conducted by certified accountants and internal auditors, no significant faults are found.

#### **Internal Audit**

The Audit Committee supervised the internal audit to build assurance and consulting independently and fairly in monitoring and evaluating the sufficiency of the internal control system, and monitoring the results of the improvements of the operating process to be appropriate, covering the Company and its subsidiary's operation process, which are report directly to the Audit Committee. The purpose is to ensure that the Company's operations maintain adequate appropriate and efficient internal control system along with risk management within the acceptable level and good corporate governance of the Company. The Audit Committee has appointed Mr. Akapan Nuanmuang, Corporate Director of Internal Audit office, to take the major responsibility for the Company's internal



auditor according to his appropriate qualifications in terms of independence and experiencing in the operation of internal control. In addition, he had attended the course concerning the internal control. The Audit Committee must approve decisions regarding the appointment, dismissal, and transfer of the chief audit executive.

The Internal Audit Division develops the internal auditing to conform with the International Standards for the Professional Practice of Internal Auditing. The Company assigned a self-assessment according to the IIA and stakeholder satisfaction assessment. Moreover, Audit Competency is imposed to assess the performance quality of internal auditors in order to continuously develop and improve the internal audit operation to be efficient and effective. By doing so will allow the Company to recognize the actual conditions and performance as well as to use such results to analyze the problems, obstacles and limitations in order to perform their task appropriately. This is in consistent with the development of the internal auditor to have skills, knowledge and competency of the international standard as well as to efficiently conduct the auditing by means of promoting and encouraging the auditors to participate in the knowledge of the internal audit profession training and training in the area of Company's business group, including other professional knowledge and to get the professional certificate etc.

#### **Risk Management**

The Board of Directors realizes the importance of risk management in the overall of the organization which is an important mechanism and tool in helping the organization achieve the determined objectives and goals. Therefore, the Company has set up a risk management policy that focuses on the improvement of the risk management system in line with the good corporate governance guidelines. There is also an integrated risk management that is implemented systematically and consistently throughout the organization, based on the international standard which is popular and widely use by organization around the world, and is accepted standard of ISO 31000:2009 and COSO ERM ERM (The Committee of Sponsoring Organizations of the Treadway Commission - Enterprise Risk Management) in order to manage risks to an acceptable levels and regularly monitor risk management process. The Company has performed the Control Self-Assessment at all levels to work together to assess risks or associated uncertainty which may affect the Company's goal achievement including incidents that may cause the organization lost the business opportunities, risk that may occur internally or externally. In addition, the Company has the principles that if there are either internal or external risks affecting the business goal achievement, the Company will adopt the risk management approaches.

The Company has determined the risk management policy that all of executive and employees must follow. Moreover, the risk management has been encouraged as the organizational culture. The Company has established the risk management committee consisting of the senior executives of the Company who manage the risk in every way and assign to the Working committee of development process and risk management which consist of mid-level executives from all of its business units in order to monitor and analyze the risk management of each business unit. Their duties are to create and develop the operations following the effective risk management and internal control plans, to evaluate and monitor the operational results, and to report the progress of operational results to the Board of Directors.

In addition, the Company has evaluated the risks and obstacles that may have an effect on the operations together with assessing the adequate system of internal control in order to consider the guidelines for improving the operations to obtain the better operational performance with the coverage of the administration and management, marketing, selling, warehouses and logistics, human resources, purchasing and administrative services, financial and accounting, and credit. The Company has delegated to the executives who are in charge of each operation to monitor following the improvement guidelines including encouraging all relevant to adhere the guidelines for increasing the performance efficiency.

In 2016, the Subsidiary appointed the Risk Management Committee which consisted of the subsidiary's Chief Executive to operate under the supervisory of the Audit Committee. The responsibilities of Risk Management Committee are to specify policies, criteria in analysis, level of risk and prioritizing the risk which includes risk analysis that caused by non-compliance with against corruption policies, to define / review/ approve framework and



guideline in managing risk, anti-corruption as well as corporate social responsibilities; in order to prepare sustainable development report by coordinating with Internal Audit Office and report to the audit committee as well the board of directors to acknowledge every quarter. Risk management committee is also responsible for setting up meeting to review operation performance in accordance with the risk management system, report on significant risk together with the audit committee at least once a year. The subsidiary also have the meeting between divisions both monthly meetings and meetings for following the conclusion upon the situation in order to achieve a rapid improvement.

# **Related Transactions**

Related Transactions between the Company and its subsidiary and related persons incurred in 2016

Related Companies	Transaction Type	Description	Transaction	Value in 2016 (Million Baht)	Necessity and Rational
Premier Capital (2000) Co., Ltd.	Normal Business	Subsidiary - Sales of computer components,	Common Directors	58.71	Selling prices and service fee are under normal business conditions.
Premier Inter Leasing Co., Ltd.		License Software, Services in software, internet, email and other			
Premier Brokerage Co., Ltd.		related			
Premier Marketing PLC.					
P.M. Food Co., Ltd.					
Premier Canning Industry Co., Ltd.					
Premier Frozen Products Co., Ltd.					
Premier Product PLC.					
Premier Motors Co., Ltd.					
Premier Home Appliance Co., Ltd.					
Premier Resorts and Hotels Co., Ltd.					
Raya Heritage Co., Ltd.					
Seri Premier Co., Ltd.					
Premier Fission Capital Co., Ltd.					
Premier Metrobus Co., Ltd.					
Enterprise Solution and Services Co., Ltd. (Ruamrudee Business Development Co., Ltd.)		Account receivable		2.67	
Professional Training Service Co., Ltd.		Rebate to Debtor		3.81	
Infinite Green Co., Ltd.					

Related Companies	Transaction Type	Description	Transaction	Value in 2016 (Million Baht)	Necessity and Rational
Premier Product PLC.	Normal Business	Company  - Rental and service contract of 1,515.60 square metres at Premier Place, owned by the Company, for the period of 3 years	Common Directors	11.48	Rental and service are under normal business conditions. Electricity is actual cost.
Infinite Green Co., Ltd.	Normal Business	Company  - Rental and service contract of 130.74 square metres at Premier Place, owned by the Company, for the period of 3 years	Common Directors	0.87	Rental and service are under normal business conditions. Electricity is actual cost.
Professional Training Service Co., Ltd.	Normal Business	Subsidiary  - Cost of Sales is the fee payable to Professional Training Service Co., Ltd. For system development and provision of services for the JDE system to the customers of the subsidiary company	Common Directors	1.24	Service fee are under normal business conditions.
Premier Fission Capital Co., Ltd.	Support normal business	Company and Subsidiary - Consulting fee is under management and business consultancy contract	Common Directors	8.49	Service fee is computed from the average actual cost of each business structure of Premier Fission Capital Co., Ltd.'s customers.

Related Companies	Transaction Type	Description	Transaction	Value in 2016 (Million Baht)	Necessity and Rational
Premier Resorts and Hotels Co., Ltd. Raya Heritage Co., Ltd.	Support normal business	Subsidiary - Hotel room complimentary for employees working from 15 – 20 years	Common Directors	0.37	Price is under the normal business practice.
Premier Inter Leasing Co., Ltd.	Support normal business	- Account payable  Subsidiary - Rental for business used	Common Directors	0.06	Rental fee is under normal business practice
Professional Training Service Co., Ltd.	Support normal business	Subsidiary  - Meeting Room for Training and service for project arrangement on staff development training.  - Account payable	Common Directors	4.59	Price is under the normal business practice.
Green Net SE Co., Ltd.	Support normal business	Subsidiary - Products for Promotion activities during seasonal.	Common Directors	0.68	Price is under the normal business practice.
Seri Properties Holding Co., Ltd.	Support normal business	Subsidiary  - Meeting Room for Training and service for project arrangement on staff development training.	Common Directors	3.47	Office Rental and Common facilities charge are under the normal business practice. Electricity charge and telephone bill are actual cost.



## (2) Policy of Trends of Related Transaction in the Future

The Company and/or its subsidiary expect that in the future related transactions still remain based on normal business practice or normal business support e.g. purchase of goods for resale, leasehold amortization, service on office space rental contract, management under management and consulting contract, information technology service contract, car rental for business operations and accounts receivable discount, etc. All of the related transactions will incur as necessary and for business operation effectiveness within the group. Pricing policies are clearly determined based on the appropriate and fair price and conditions by significantly considering the Company's benefits. However, the Company's Audit Committee will review related transactions as normal business practice or normal business support every quarter.

For new important Related Transactions, the Company will present to the Audit Committee for consideration and recommend to the Board of Directors for approval.

In the meantime, for related transactions that may incur conflict of interest in the future, it requires that the Board of Directors must comply to securities and exchange laws and Office of Securities and Exchange Commission's rules, notification, order and requirement. The Company must also follow requirements on disclosure regarding related transactions, acquisition and sales of the Company's and its subsidiary's assets as well as the accounting standards as determined by Federation of Accounting Professions.



# **Financial Summary**

## (1) Financial Information

Unit: Million Baht

Transaction	2016	2015	2014
Total Assets	1,730.26	1,644.30	1,605.79
Total Liabilities	1,064.90	1,090.56	1,112.77
Total Shareholders' Equity	665.36	553.74	493.02
Sales and Services Revenues	2,634.46	2,201.32	2,580.59
Total Revenues	2,684.85	2,234.81	2,651.25
Gross Profit	736.60	674.75	670.83
Net Income	164.29	120.67	150.36

## (2) Financial Ratio

Transaction	2016	2015	2014
Gross Profit Margin (%)	27.96	30.65	25.99
Net Profit Margin (%)	6.12	5.40	5.67
Return on Equity (%)	26.95	23.05	33.87
Return on Total Assets (%)	9.74	7.43	9.86
Net Income per share (Baht)	1.16	0.85	1.06
Dividend per Share (Baht)	2.00	0.40	0.40

Remark: The calculation of the financial ratio is based on "Guide to the preparation of Form 56-1 and 69-1" of The Securities and Exchange Commission.



## Management's Discussion and Analysis: MD&A

## (1) Overview of Business Operation

Premier Technology Public Co., Ltd. ("Company") is one company in Premier Group of Companies, its major business is the Total Enterprise Solution and Services Provider through the investment in subsidiary company which is Datapro Computer Systems Co., Ltd. ("Subsidiary") and runs a business of office building renting for "Premier Place Building" since 2011.

During 2016, although domestic overall economic condition reflected higher growth ratio than previous year, since the reduction of importing value and exporting value which was be in line with the global economic situation resulting from the concern of Brexit which may affect Europe Economy, the low expansion ratio of Japan Economy and the continuous slowdown of China Economy had made domestic consumption still slow down. However, due to technological process and the trend of technology application in financial business or called FinTech, they caused many domestic financial institutions to quickly develop and additionally invest in IT equipment in order to support changes which may be happened in the future, also, the expansion of the investment in telecommunication business in the Republic of the Union of Myanmar after the election at the end of 2015 resulted the Company's total annual income at 2,684.8 Million Baht, increasing from previous year in the ratio of 20%, from the sale of IT products in both hardware and software to financial institutions and telecommunication companies in the Republic of the Union of Myanmar.

Additionally, in order to maximize clients' base and income level from the selling of the Subsidiary's products and services to be wider and cover more variety of client group, the Subsidiary established new branch in industrial estate, Sri Racha District, Chonburi Province, and invested to expand Data Center to support the trend of Cloud Computing and clients' behavior tendency which has changed to use the service of Equipment As A Services and Software As A Services styles instead of investing in technological equipment to minimize risk from guick change of technology at present.

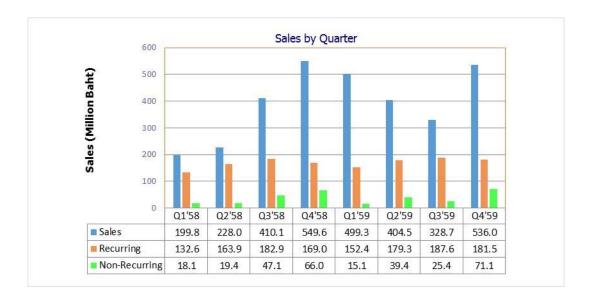
From the end of 2011, when the Company invested in Premier Place in order to use it as office and use it as Backup Center for Subsidiary's clients as well as allow other people to rent a part of space. In 2016, both interior and exterior of Premier Place were continuously renovated, for example, improvement of fire distinguisher (Sprinkle) in the building, fire exits with air-pressurized system, CCTV installation to increase the safety for tenants, improvement of wastewater treatment system and electrical system, air-conditioning system, more solar protection film covering around the building to reduce energy usage and care for environment, building slope for disabled's wheelchair etc. Total amount used in the renovation of Premier Place Building was 44.0 Million Baht. At present, total ratio of renting space is 77% of all rental space, dividing into the renting of subsidiary at 64% and the renting of other companies at 36%.

#### (2) Operational Performance:

The Company's operational performance for year ended 31 December 2016 could achieve net profit at 191.4 Million Baht, resulting from profit of operation for 8.2 Million Baht, dividend received for 80.0 Million Baht and profit from transfer of impairments of investment in subsidiary at 103.2 Million Baht. The Company and its subsidiary's operational performance could obtain net profit at 164.3 Million Baht, increasing from previously for 43.7 Million Baht, resulting from income of additional sale of products and services. The year's profit per share was equal to 1.16 Baht per share, increasing from previous year for 0.31 Baht per share, causing from following significant changes:



1. Cost and revenue from Distribution of computers and provision of services relating to computer systems

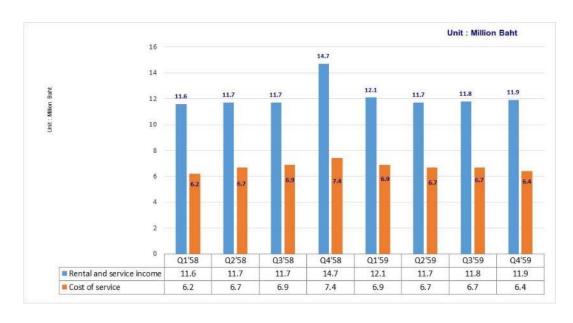


Income from sale of 2016 was equal to 1,768.5 Million Baht, increased from previous year for 381.0 Million Baht or increased 27.5%, it was income from the selling of IT Products and Multimedia Products which was increased from previous year due to the work acceptance and product delivery in large project during the year.

Income from service in 2016 was equal to 851.9 Million Baht, increased from previous year for 52.8 Million Baht or increased 6.6%, it came from Non-Recurring service which was increased for 0.3 Million Baht, Recurring service which was increased for 52.5 Million Baht, mostly generating from the work of Maintenance Service Agreement which was the continual income from products and services the Company additionally sold to clients.

Gross profit margin was at 27.9%, decreased from previous year at the ratio of 2.6%, gross profit margin of product sale was at 19.7%, decreased from previous year at the ratio of 1.8%, Gross Profit margin of service was at 45.0%, decreased from previous year for the ratio of 1.1%.

2. Revenue and cost of Rental spaces and services:





The Company achieved the income of rental fee and service fee for 2016 at 47.5 Million Baht (including income of subsidiary's office building renting at 33.4 Million Baht), decreased from previous year at 2.2 Million Baht because of the collection of additional electricity fee was adjusted in previous year. The service cost in 2016 was 26.7 Million Baht, decreased from previous year at 0.5 Million Baht because there was expense of space renovation for new clients in previous year.

#### 3. Other Revenue

Other incomes for 2016 were equal to 50.4 Million Baht, increased from previous year at 16.9 Million Baht or increased in the ratio of 50.5%, main item came from additional discount given by manufacturers which was increased for 12.6 Million Baht, from increasing purchase amount according to increasing sale amount and income from exchange rate which were increased for 2.1 Million Baht (Previous year was the loss from exchange rate).

## 4. Sales and Administrative Expenses

Sales Expense for the year was 229.5 Million Baht, increased from previous year at 25.4 Million Baht or 12.4%, sales expense ratio per sales and services income was at 8.7% (ratio in 2015 was 9.3%).

Administrative Expenses was 347.1 Million Baht, increased from previous year for 3.8 Million Baht or increased in the ratio of 1.1% from the following significant changes:

- Personnel Expense increased 16.1 Million Baht from the increase of manpower, annual salary adjustment and the increase of training expenses;
- Loss from exchange rate was decreased 6.1 Million Baht. For 2016, it was the profit from exchange rate;
- Unrealized loss from the change of temporary investment value for 4.1 Million Baht. For 2016, it was the profit from the change of temporary investment value.

#### 5. Financial Expenses

Financial expense of 2016 was 8.9 Million Baht, decreased from the same period of previous year for 3.9 Million Baht or decreased in the ratio of 30.5% due to the interest rate of long-term loan which the Company has entered the contract with one domestic bank (MLR -1.5% per year) from 5.25% to be 5% per year from July 2015; and from the decrease of principle occurring from the repayment of loans as defined in the contract.

#### 6. Income Tax

Income tax for 2016 was 37.2 Million Baht, increased from the same period in previous year for 9.9 Million Baht, consisting of corporate income tax based on calculation at 37.6 Million Baht and income of deferred income tax for 0.4 Million Baht.

#### (3) Assets Management Capability

As of 31 December 2016, the Company and its subsidiary had assets totally 1,730.3 Million Baht, increased from previous year for 86.0 Million Baht or 5.2%, assets of the Company and its subsidiary such as temporary investment, trade receivable and other receivables, advanced service cost, inventory, real estate for investment and land, building and equipment.

Return of Asset per Asset ratio was at 9.7%, increased from previous year for 2.3% due to the increasing operation in current year, followings were additional value of total assets:

#### 1. Temporary Investment

Temporary Investment amounted 257.7 Million Baht, increased from previous year for 128.8 Million Baht. It was the investment in Fixed Income Fund with the average return at 1.38% per year.



#### 2. Trade Receivable and Other Receivables

Trade Receivable and Other Receivables were 514.3 Million Baht, decreased from previous year for 117.0 Million Baht because the Company had been paid by a lot of Trade Receivable, especially from project which was the asset investment in the year end and Average Collection Period was at 78 days, decreased from previous year for 22 days. It caused from decreasing debtors at the end of 2016.

(Unit: Thousand Baht)

Description	2016		2015		2014	
Description	Amount	%	Amount	%	Amount	%
Trade Receivables - Aged on the basis of due dates						
Not yet due	262,819	51.1%	427,677	67.7%	337,132	57.2%
Up to 3months	129,406	25.2%	83,559	13.2%	102,087	17.3%
3 - 6 months	2,169	0.4%	2,224	0.4%	12,893	2.2%
6 - 12 months	13,729	2.7%	5,439	0.9%	13,171	2.2%
Over 12 months	9,517	1.9%	9,812	1.6%	12,640	2.1%
Total Trade Receivables	417,640	81.2%	528,711	83.8%	477,923	81.1%
Other Receivables	45	0.0%	10,321	1.6%	10,201	1.7%
Unbilled Receivables	106,191	20.6%	112,995	17.9%	121,968	20.7%
Less : Allowance for doubtful debts	(9,575)	-1.9%	(20,740)	-3.3%	(20,794)	-3.5%
Total Trade and Other Receivables - Net	514,301	100.0%	631,287	100.0%	589,298	100.0%

#### 3. Advanced Service Cost

Advance Service Cost was 185.9 Million Baht, increased from previous year for 46.3 Million Baht. It was from the increase of long-term service agreement for customers, causing the advance payment of products and services at 193.68 Million Baht, increased from previous year for 14.8 Million Baht. The accounting shall acknowledge as income from conditions and service period of each customer as well as acknowledge service expense as selling expense according to the service terms and conditions.

## 4. Inventory and Work-in-process

Inventory was 122.0 Million Baht, decreased from previous year for 76.9 Million Baht or decreased 38.7%, consisting of finished goods at 39.9 Million Baht, goods in installation at 73.5 Million Baht and goods in transit at 8.6 Million Baht. The inventories are mostly from customers' orders. The cost of work in process amounted 75.2 Million Baht, increased from previous year for 12.7 Million Baht or increased 20.3%. The Company shall make purchasing for dealers after receiving purchase order from customers only for products with specification project. In case of goods for sale, the inventory shall be managed to be remained at minimum level but must respond the customers' need on time in order to minimize risk which may occur from the obsolescence of IT equipment which tends to quickly change.

## 5. Real Estate for investment and land, building and equipment

Real Estate for investment was 157.0 Million Baht, decreased from previous year for 1.3 Million Baht, from the increase of additional equipment purchase for 4.4 Million Baht and periodical depreciation for 5.7 Million Baht

Land, building and equipment were 185.9 Million Baht, increased from previous year for 7.0 Million Baht, from the investment on the expansion of Data Center Phase 3 and



additional equipment at 49.0 Million Baht, selling during the year was 0.5 Million Baht and periodical depreciation was 41.5 Million Baht.

## (4) Liquidity and Source of Funds

According to the Company's financial structure, the source of fund came from 2 sources as follow:

#### 1. Cash received from operation:

Cash received from operation was 309.7 Million Baht, increased from previous year for 68.7 Million Baht. The main reason was the increase of income from selling product and profits from operation of 2016. The change of inventory and work in process cost increased from previous year for 8.0 Million Baht, Cash received from trade receivables and other receivables increased from previous year for 170.1 Million Baht and advance payment for products and services decreased from previous year for 63.6 Million Baht while cash paid by Accounts Payable and Other Payables increased from previous year for 100.1 Million Baht.

#### 2. Cash from Fund

Net cash used in financing was decreased because during the year 2015, the Company refinanced its credit facilities with a new financial institution amounting to 200 Million Baht (MLR minus 1.5% per year) to repay loans to existing financial institutions with the outstanding balance of 179.0 Million Baht (MLR plus 1.25% per year), to reduce interest cost and to repay short-term loans borrowing from other companies for the payment of the Company's products. During 2016, the Company had Cash Flow from short-term loans borrowing from other companies for 24.5 Million Baht. It was loans which the Subsidiary has entered the contract with one domestic company, the conditions and payment terms were different according to the conditions in each contract.

Cash Flow used in long-term debt which was occurred from leasing contract and long-term loans which the Company made for renting and purchasing equipment used for operation were 0.2 Million Baht, decreased from previous year for 18.3 Million Baht, from the instalment payment according to contractual period and subsidiary's leasing and long-term loan contract was increased during the year.

The Company had regularly considered the liquidity and necessity in using sources of fund to balance cash inflow-outflow, prevent the liquidity problem by determining period and type of sources of fund to be complied with the demands of money and can reduce the payment of interest cost.

#### (5) Factors or events that will affect the future operation

Technological advances have changed dramatically, whether it is cloud computing, Big Data, IoT (Internet of Things), which is interconnected and tend to enter the digital world (Digital Era). Organizations must accelerate study and understand to improve and change the management of the organization to support technological change and remain competitive in the marketplace.

In Thailand, Cloud Computing has played more roles and is interested by many organizations which will use to replace the traditional IT system and Software as a Services has been focused more. The Subsidiary has adjusted its business operation to support such service, for example, building good relationship with IaaS market leaders such as Amazon and Microsoft to create variety of services to customers, Computer Center and Emergency Data Back-up Center and Emergency Office which were launched for service from 2009 and continuously developed and improved to be ready to serve according to technology and customers' changing demands. The Company could enable its service quality to differentiate from other entrepreneurs by being the one-stop IT service provider with quality and international certified standard by professionally trained and highly trained staffs.



## Report of the Board of Director's Responsibilities for Financial Statements

The Board of Directors are responsible for the financial report as prepared by Premier Technology Public Company Limited and its subsidiary in order to ensure the accurate and reasonable presentation of financial position, revenues and expenses and statement of cash flow. The presentation reflects accurate, complete and sufficient data entry of assets; prevents frauds and abnormal business operations. In preparing the financial report, appropriate accounting policies have been practiced consistently and in compliance with the generally accepted accounting standards. Significant information has also been sufficiently disclosed in notes to financial statements and the auditors provided their opinion in Report of the Independent Auditors.

The Board of Directors appointed Audit Committee consisting of the independent directors monitoring the financial report and assessing the internal control system, which have been approved by Audit Committee as appeared in Report of the Audit Committee, which has been exhibited in the annual report.

The Board of Directors is of the opinion that the Company's overall internal control is adequate and appropriate to be rationally confident that the Company's financial statements and the consolidated financial statements for the year ended 31 December 2016 are reliable in accordance with the generally accepted accounting standards and accurate under the relevant laws and procedures.

(Mr. Vichien Phongsathorn)
Chairman

Chairmai

On behalf of the Board of Directors



## **Report of the Audit Committee**

The Audit Committee of Premier Technology Public Company Limited consisted of 3 independent directors. The qualifications of all the three members meet with the regulations of the Securities and Exchange Commission (SEC) and Stock Exchange of Thailand, at least 1 in 3 people must have knowledge and experience in accounting and finance.

The Audit Committee well complies with the scope, duties and responsibilities as assigned by the Board of Directors, according to the Stock Exchange of Thailand's requirements. In 2016, the Audit Committee held a total 6 meetings, including the quarterly Audit Committee meeting 4 times, meeting with the subsidiary' risk management committee 1 time and meeting with the external auditor without executive attend 1 time. Each committee member attended the meetings according to the following details.

Mr. Pirom Chamsai Chairman of the Audit Committee attended 6/6 meetings
Mr. Suchai Vatanatrinakul Member of the Audit Committee attended 6/6 meetings
Mr. Surabhan Purnagupta Member of the Audit Committee attended 6/6 meetings

The Audit Committee also has meeting with all the Company's management, and both external and internal auditors, which could be summarized as the followings.

- 1. Quarterly reviewed the financial statements and annual financial statements already examined and verified by the external auditor, by reviewing them together with the executives and external auditor regarding the accuracy and completeness of the documents as well as the sufficiency of disclosure. Members of the Audit Committee gave their opinions in compliance with the external auditor that the Company's financial statements were appropriately accurate according to the generally accepted accounting standards and were preparing according to the accounting standards. In addition, the Audit Committee considered and provided advice on improvement of the accounting practices of the Company and its subsidiary so as to be in compliance with the new accounting standards that will be effective for accounting periods commencing on or after 1 January 2014.
- 2. Reviewed the adequacy of the internal control, following the monitor and evaluation guidelines set by the SEC. The Audit Committee's opinions were consistent with the internal audit; that the Company has adequate internal control and appropriate to the nature of the Company's business. The Audit Committee found no significant weaknesses or deficiencies.
- 3. Considered the internal audit plan, which covering both the Company and its subsidiary; and also made recommendations to them to perform their jobs even more effectively and efficiently.
- 4. Reviewed the Company's compliance with the securities and exchange laws, Stock Exchange of Thailand's requirement and laws related to the Company's business; and the Audit Committee concluded that no significant issues regarding the non-compliance with such laws and requirements were found.
- 5. Reviewed the appropriateness and adequacy of risk management, by meeting with the management involved so as to be aware of all the operations of the Company's risk management, and give recommendations to make the risk management systems even more efficient and most suitable to the prevailing economic situations.
- 6. Reviewed compliance with the anti-corruption measures according to the Private Sector Collective Action Coalition against Corruption (CAC), as well as reviewed the internal control, the preparation of the financial statements and other processes related to the anti-corruption measures. The Company was certified as a full member of Thailand's Private Sector Collective Action Coalition Against Corruption (CAC) on 4 July 2014. The Audit Committee has the opinion that the Company has fully implemented the measures with strict and careful.
- 7. Considered the connected transactions and transactions which may cause conflicts of interest, in compliance with the laws and regulations of the Stock Exchange. The external



auditor reviewed these items and found that they had all been sufficiently disclosed in the Company's financial statements. The Audit Committee was of the opinion with the external auditor, and agreed that the disclosure was reasonable and benefit to the Company.

- 8. Reviewed and monitored, as assigned by the Board of Directors, the Company's corporate governance policy and provided recommendations for development of the Company's corporate governance.
- 9. The meetings were held exclusively with the auditors without the management, to ensure that the auditor is independent of the operation. From the qualification of the auditor, the quality of the audit work, expertise team and operational independence, the Audit Committee should propose to the Board of Directors for approval at the Annual General Meeting of Shareholders appointed EY Ltd. as the Company's auditor for the year 2017 since the auditor has performed the audit work consistently throughout.
- 10. The Audit Committee also reported the result of such meeting and submitted its recommendations to the Board of Directors, in the Board's meeting.

The Audit Committee had performed its duties with prudence and independence and all opinions expressed were straightforward, transparent and verifiable in accordance with the principles of good corporate governance. The Audit Committee is of the opinion that the Company's financial information and disclosure of information are complete and reliable, consistent with generally accepted accounting principles. Risk management and internal control systems have been implemented effectively and appropriately. Internal audits are conducted independently on all high risk operating processes and the internal audit process conforms with the internal audit standards. In addition, there is appropriate supervision of the operation to ensure compliance with applicable laws and regulations consistent with the current business environment.

On behalf of Audit Committee

(Mr. Pirom Chamsai) Chairman of the Audit Committee



## **Independent Auditor's Report**

To the Shareholders of Premier Technology Public Company Limited

#### Opinion

I have audited the accompanying consolidated financial statements of Premier Technology Public Company Limited and its subsidiaries (the Group), which comprise the consolidated statement of financial position as at 31 December 2016, and the related consolidated statements of comprehensive income, changes in shareholders' equity and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies, and have also audited the separate financial statements of Premier Technology Public Company Limited for the same period.

In my opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Premier Technology Public Company Limited and its subsidiaries and of Premier Technology Public Company Limited as at 31 December 2016, their financial performance and cash flows for the year then ended in accordance with Thai Financial Reporting Standards.

#### **Basis for Opinion**

I conducted my audit in accordance with Thai Standards on Auditing. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of my report. I am independent of the Group in accordance with the Code of Ethics for Professional Accountants as issued by the Federation of Accounting Professions under the Royal Patronage of His Majesty the King as relevant to my audit of the financial statements, and I have fulfilled my other ethical responsibilities in accordance with the Code. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### **Key Audit Matters**

Key audit matters are those matters that, in my professional judgement, were of most significance in my audit of the financial statements of the current period. These matters were addressed in the context of my audit of the financial statements as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on these matters.

I have fulfilled the responsibilities described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of my report, including in relation to these matters. Accordingly, my audit included the performance of procedures designed to respond to my assessment of the risks of material misstatement of the financial statements. The results of my audit procedures, including the procedures performed to address the matters below, provide the basis for my audit opinion on the accompanying financial statements as a whole.

Key audit matters and how audit procedures respond for each matter are described below.

#### Recognition of sales revenue

The subsidiary's revenue from sales, amounting to Baht 1,768 million, consists of revenue from sales of goods and revenue from the sale, design and installation of computer network systems and information technology systems (revenue from project work). The amount of sales revenue recognised by the subsidiary is significant to the Group's total revenue and has a direct impact on the profit or loss of the entity. In addition, the process of measurement underlying the recognition of revenue from project work requires management to exercise significant judgment to assess the percentage of completion of the project work. I therefore focused on the audit of the amount and timing of the subsidiary's recognition of revenue from sales.



In order to examine the subsidiary's recognition of revenue from sales of goods I assessed and tested internal controls with respect to the revenue cycle by making enquiry of responsible executives, gaining an understanding of the controls and selecting representative sample to test the operation of the designed control. Moreover, on a sampling basis, I examined documents supporting actual sales transactions occurring during the year and near the end of the accounting period, reviewed credit notes issued by the subsidiary after the period-end and performed analytical procedures on data of the revenue account to detect possible irregularities in sales transactions throughout the period.

For revenue from the sale, design and installation of computer network systems and information technology systems (revenue from project work), I gained an understanding of the internal controls related to this revenue, including those related to procurement and the recording of project costs, inquired of responsible executives, and gained an understanding of the processes that the subisdiary applied in assessing the percentage of completion, estimating project costs and estimating possible losses. I also considered the conditions in the contracts relating to revenue recognition. In addition, I examined the estimation of project costs and, on a sampling basis, I examined the supporting documents for project costs incurred during the year and performed an analytical review of the percentage of completion estimated by the project managers and the percentage of completion determined through a comparison of project costs incurred throughout the period to the total estimated project costs. I also read related contracts and performed an analytical review of gross profit margin to detect possible irregularities.

## Reversal of provision for impairment of investment in subsidiary

As discussed in Note 13 to the financial statements, the Company reversed provision for impairment of investment in subsidiary amounting to Baht 103 million in the separate financial statements. The reversal has a direct impact on the Company's profit and loss for the year, and required the management to exercise judgment in assessing whether there were any indications of impairment loss on the investment in subsidiary. I therefore identified the reversal of impairment loss as a key audit matter.

I inquired of the Company's management regarding the basis applied by management in assessing whether the impairment of investments in subsidiary still exists and evaluated the judgment of the management in this regard by reviewing the subsidiary's historical financial information, profitability and past dividend payments, as well as the projections of future performance prepared by management by gaining an understanding of the process used in preparing the projections, making enquiries regarding the key assumptions used by management and comparing them with various sources of information and the market conditions in which the business operates. I also compared the past projections of operating results with the actual operating results to evaluate management's application of judgment in the estimation.

#### Other Information

Management is responsible for the other information. The other information comprise the information included in annual report of the Group, but does not include the financial statements and my auditor's report thereon. The annual report of the Group is expected to be made available to me after the date of this auditor's report.

My opinion on the financial statements does not cover the other information and I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit or otherwise appears to be materially misstated.



When I read the annual report of the Group, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance for correction of the misstatement.

# Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Thai Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

## Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Thai Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Thai Standards on Auditing, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



Obtain sufficient appropriate audit evidence regarding the financial information of the
entities or business activities within the Group to express an opinion on the
consolidated financial statements. I am responsible for the direction, supervision and
performance of the group audit. I remain solely responsible for my audit opinion.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide those charged with governance with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, I determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. I describe these matters in my auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Miss Sirirat Sricharoensup

Sirirat Sricharoensup

Certified Public Accountant (Thailand) No. 5419

EY Office Limited

Bangkok: 15 February 2017



# Financial Report

Premier Technology Public Company Limited and its subsidiaries

Statement of financial position

As at 31 December 2016

(Unit: Baht)

		Consolidated financial statements		Separate financial statements	
	Note	<u>2016</u>	<u>2015</u>	<u>2016</u>	<u>2015</u>
Assets					
Current assets					
Cash and cash equivalents	7	82,741,433	55,711,217	22,735	345,909
Current investments	8	257,744,115	128,932,943	14,844,996	109,767
Trade and other receivables	9	514,300,805	631,287,434	45,029	3,254,822
Prepaid service cost		185,905,309	139,635,182	-	-
Short-term loan to related party	6	-	-	37,300,000	41,500,000
Inventories	10	121,987,742	198,909,726	-	-
Work in progress		75,183,327	62,520,161	-	-
Other current assets	11	29,505,347	22,972,949	6,738,240	8,592,789
Total current assets		1,267,368,078	1,239,969,612	58,951,000	53,803,287
Non-current assets					
Restricted bank deposits	12	39,455,532	34,639,562	1,203,100	1,203,100
Investment in subsidiaries	13	-	-	325,886,600	222,726,261
Investment in available-for-sale securities	14	50,468,500	-	-	-
Investment properties	15	156,956,021	158,251,562	260,668,834	262,820,435
Property, plant and equipment	16	185,873,574	178,906,294	70,168	139,233
Intangible assets	17	6,152,635	7,471,534	-	-
Deferred tax assets	25	11,253,539	11,884,697	-	-
Other non-current assets		12,733,146	13,180,877		
Total non-current assets		462,892,947	404,334,526	587,828,702	486,889,029
Total assets		1,730,261,025	1,644,304,138	646,779,702	540,692,316



## Statement of financial position (continued)

#### As at 31 December 2016

(Unit: Baht)

		Consolidated fina	ncial statements	Separate financial statements	
	Note	<u>2016</u>	<u>2015</u>	<u>2016</u>	<u>2015</u>
Liabilities and shareholders' equity					
Current liabilities					
Trade and other payables	18	573,802,871	631,708,095	1,848,672	1,811,784
Advances received for goods and services		193,604,006	178,824,239	-	-
Short-term loans from other company	19	30,988,210	6,517,649	-	-
Current portion of long-term loans	20	29,886,942	28,560,000	28,560,000	28,560,000
Current portion of long-term liabilities					
under finance lease agreements	21	11,421,160	11,605,378	-	-
Income tax payable		-	126,535	-	-
Other current liabilities		36,492,020	14,673,030	3,002,104	2,672,836
Total current liabilities		876,195,209	872,014,926	33,410,776	33,044,620
Non-current liabilities					
Long-term loans - net of current portion	20	122,820,499	150,020,000	121,460,000	150,020,000
Liabilities under finance lease agreements -					
net of current portion	21	5,712,732	9,687,184	-	-
Provision for long-term employee benefits	22	56,524,872	54,856,796	-	-
Other non-current liabilities		3,643,327	3,980,698	7,283,864	7,621,235
Total non-current liabilities		188,701,430	218,544,678	128,743,864	157,641,235
Total liabilities		1,064,896,639	1,090,559,604	162,154,640	190,685,855



## Statement of financial position (continued)

#### As at 31 December 2016

(Unit: Baht)

		Consolidated fina	ncial statements	Separate financial statements		
	Note	<u>2016</u>	<u>2015</u>	<u>2016</u>	<u>2015</u>	
Shareholders' equity						
Share capital						
Registered						
142,440,489 ordinary shares of Baht 1 each		142,440,489	142,440,489	142,440,489	142,440,489	
Issued and fully paid up						
141,944,471 ordinary shares of Baht 1 each		141,944,471	141,944,471	141,944,471	141,944,471	
Retained earnings						
Appropriated - statutory reserve	23	14,194,447	14,194,447	14,194,447	14,194,447	
Unappropriated		505,050,635	397,539,945	328,486,144	193,867,543	
Other components of shareholders' equity		4,174,833	65,671		-	
Total shareholders' equity		665,364,386	553,744,534	484,625,062	350,006,461	
Total liabilities and shareholders' equity		1,730,261,025	1,644,304,138	646,779,702	540,692,316	



## Statement of comprehensive income

For the year ended 31 December 2016

(Unit: Baht)

Note         2016         2015         2016         2015           Profit or loss:           Revenues           Sales         1,768,513,151         1,387,540,317         -           Rental and service income         865,951,500         813,777,976         47,489,279         49,663,763           Dividend income         13         -         -         79,999,040         99,998,803           Other income         50,384,086         33,488,410         2,280,809         1,965,473           Total revenues         2,684,848,737         2,234,806,703         129,769,128         151,628,08
Revenues           Sales         1,768,513,151         1,387,540,317         -           Rental and service income         865,951,500         813,777,976         47,489,279         49,663,78           Dividend income         13         -         -         79,999,040         99,998,80           Other income         50,384,086         33,488,410         2,280,809         1,965,47
Sales         1,768,513,151         1,387,540,317         -         -         49,663,78           Rental and service income         865,951,500         813,777,976         47,489,279         49,663,78           Dividend income         13         -         -         79,999,040         99,998,80           Other income         50,384,086         33,488,410         2,280,809         1,965,47
Rental and service income         865,951,500         813,777,976         47,489,279         49,663,78           Dividend income         13         -         -         79,999,040         99,998,80           Other income         50,384,086         33,488,410         2,280,809         1,965,47
Dividend income         13         -         -         79,999,040         99,998,80           Other income         50,384,086         33,488,410         2,280,809         1,965,47
Other income 50,384,086 33,488,410 2,280,809 1,965,47
Total revenues         2,684,848,737         2,234,806,703         129,769,128         151,628,05
Expenses
Cost of sales and services 1,897,857,413 1,526,566,721 26,687,695 27,205,07
Selling expenses 229,457,142 204,094,306 -
Administrative expenses 347,116,880 343,294,774 6,555,712 4,765,47
Reversal of allowance for impairment of investment in subsidiary 13
Total expenses (reversal of expenses)         2,474,431,435         2,073,955,801         (69,916,932)         31,970,58
Profit before finance cost and income tax expenses         210,417,302         160,850,902         199,686,060         119,657,50
Finance cost (8,914,515) (12,822,481) (8,289,671) (10,856,33
Profit before income tax expenses         201,502,787         148,028,421         191,396,389         108,801,160
Income tax expenses 25 (37,214,309) (27,363,049) -
Profit for the year         164,288,478         120,665,372         191,396,389         108,801,16
Other comprehensive income:
Other comprehensive income to be reclassified
to profit or loss in subsequent periods:
Gain on change in value of available-for-sale securities 5,136,500
Less: Income tax effect 25 (1,027,300)
Exchange differences on translation of
financial statements in foreign currency (38) 65,671 -
Other comprehensive income to be reclassified
to profit or loss in subsequent periods - net of income tax 4,109,162 65,671 -
Other comprehensive income not to be reclassified
to profit or loss in subsequent period:
Actuarial loss 22 - (4,036,518) -
Less: Income tax effect 25 - 807,304 -
Other comprehensive income not to be reclassified
to profit or loss in subsequent periods - net of income tax - (3,229,214) (3,162,543)
Other comprehensive income for the year <u>4,109,162</u> (3,163,543) -
Total comprehensive income for the year         168,397,640         117,501,829         191,396,389         108,801,16
Basic earnings per share
Profit for the year 1.16 0.85 1.35 0.7

Statement of changes in shareholders' equity

For the year ended 31 December 2016

(Unit: Baht)

Consolidated financial statements							
	Other components of sharehloler's equity						
				Other compre	ehensive income		
				Gain on change in	Exchange differnce on		
	Issued	Retained	earnings	value of	translation of	Total other	Total
	and paid-up	Appropriated -		available-for-sale	financial statements	components of	shareholders'
	share capital	statutory reserve	Unappropriated	securities	in foreign currency	shareholders' equity	equity
Balance as at 1 January 2015	141,944,471	14,194,447	336,881,575	-	-	-	493,020,493
Profit for the year	-	-	120,665,372	-	-	-	120,665,372
Other comprehensive income for the year			(3,229,214)		65,671	65,671	(3,163,543)
Total comprehensive income for the year	-	-	117,436,158	-	65,671	65,671	117,501,829
Dividend paid (Note 29)			(56,777,788)				(56,777,788)
Balance as at 31 December 2015	141,944,471	14,194,447	397,539,945		65,671	65,671	553,744,534
Balance as at 1 January 2016	141,944,471	14,194,447	397,539,945	-	65,671	65,671	553,744,534
Profit for the year	-	-	164,288,478	-	-	-	164,288,478
Other comprehensive income for the year				4,109,200	(38)	4,109,162	4,109,162
Total comprehensive income for the year	-	-	164,288,478	4,109,200	(38)	4,109,162	168,397,640
Dividend paid (Note 29)			(56,777,788)				(56,777,788)
Balance as at 31 December 2016	141,944,471	14,194,447	505,050,635	4,109,200	65,633	4,174,833	665,364,386

## Statement of changes in shareholders' equity (continued)

## For the year ended 31 December 2016

(Unit: Baht)

	Separate financial statements							
	Issued	Retained	Retained earnings					
	and paid-up	Appropriated -		shareholders'				
	share capital	statutory reserve	Unappropriated	equity				
Balance as at 1 January 2015	141,944,471	14,194,447	141,844,164	297,983,082				
Total comprehensive income for the year	-	-	108,801,167	108,801,167				
Dividend paid (Note 29)			(56,777,788)	(56,777,788)				
Balance as at 31 December 2015	141,944,471	14,194,447	193,867,543	350,006,461				
Balance as at 1 January 2016	141,944,471	14,194,447	193,867,543	350,006,461				
Total comprehensive income for the year	-	-	191,396,389	191,396,389				
Dividend paid (Note 29)			(56,777,788)	(56,777,788)				
Balance as at 31 December 2016	141,944,471	14,194,447	328,486,144	484,625,062				



#### Cash flow statement

## For the year ended 31 December 2016

(Unit: Baht)

	Consolidated financial statements		Separate financial statements	
	2016	2015	<u>2016</u>	2015
Cash flows from operating activities				
Profit before tax	201,502,787	148,028,421	191,396,389	108,801,167
Adjustments to reconcile profit before tax to net cash				
provided by (paid from) operating activities:				
Reversal of doubtful accounts	(11,164,521)	(55,226)	-	-
Reduce cost of inventory to net realisable value	7,928,837	800,405	-	-
Depreciation	47,226,074	45,292,316	9,550,018	8,474,649
(Gain) loss on sales of equipment	273,169	(35,351)	-	-
Amortisation of intangible assets	1,318,899	1,318,900	-	-
Unrealised (gain) loss on change in value of current investments	(367,079)	4,127,918	(77,689)	-
Reversal of allowance for impairment of investment in subsidiary	-	-	(103,160,339)	-
Amortisation of prepaid rental expenses	1,001,226	999,629	-	-
Long-term employee benefits expenses	6,786,236	7,807,647	-	-
Income from investment - dividend received from				
investment in subsidiary	-	-	(79,999,040)	(99,998,800)
Interest expenses	8,914,515	12,822,481	8,289,671	10,856,337
Profit from operating activities before changes in				
operating assets and liabilities	263,420,143	221,107,140	25,999,010	28,133,353
(Increase) decrease in operating assets				
Trade and other receivables	128,151,150	(41,934,602)	3,209,793	(3,254,822)
Prepaid service cost	(46,270,127)	(32,491,829)	-	-
Inventories	57,602,460	6,482,653	-	-
Work in progress	(12,663,166)	30,373,450	-	-
Other current assets	(2,630,328)	4,783,178	3,353,861	(39,504)
Other non-current assets	(553,495)	1,364,904	-	-
Increase (decrease) in operating liabilities				
Trade and other payables	(57,905,224)	42,207,094	(4,164)	(2,433,270)
Advances received for goods and services	14,779,767	78,355,368	-	-
Other current liabilities	21,777,938	(15,167,406)	329,268	(95,844)
Other non-current liabilities	(5,455,531)	(743,396)	(337,371)	2,715,824
Cash flows from operating activities	360,253,587	294,336,554	32,550,397	25,025,737
Cash paid for interest expenses	(8,873,463)	(13,298,192)	(8,248,619)	(11,332,048)
Cash paid for income tax	(41,639,056)	(40,022,215)	(1,499,312)	(1,659,211)
Net cash flows from operating activities	309,741,068	241,016,147	22,802,466	12,034,478



#### Cash flow statement (continued)

For the year ended 31 December 2016

(Unit: Baht)

	Consolidated financial statements		Separate financial statements	
	2016	<u>2015</u>	2016	<u>2015</u>
Cash flows from investing activities				
Increase in fixed deposits	(14,343)	(19,218)	(14,343)	(19,218)
Increase in current investments	(173,761,750)	(23,246,101)	(14,643,197)	-
(Increase) decrease in short-term loan to related party	-	-	4,200,000	(41,500,000)
(Increase) decrease in restricted bank deposits	(4,815,970)	28,696,490	-	-
Renovation of investment properties	(4,411,480)	(4,170,433)	(7,326,482)	(6,926,154)
Acquisition of equipment	(37,603,697)	(20,700,523)	(2,870)	-
Proceeds from sales of equipment	234,882	145,880	-	-
Dividend received from investment in subsidiary			79,999,040	99,998,800
Net cash flows from (used in) investing activities	(220,372,358)	(19,293,905)	62,212,148	51,553,428
Cash flows from financing activities				
Decrease in short-term loan from related party	-	-	-	(10,200,000)
Increase (decrease) in short-term loans from other company	24,470,561	(133,495,547)	-	-
Cash received from long-term loans	3,989,950	200,000,000	-	200,000,000
Repayment of long-term loans	(29,862,509)	(197,110,563)	(28,560,000)	(197,110,563)
Repayment of liabilites under finance lease agreements	(15,549,357)	(18,416,514)	-	-
Increase in liabilities under finance lease agreements	11,390,687	-	-	-
Dividend paid	(56,777,788)	(56,777,788)	(56,777,788)	(56,777,788)
Net cash flows used in financing activities	(62,338,456)	(205,800,412)	(85,337,788)	(64,088,351)
Increase (decrease) in exchange differences on translation				
of financial statements in foreign currency	(38)	65,671		
Net increase (decrease) in cash and cash equivalents	27,030,216	15,987,501	(323,174)	(500,445)
Cash and cash equivalents at beginning of the year	55,711,217	39,723,716	345,909	846,354
Cash and cash equivalents at end of the year	82,741,433	55,711,217	22,735	345,909
Supplementary disclosures of cash flows information:				
Non-cash items				
Transfer of inventories to equipment	11,390,687	-	-	-
Assets acquired under finance lease agreements	-	17,523,179	-	-
Transfer of current investments to available-for-sale securities	45,332,000	-	-	-



Premier Technology Public Company Limited and its subsidiaries Notes to consolidated financial statements For the year ended 31 December 2016

#### 1. General information

Premier Technology Public Company Limited ("the Company") is a public company incorporated and domiciled in Thailand. The Company is principally engaged in a holding company. The registered office of the Company is 1 Premier Corporate Park, Soi Premier 2, Srinakarin Road, Nongbon, Prawet, Bangkok.

## 2. Basis of preparation

2.1 The financial statements have been prepared in accordance with Thai Financial Reporting Standards enunciated under the Accounting Professions Act B.E. 2547 and their presentation has been made in compliance with the stipulations of the Notification of the Department of Business Development dated 28 September 2011, issued under the Accounting Act B.E. 2543.

The financial statements in Thai language are the official statutory financial statements of the Company. The financial statements in English language have been translated from the Thai language financial statements.

The financial statements have been prepared on a historical cost basis except where otherwise disclosed in the accounting policies.

#### 2.2 Basis of consolidation

a) The consolidated financial statements include the financial statements of Premier Technology Public Company Limited ("the Company") and the following subsidiaries ("the subsidiaries").

Company's name	Nature of business			ntage of holding
		- 10	2016	<u>2015</u>
			Percent	Percent
Owned by the Company				
Datapro Computer Systems	Distribution and provision of	Thailand	100	100
Company Limited	services relating to computer			
	and computer systems			
Owned by the Company's subsidiary				
Datapro Computer Systems	Provision of services relating to	The Republic	100	100
(Myanmar) Company Limited	computer systems	of the Union of		
(Wholly owned by Datapro Computer		Myanmar		
Systems Company Limited)				



- b) The Company is deemed to have control over an investee or subsidiaries if it has rights, or is exposed, to variable returns from its involvement with the investee, and it has the ability to direct the activities that affect the amount of its returns.
- c) The subsidiaries are fully consolidated, being the date on which the Company obtains control, and continue to be consolidated until the date when such control ceases.
- d) The financial statements of the subsidiaries are prepared using the same significant accounting policies as the Company.
- e) The assets and liabilities in the financial statements of overseas subsidiary company are translated to Baht using the exchange rate prevailing on the end of reporting period, and revenues and expenses translated using monthly average exchange rates. The resulting differences are shown under the caption of "Exchange differences on translation of financial statements in foreign currency" in the statements of changes in shareholders' equity.
- f) Material balances and transactions between the Company and its subsidiaries have been eliminated from the consolidated financial statements.
- 2.3 The separate financial statements present investments in subsidiaries under the cost method.

#### 3 New financial reporting standards

## (a) Financial reporting standards that became effective in the current year

During the year, the Company and subsidiaries have adopted the revised (revised 2015) and new financial reporting standards and accounting treatment guidance issued by the Federation of Accounting Professions which become effective for fiscal years beginning on or after 1 January 2016. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards, with most of the changes directed towards revision of wording and terminology, and provision of interpretations and accounting guidance to users of standards. The adoption of these financial reporting standards does not have any significant impact on the Company and its subsidiaries' financial statements.

## (b) Financial reporting standard that will become effective in the future

During the current year, the Federation of Accounting Professions issued a number of the revised financial reporting standards and interpretations (revised 2016) which is effective for fiscal years beginning on or after 1 January 2017. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards with most of the changes directed towards revision of wording and terminology, and provision of interpretations and accounting guidance to users of standards.



The management of the Company and its subsidiaries believe that the revised and new financial reporting standards and interpretations will not have any significant impact on the financial statements when they are initially applied. However, one standard involves changes to key principles, which are summarised below.

## TAS 27 (revised 2016) Separate Financial Statements

This revised standard stipulates an additional option to account for investments in subsidiaries, joint ventures and associates in separate financial statements under the equity method, as described in TAS 28 (revised 2016) Investments in Associates and Joint Ventures. However, the entity is to apply the same accounting treatment for each category of investment. If an entity elects to account for such investments using the equity method in the separate financial statements, it has to adjust the transaction retrospectively.

At present, the management of the Company and its subsidiaries is evaluating the impact of this standard to the financial statements in the year when it is adopted.

# 4. Significant accounting policies

#### 4.1 Revenues and expenses recognition

#### a) Revenues

Sales and service income

Revenues from the sale, design, installation for computer network systems and information technology systems (revenue from project work) are recognised on the basis of percentage of completion, as assessed by the entity's engineers/the project managers. Recognised revenues, that are not yet due, per the contracts, are presented under the caption of "unbilled receivables" under trade and other receivables in the statement of financial position.

Sales of goods are recognised when the significant risks and rewards of ownership of the goods have passed to the buyer. Sales are the invoiced value, excluding value added tax, of goods supplied after deducting discounts and allowances.

Service revenues are recognised when the services have been rendered taking into account the stage of completion.

## Rental income

Rental income is monthly recognised as revenue at the amount as fixed under the related rental agreement.

# Dividends

Dividends are recognised when the right to receive the dividends is established.



#### b) Expenses

Costs of sales, design, installation for computer systems and information technology network systems are recognised in accordance with the percentage of work completed for which revenue has already been recognised, based on total estimated costs. Differences between the estimated costs and the actual costs are recognised as "work in progress" under current assets or "unbilled payables" under current liabilities in the statement of financial position. Provision for anticipated losses on projects is made in the accounts in full when the possibility of loss is ascertained.

Other expenses are recognised on an accrual basis.

#### 4.2 Cash and cash equivalents

Cash and cash equivalents consist of cash in hand and cash at banks, and all highly liquid investments with an original maturity of three months or less and not subject to withdrawal restrictions.

#### 4.3 Trade accounts receivable

Trade accounts receivable are stated at the net realisable value. Allowance for doubtful accounts is provided for the estimated collection losses that may incurred in the collection of receivables. The allowance is generally based on collection experience and analysis of debt aging.

#### 4.4 Inventories

Inventories are valued at the lower of cost (under the first-in, first-out method and the specific identification method) and net realisable value.

#### 4.5 Investments

- a) Current investment of unit trusts are stated at fair value. Changes in the fair value of unit trusts are recorded in profit or loss. The fair value of unit trusts is determined from their net asset value.
- b) Investments in available-for-sale securities are stated at fair value. Changes in the fair value of these securities are recorded in other comprehensive income, and will be recorded in profit or loss when the securities are sold.
- Investments in subsidiaries are accounted for in the separate financial statements using the cost method net of allowance for impairment loss (if any).



The weighted average method is used for computation of the cost of investments.

In the event the Company and subsidiary reclassify investments from one type to another, such investments will be readjusted to their fair value as at the reclassification date. The difference between the carrying amount of the investments and the fair value on the date of reclassification are recorded in profit or loss or recorded as other components of shareholders' equity, depending on the type of investment that is reclassified.

On disposal of an investment, the difference between net disposal proceeds and the carrying amount of the investment is recognised in profit or loss.

#### 4.6 Investment properties

Investment properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at cost less accumulated depreciation and allowance for loss on impairment (if any).

Depreciation of investment properties is calculated by reference to their costs on the straightline basis over estimated useful lives of 5 - 20 years. Depreciation of the investment properties is included in determining income.

On disposal of investment properties, the difference between the net disposal proceeds and the carrying amount of the asset is recognised in profit or loss in the period when the asset is derecognised.

# 4.7 Property, plant and equipment/Depreciation

Land is stated at cost. Building and equipment are stated at cost less accumulated depreciation and allowance for loss on impairment of assets (if any).

Depreciation of building and equipment is calculated by reference to their costs, on the straight-line basis over the following estimated useful lives:

Building - 20 years
Leasehold improvements - 5 years
Furniture and fixtures - 5 years
Office equipment - 5 years
Computer and equipment - 3, 5 and 10 years
Motor vehicles - 5 years

Depreciation is included in determining income.

No depreciation is provided on land and assets under installation.



An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on disposal of an asset is included in profit or loss when the asset is derecognised.

#### 4.8 Intangible assets

Intangible assets are recognised at cost. Following the initial recognition, the intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses (if any).

Intangible assets with finite lives are amortised on a systematic basis over the economic useful life and tested for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method of such intangible assets are reviewed at least at each financial year end. The amortisation expense is charged to profit or loss.

The Company and its subsidiaries amortise intangible assets, which comprise product design and development costs on the straight-line basis, with the periods of economic useful life being approximately 10 years.

## 4.9 Related party transactions

Related parties comprise enterprises and individuals that control, or are controlled by, the Company, whether directly or indirectly, or which are under common control with the Company.

They also include associated companies and individuals which directly or indirectly own a voting interest in the Company that gives them significant influence over the Company, key management personnel, directors and officers with authority in the planning and direction of the Company's operations.

## 4.10 Long-term leases

Leases of equipment which transfer substantially all the risks and rewards of ownership are classified as finance leases. Finance leases are capitalised at the lower of the fair value of the leased assets and the present value of the minimum lease payments. The outstanding rental obligations, net of finance charges, are included in long-term payables, while the interest element is charged to profit or loss over the lease period. The assets acquired under finance leases are depreciated over the useful life of the assets.



Leases of equipment which do not transfer substantially all the risks and rewards of ownership are classified as operating leases. Operating lease payments are recognised as an expense in profit or loss on a straight line basis over the lease term.

#### 4.11 Foreign currencies

The consolidated and separate financial statements are presented in Baht, which is also the Company's functional currency. Items of each entity included in the consolidated financial statements are measured using the functional currency of that entity.

Transactions in foreign currencies are translated into Baht at the exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated into Baht at the exchange rate ruling at the end of reporting period.

Gains and losses on exchange are included in determining income.

## 4.12 Impairment of assets

At the end of each reporting period, the Company and its subsidiaries perform impairment reviews in respect of the property, plant and equipment, investment properties and intangible assets whenever events or changes in circumstances indicate that an asset may be impaired. An impairment loss is recognised when the recoverable amount of an asset, which is the higher of the asset's fair value less costs to sell and its value in use, is less than the carrying amount.

An impairment loss is recognised in profit or loss.

# 4.13 Employee benefits

Short-term employee benefits

Salaries, wages, bonuses and contributions to the social security fund are recognised as expenses when incurred.

Post-employment benefits

## Defined contribution plans

The subsidiaries and its employees have jointly established a provident fund. The fund is monthly contributed by employees and by the subsidiaries. The fund's assets are held in a separate trust fund and the subsidiaries's contributions are recognised as expenses when incurred.



# Defined benefit plans

The Company and its subsidiaries have obligations in respect of the severance payments they must make to employees upon retirement under labor law. The Company and its subsidiaries treat these severance payment obligations as a defined benefit plan.

The obligation under the defined benefit plan is determined by a professionally qualified independent actuary based on actuarial techniques, using the projected unit credit method.

Actuarial gains and losses arising from post-employment benefits are recognised immediately in other comprehensive income.

#### 4.14 Provisions

Provisions are recognised when the Company and its subsidiaries have a present obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

# 4.15 Income tax

Income tax expense represents the sum of corporate income tax currently payable and deferred tax.

#### **Current tax**

Current income tax is provided in the accounts at the amount expected to be paid to the taxation authorities, based on taxable profits determined in accordance with tax legislation.

#### Deferred tax

Deferred income tax is provided on temporary differences between the tax bases of assets and liabilities and their carrying amounts at the end of each reporting period, using the tax rates enacted at the end of the reporting period.

The Company and its subsidiaries recognise deferred tax liabilities for all taxable temporary differences while they recognise deferred tax assets for all deductible temporary differences and tax losses carried forward to the extent that it is probable that future taxable profit will be available against which such deductible temporary differences and tax losses carried forward can be utilised.



At each reporting date, the Company and its subsidiaries review and reduce the carrying amount of deferred tax assets to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

The Company and its subsidiaries record deferred tax directly to shareholders' equity if the tax relates to items that are recorded directly to shareholders' equity.

#### 4.16 Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between buyer and seller (market participants) at the measurement date. The Company and its subsidiaries apply a quoted market price in an active market to measure their assets and liabilities that are required to be measured at fair value by relevant financial reporting standards. Except in case of no active market of an identical asset or liability or when a quoted market price is not available, the Company and its subsidiaries measure fair value using valuation technique that are appropriate in the circumstances and maximises the use of relevant observable inputs related to assets and liabilities that are required to be measured at fair value.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy into three levels based on categorise of input to be used in fair value measurement as follows:

- Level 1 Use of quoted market prices in an observable active market for such assets or liabilities
- Level 2 Use of other observable inputs for such assets or liabilities, whether directly or indirectly
- Level 3 Use of unobservable inputs such as estimates of future cash flows

At the end of each reporting period, the Company and its subsidiaries determine whether transfers have occurred between levels within the fair value hierarchy for assets and liabilities held at the end of the reporting period that are measured at fair value on a recurring basis.



## 5. Significant accounting judgements and estimates

The preparation of financial statements in conformity with financial reporting standards at times requires management to make subjective judgements and estimates regarding matters that are inherently uncertain. These judgements and estimates affect reported amounts and disclosures; and actual results could differ from these estimates. Significant judgements and estimates are as follows:

Estimation of revenues and costs of sales, design, installation for computer network systems and information technology systems

In estimation of revenues and costs of sales, design, installation for computer network systems and information technology systems, management are required to make judgement based on their best knowledge of the current events and arrangements and their experience of the business in order to estimate the percentage of completion and total cost of each contracts, based on information from the engineers/project managers. These estimates are revisited on a periodical basis or when the actual costs incurred significantly vary from the estimation.

#### Impairment of equity investments

The Company sets aside provision for impairment of available-for-sale investments and investment in subsidiary when there has been a significant or prolonged decline in fair value to below cost or where other objective evidence of impairment exists. It reverses the impairment loss on such investments when their fair value significantly increases or the indication of impairment no longer exists. The determination of whether the impairment in investment is "significant" or "prolonged" or that no indication exists requires management to exercise judgment.

# Post-employment benefits under defined benefit plans

The obligation under the defined benefit plan is determined based on actuarial techniques. Such determination is made based on various assumptions, including discount rate, future salary increase rate, mortality rate and staff turnover rate.



# 6. Related party transactions

During the years, the Company and its subsidiaries had significant business transactions with related parties, which have been concluded on commercial terms and bases agreed upon in the ordinary course of business between the Company and those companies. Below is a summary of those transactions.

(Unit Million Baht)

	Conso	lidated	Sep	arate		
	financial s	tatements	financial statements		Pricing policy	
	2016	2015	2016	2015		
Transactions with subsidiary						
(eliminated from the consolidated						
financial statements)						
Dividend income	-		80	100	As announcement	
Rental and service income	100	9 <del>-</del> 8	33	35	Contract price, which is price in	
					the ordinary course of business	
Interest income	9	-	2	2	5.00 and 5.25 percent per annum	
Transactions with related companies						
Sales and service income	59	61	(4)	8249	Note 6.1	
Rental and service income	12	11	12	11	Contract price, which is price in	
					the ordinary course of business	
Cost of sales and services	1	4	-	-	Contract price, which is price in	
					the ordinary course of business	
Administrative expenses	19	14	3	2	Contract price, which is price in	
					the ordinary course of business	

6.1 Sales prices are determined based on cost plus a margin while price of service are based on the contract price, which is price in the ordinary course of business. However pricing depends on the type of product or service and the pricing policy may change according to the type of business and the market situation at the time of the transaction.



The balances of the accounts as at 31 December 2016 and 2015 between the Company and those related parties are as follows:

			(Unit: Thousand Baht)		
	Consolidated		Separate		
	financial s	tatements	financial s	tatements	
	2016	2015	2016	2015	
Trade receivables - related parties (Note 9)					
Related companies (related by common directors)	2,672	5,015			
	2,672	5,015		-	
Amounts due from related parties (Note 9)					
Subsidiary	Ø#			3,135	
				3,135	
Amounts due to related parties (Note 18)					
Related companies (related by common directors)	3,903	2,951	25		
	3,903	2,951	25		

# Short-term loan to related party

As at 31 December 2016 and 2015, the balance of loan to between the Company and the related party and the movement are as follows:

(Unit: Thousand Baht)

	-	Separate financial statements					
		Balance as at	During	the year	Balance as at		
	Related by	31 December 2015	Increase	Decrease	31 December 2016		
Short-term loan to related party							
Datapro Computer Systems							
Company Limited	Subsidiary	41,500	-	(4,200)	37,300		

Short-term loan to Datapro Computer Systems Company Limited represents in form of promissory notes, the repayment is at call and carrying interest at the rate of 5.00 percent per annum (2015: 5.25 percent per annum).



# **Directors and management's benefits**

During the years ended 31 December 2016 and 2015, the Company and its subsidiaries had employee benefit expenses of their directors and management as below.

		(Unit: Million Baht)			
Consoli	dated	Sepai	ate		
financial st	atements	financial sta	atements		
<u>2016</u>	<u>2015</u>	<u>2016</u>	2015		
42	32	1	1		
2	2				
44	34	1	1		
	financial sta 2016 42 2	42 32 2 2	Consolidated         Separation           financial statements         financial statements           2016         2015         2016           42         32         1           2         2         -		

# 7. Cash and cash equivalents

(Unit: Thousand Baht) Consolidated Separate financial statements financial statements 2016 2015 2016 2015 Cash 115 135 5 5 Cheque on hand 40,355 Bank deposits 42,271 55,576 18 341 Total 82,741 55,711 23 346

As at 31 December 2016, bank deposits carried interests between 0.20 and 0.50 percent per annum (2015: between 0.20 and 0.85 percent per annum).

# 8. Current investments

			(Unit: Thousand Bahl		
	Consolidated	Separate			
	financial statements		financial statements		
	2016	<u>2015</u>	2016	2015	
Fixed deposit	124	110	124	110	
Investments in unit trust in equity securities					
open-ended fund (Fair value)	-	45,332			
Investments in unit trust in debt securities					
open-ended fund (Fair value)	257,620	83,491	14,721		
Total	257,744	128,933	14,845	110	



During the year 2016, a subsidiary transferred the current investments of unit trust in equity open-ended fund to be the available-for-sale securities. At the transfer date both the fair value and the book value have amounted to approximately Baht 45 million, as discuss in Note 14 to the financial statements.

Investments in unit trust in equity securities open-ended fund and debt securities open-ended fund are stated at fair value using inputs of Level 2 which is use of other observable inputs for such assets or liabilities, whether directly or indirectly. Such fair value of investments in unit trust has been determined by using the net asset value as published by the Asset Management.

## 9. Trade and other receivables

(Unit: Thousand Baht) Consolidated

	financial statements		
	2016	2015	
Trade receivables - related parties (Note 6)			
Aged on the basis of due dates			
Not yet due	883	54	
Past due			
Up to 3 months	1,789	1,799	
3 - 6 months	-	1,572	
6 - 12 months	1 <b>4</b> :	1,590	
Total	2,672	5,015	
Less: Allowance for doubtful debts	-	-	
Total trade receivables - related parties, net	2,672	5,015	
<u> rade receivables - unrelated parties</u>			
Aged on the basis of due dates			
lot yet due	261,936	427,623	
Past due			
Up to 3 months	127,617	81,760	
3 - 6 months	2,169	652	
6 - 12 months	13,729	3,849	
Over 12 months	9,517	9,812	
otal	414,968	523,696	
ess: Allowance for doubtful debts	(9,575)	(10,539)	
otal trade receivables - unrelated parties, net	405,393	513,157	
otal trade receivables - net	408,065	518,172	
	25	9	



(Unit: Thousand Baht)

# Consolidated

	financial statements		
	2016	<u>2015</u>	
Other receivables			
Other receivables	45	10,321	
Unbilled receivables	106,191	112,995	
Total	106,236	123,316	
Less: Allowance for doubtful debts	-	(10,201)	
Total other receivables - net	106,236	113,115	
Total trade and other receivables - net	514,301	631,287	

(Unit: Thousand Baht)

# Separate

	financial statements			
	2016	2015		
Other receivables				
Other receivables	45	120		
Amounts due from related parties (Note 6)		3,135		
Total other receivables	45	3,255		

## 10. Inventories

(Unit: Thousand Baht)

# Consolidated financial statements

		Reduce co	ost to net		
C	ost	realisable	e value	Invento	ries - net
2016	2015	2016	<u>2015</u>	2016	2015
53,430	147,495	(13,560)	(5,631)	39,870	141,864
73,547	46,578		-	73,547	46,578
8,571	10,468			8,571	10,468
135,548	204,541	(13,560)	(5,631)	121,988	198,910
	2016 53,430 73,547 8,571	53,430 147,495 73,547 46,578 8,571 10,468	Cost         realisable           2016         2015         2016           53,430         147,495         (13,560)           73,547         46,578         -           8,571         10,468         -	2016         2015         2016         2015           53,430         147,495         (13,560)         (5,631)           73,547         46,578         -         -           8,571         10,468         -         -	Cost         realisable value         Inventor           2016         2015         2016         2015         2016           53,430         147,495         (13,560)         (5,631)         39,870           73,547         46,578         -         -         73,547           8,571         10,468         -         -         8,571

During the current year, the subsidiary reduced cost of inventories by Baht 14 million (2015: Baht 6 million), to reflect the net realisable value. This was included in cost of sales. In addition, the subsidiary reversed the write-down of cost of inventories by Baht 6 million (2015: Baht 5 million), and reduced the amount of inventories recognised as expenses during the year.



#### 11. Other current assets

			(Unit: Th	ousand Baht)		
	Consol	idated	Sepa	rate		
	financial st	atements	financial statements			
	2016	2015	2016	2015		
Withholding tax deducted at source	5,726	5,535	3,323	5,535		
Prepaid expenses	13,728	12,202	229	80		
Others	10,051	5,236	3,186	2,978		
Total other current assets	29,505	22,973	6,738	8,593		

## 12. Restricted bank deposits

Deposits with banks of the Company and its subsidiary have been pledged as security against credit facilities obtained from the financial institutions which are consist of loans, bank guarantees and other credit facilities.

#### 13. Investment in subsidiaries

Details of investment in subsidiaries as presented in separate financial statements are as follows:

						3	(Unit: Thous	and Baht)
			Share	nolding			Dividend	received
Company	Paid-u	o capital	perce	ntage	Co	ost	during th	ne years
	2016	2015	2016	2015	2016	2015	2016	2015
			(%)	(%)				
Subsidiary directly held by the Com	pany							
Datapro Computer Systems Compa	iny							
Limited	100,000	100,000	100	100	325,886	325,886	79,999	99,999
Less: Allowance for impairment of								
investment in subsidiary						(103,160)		
Investment in subsidiary - net					325,886	222,726		
Subsidiary held through Datapro Co	mputer Systems	Company Lir	mited		88	oli ist		
Datapro Company Systems (Myann	nar)							
Company Limited	50*	50*	100	100				
Total					325,886	222,726	79,999	99,999
*They seemed LICD								1

<sup>\*</sup>Thousand USD

During 2016, the Company's management reviewed the recoverable values of investment in subsidiary, which was recorded under the cost method in the separate financial statements. As the subsidiary has had net profits from its operations and has paid dividends to its shareholders for many years. In addition, having taken into consideration the operating results of the current period and future earnings projections, the Company's management concluded that the indicators of impairment of these investment has no longer exist. The Company therefore reversed allowance for impairment of investment in subsidiary of Baht 103 million in the separate financial statements for the year 2016, presenting the reversal as a separate item in profit or loss.



In April 2015, the annual general meeting of shareholders of the subsidiary passed a resolution approving the payment of a dividend for the year 2014 of Baht 100 per share, a total of Baht 100 million, to the subsidiary's shareholders. The subsidiary paid such dividend in May 2015.

In April 2016, the annual general meeting of shareholders of the subsidiary passed a resolution approving the payment of a dividend for the year 2015 of Baht 80 per share, a total of Baht 80 million, to the subsidiary's shareholders. The subsidiary paid such dividend in May 2016.

During the current year, Datapro Computer Systems (Myanmar) Company Limited which is registered and incorporated in the Republic of the Union of Myanmar has not yet commenced operation of its business.

## 14. Investment in available-for-sale securities

 (Unit: Thousand Baht)

 Consolidated

 financial statements

 2016
 2015

Investment in unit trust in equity securities open-ended fund - cost
45,332
Add: Surplus on changes in value of investments
5,137
Fair value
50,469
-

Investment in unit trust in equity securities open-ended fund are stated at fair value using inputs of Level 2 which is use of other observable inputs for such assets or liabilities, whether directly or indirectly. Such fair value of investments in unit trust has been determined by using the net asset value as published by the Asset Management.

## 15. Investment properties

The net book value of investment properties as at 31 December 2016 and 2015 are presented below.

		(Unit: Thousand Baht)
	Consolidated	Separate
	financial statements	financial statements
	Land and	Land and
	office building	office building
As at 31 December 2016:		
Cost	180,134	299,162
Less Accumulated depreciation	(23,178)	(38,493)
Net book value	156,956	260,669



		(Unit: Thousand Baht)
	Consolidated	Separate
	financial statements	financial statements
	Land and	Land and
	office building	office building
As at 31 December 2015:		
Cost	175,723	291,835
Less Accumulated depreciation	(17,471)	(29,015)
Net book value	158,252	262,820

A reconciliation of the net book value of investment properties for the year 2016 and 2015 are presented below.

	Consolidated financial statements		(Unit: Tho Sepa financial st	
	2016	2015	2016	2015
Net book value at beginning of year	158,252	159,141	262,820	264,298
Renovation of office building	4,411	4,171	7,327	6,926
Depreciation charged	(5,707)	(5,060)	(9,478)	(8,404)
Net book value at end of year	156,956	158,252	260,669	262,820

The portion of the Company's investment properties, consist of land and office building, has leased to its subsidiary.

The Company has mortgaged such investment properties as collateral against a long-term loan from a bank.

The fair value of the investment properties of the Company as at 31 December 2016 and 2015 stated below.

	(Ur	nit: Thousand Baht)
	<u>2016</u>	2015
Land and office building	431,687	431,687

The fair values of the above investment properties have been determined based on valuations performed by an accredited independent value in 2015. The fair value of the land has been determined based on market prices, while that of the building for rent has been determined using the cost approach. The disclosed fair values are based on the use of Level 2 inputs, which are other inputs that are observable, either directly or indirectly, for the asset being measured.



# 16. Property, plant and equipment

(Unit: Thousand Baht)

12			Consolida	ated financial sta	atements		
	Land	Building	Furniture, fixtures and equipment	Computer and equipment	Motor vehicles	Assets under installation	Total
Cost:	*						
1 January 2015	55,894	53,985	138,377	305,723	1,587	3,377	558,943
Additions	(=)	44	9,838	25,629		2,712	38,223
Disposals	-		(1,409)	(11,363)	(521)	-	(13,293)
Transfers in (out)	-	6,089			-	(6,089)	
31 December 2015	55,894	60,118	146,806	319,989	1,066		583,873
Additions		2,295	4,918	41,161	-	620	48,994
Disposals	-		(1,720)	(16,727)			(18,447)
31 December 2016	55,894	62,413	150,004	344,423	1,066	620	614,420
Accumulated depreciation:							
1 January 2015	-	8,099	100,506	267,967	1,345	7	377,917
Depreciation for the year	-	3,344	11,347	25,328	213	-	40,232
Depreciation on disposals	-		(1,302)	(11,359)	(521)		(13,182)
31 December 2015	~	11,443	110,551	281,936	1,037	*	404,967
Depreciation for the year	6. <del>0</del> 8	3,771	11,010	26,709	29		41,519
Depreciation on disposals			(1,311)	(16,629)			(17,940)
31 December 2016		15,214	120,250	292,016	1,066		428,546
Net book value:							
31 December 2015	55,894	48,675	36,255	38,053	29		178,906
31 December 2016	55,894	47,199	29,754	52,407	120	620	185,874
Depreciation for the year:							
2015 (Baht 12 million include	d in service co	ost, and the ba	lance in admini	strative expense	es)		40,232
2016 (Baht 14 million include	d in service co	ost, and the ba	lance in admini	strative expense	es)		41,519



# 16. Property, plant and equipment (continued)

	(Unit: Thousand Baht) Separate financial statements
	Furniture and
	office equipment
Cost:	
1 January 2015	389
31 December 2015	389
Additions	3
31 December 2016	392
Accumulated depreciation:	
1 January 2015	178
Depreciation for the year	72
31 December 2015	250
Depreciation for the year	72
31 December 2016	322
Net book value:	
31 December 2015	139
31 December 2016	70
Depreciation for the year (include in administrative expenses):	
2015	72
2016	72

(Linit: Thousand Dobt)

As at 31 December 2016 and 2015, land and building as presented in the consolidated financial statements is the portion of the Company's investment properties that it has leased to its subsidiary.

As at 31 December 2016, the subsidiary had equipment under finance lease agreements with net book values amounting to Baht 18 million (2015: Baht 21 million).

As at 31 December 2016, certain equipment items of the subsidiary have been fully depreciated but are still in use. The gross carrying amount before deducting accumulated depreciation of those assets amounted to Baht 331 million (2015: Baht 318 million).

Land and building as presented in the consolidated financial statements have been mortgaged as collateral against a long-term loan from a bank.



# 17. Intangible assets

Details of intangible assets which are the products' design and development costs are as follows:

	(Unit: Thousand Baht)
	Consolidated
	financial statements
As at 31 December 2016:	
Cost	13,188
Less Accumulated amortisation	(7,036)
Net book value	6,152
As at 31 December 2015:	
Cost	13,188
Less Accumulated amortisation	(5,717)
Net book value	7,471

A reconciliation of the net book value of intangible assets for the years 2016 and 2015 is presented below.

(Unit: Thousand Baht)

Consolidated

	financial statements		
	<u>2016</u>	<u>2015</u>	
Net book value at beginning of year	7,471	8,790	
Amortisation	(1,319)	(1,319)	
Net book value at end of year	6,152	7,471	

# 18. Trade and other payables

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	<u>2016</u>	<u>2015</u>	<u>2016</u>	<u>2015</u>
Trade payables - unrelated parties	413,991	470,463	1,400	1,361
Amounts due to related parties (Note 6)	3,903	2,951	25	102
Accrued expenses	155,909	158,294	424	451
Total trade and other payables	573,803	631,708	1,849	1,812



#### 19. Short-term loans from other company

As at 31 December 2016, short-term loans of a subsidiary, amounting to Baht 31 million is loans granted to the subsidiary under agreements with a local company, in order to make payment for goods. It consists of the loans of Baht 15 million of which principal is to be repaid in quarterly installments, and which carry interest at a rate of zero percent per annum and a loan of Baht 16 million on which principle and interest were to be repaid in quarterly installments, and of which interest was charged at flat rate of 0.95 percent per annum (2015: Baht 7 million on which principal was to be repaid in quarterly installments, and which carried interest at a rate of zero percent per annum).

## 20. Long-term loans

Long-term loans of the Company consist of the followings:

		Consolidated financial statements		housand Baht) rate atements
	<u>2016</u>	<u>2015</u>	2016	2015
Long-term loans	152,707	178,580	150,020	178,580
Less: Current portion	(29,887)	(28,560)	(28,560)	(28,560)
Long-term loans - net of				
current portion	122,820	150,020	121,460	150,020

Details of the long-term loan agreement with a bank are as follows:

1. Principal Baht 200 million

Interest rate MLR - 1.5 percent per annum

Repayment schedules

- Principal Payable on a monthly basis for an amount of Baht 2.4

million per month, starting from April 2015 (total 84 months)

- Interest Monthly basis

The loan agreement contains certain covenants and restrictions imposed by the lenders regarding, among other things, sales or transfers of assets other than in the ordinary course of business and merger or consolidation with any other companies.

The loan is secured by the mortgage of investment properties of the Company.

During the year 2016, the subsidiary had entered into a loan agreement with a company amounting to Baht 4 million for use in the purchase of assets of the subsidiary. Such loan is to be repaid in monthly installments within 3 years from the dates specified in the agreement, together with interest as stipulated in the agreement.



## 21. Liabilities under finance lease agreements

Liabilities under finance lease agreements of the subsidiary are summarised below.

(Unit: Thousand Baht)

-				
(:0	nsol	lid.	at	90

	financial statements		
	2016	2015	
Liabilities under finance lease agreements	17,206	21,985	
Less: Deferred interest expenses	(72)	(692)	
	17,134	21,293	
Less: Current portion	(11,421)	(11,605)	
Liabilities under finance lease agreements -			
net of current portion	5,713	9,688	

The subsidiary has entered into the finance lease agreements with leasing companies for rental of equipment for use in its operation, whereby it is committed to pay rental on a monthly basis. The terms of the agreements are 3 years. The assets acquired by the subsidiary under the finance lease agreements have been recorded at their cash price.

Future minimum lease payments required under the finance lease agreements were as follows:

		(Unit: N	Million Baht)	
	As at 31 December 2016			
	Less than			
	1 year	1-3 years	Total	
Future minimum lease payments	11	6	17	
Deferred interest expenses		-		
Present value of future minimum lease payments	11	6	17	
		(Unit: I	Million Baht)	
	As at	31 December :	2015	
	Less than			
	1 year	1-3 years	Total	
Future minimum lease payments	12	10	22	
Deferred interest expenses	(1)	-	(1)	
Present value of future minimum lease payments	11	10	21	



# 22. Provision for long-term employee benefits

Provision for long-term employee benefits which, represents compensations payable to employees after they retire from a subsidiary was as follows:

(Unit: Thousand Baht)	
Consolidated	
Control of the contro	

_	financial statements		
	<u>2016</u>	<u>2015</u>	
Provision for long-term employee benefits at			
beginning of year	54,857	46,472	
Included in profit or loss:			
Current service cost	4,521	5,748	
Interest cost	2,265	2,059	
Included in other comprehensive income:			
Actuarial loss arising from			
Demographic assumptions changes	=	(3,179)	
Financial assumptions changes	-	4,861	
Experience adjustments	5	2,355	
Benefits paid during the year	(5,118)	(3,459)	
Provision for long-term employee benefits at end of year	56,525	54,857	

Long-term employee benefit expenses presented in administrative expenses which included in the profit or loss for the year ended 31 December 2016 amounted to Baht 7 million (2015: Baht 8 million).

The subsidiary expects to pay Baht 1 million (2015: Baht 5 million) of long-term employee benefits during the next year.

As at 31 December 2016, the weighted average duration of the liabilities for long-term employee benefit of subsidiary is 13 years (2015: 13 years).

Key actuarial assumptions used for the valuation are as follows:

Consolidated						
nancia	al statemer					

	financial statements		
	2016	2015	
	(Percent)	(Percent)	
Discount rate	3.1	3.1	
Future salary increase rate	5.6	5.6	
Turnover rate	0 - 15.0	0 - 15.0	



The result of sensitivity analysis for significant assumptions that affect the present value of the long-term employee benefit obligation as at 31 December 2016 and 2015, are summarised below:

(Unit: Million Baht)

# Consolidated financial statements

	20	)16	2015		
	Increase 1%	Decrease 1%	Increase 1%	Decrease 1%	
Discount rate	(5)	6	(4)	5	
Salary increase rate	6	(5)	5	(4)	
Turnover rate	(5)	5	(3)	6	

# 23. Statutory reserve

Pursuant to Section 116 of the Public Limited Companies Act B.E. 2535, the Company is required to set aside to a statutory reserve at least 5 percent of its profit after deducting accumulated deficit brought forward (if any), until the reserve reaches 10 percent of the registered capital. The statutory reserve is not available for dividend distribution. At present, the statutory reserve has fully been set aside.

# 24. Expenses by nature

Significant expenses classified by nature are as follows:

	Consolidated financial statements		(Unit: Thousand Ba Separate financial statements		
	2016	<u>2015</u>	<u>2016</u>	<u>2015</u>	
Salaries and other employee benefits	525,524	478,434	1,410	1,495	
Depreciation	47,226	45,292	9,550	8,475	
Rental expenses from operating					
lease agreements	29,504	28,052	2	2	
Purchase of goods and services	1,762,771	1,442,675	*	7 <b>.</b> 0	
Changes in finished goods and					
goods under installation	67,096	11,705	·	₹ <del>-</del>	



# 25. Income tax expenses

Income tax expenses for the years ended 31 December 2016 and 2015 are made up as follows:

	Consolidated financial statements		(Unit: Thousand Ba Separate financial statements		
	2016	2015	2016	2015	
Current income tax:					
Current corporate income tax charge	37,610	31,632	<b>5</b>	(5)	
Deferred tax:					
Relating to origination and reversal of					
temporary differences	(396)	(4,269)			
Income tax expenses reported in the					
statements of comprehensive income	37,214	27,363			

The amounts of income tax relating to each component of other comprehensive income for the years ended 31 December 2016 and 2015 are as follows:

	Consolidated financial statements		(Unit: The Sepa financial s	
	2016	2015	2016	2015
Deferred tax relating to gain on change in				
value of available-for-sale securities	1,027	-		
Deferred tax relating to actuarial losses	<u> </u>	(807)		
	1,027	(807)	-	-



# The reconciliation between accounting profit and income tax expenses is shown below.

(Unit: Thousand Baht) Consolidated Separate financial statements financial statements 2016 2015 2016 2015 Accounting profit before tax 201,503 148,028 191,396 108,801 Applicable tax rate 20% 20% 20% 20% Accounting profit before tax multiplied by income tax rate 40,301 29,606 38,279 21,760 Utilisation of previous unrecognised tax losses (1,518)(1,760)as deferred tax assets (1,518)(1,760)Tax loss for the year which unrecognised as deferred 20 Recognised of deferred tax assets of previous years (2,040)Reversal of deferred tax assets 2,040 Promotional tax privileges from the Board of Investment (1,569)Effects of: Reversal of allowance for impairment of investment in subsidiary (20,632)Tax-exempt income (16,000)(20,000)Non-deductible expenses 428 2,963 157 Additional expense deductions allowed (2,488)(1,416)(286)Total (2,060)1,547 (36,761)(20,000)Income tax expenses reported in the statement of 37,214 27,363 comprehensive income

# The components of deferred tax assets and deferred tax liabilities are as follows:

(Unit: Thousand Baht

	\$	Statements of fi	nancial position	
	Consolidated financial statements		Sepa financial st	
	2016	2015	2016	2015
Deferred tax assets				
Allowance for doubtful accounts	4	2,040	*	
Allowance for diminution in value of inventories	2,712	1,126	2	~
Provision for long-term employee benefits	11,305	10,972	-	-
Others		922		ĕ
Total	14,017	15,060		ii .
Deferred tax liabilities				
Difference depreciation between tax and accounting				
base of assets under finance lease agreements	2,612	3,175	=	8
Other	151	-	¥	
Total	2,763	3,175	-	-
Total deferred tax assets - net	11,254	11,885		- 4



As at 31 December 2016 the Company has unused tax losses totaling Baht 5 million (2015: Baht 15 million), on which deferred tax assets have not been recognised as the Company believes future taxable profits may not be sufficient to allow utilisation of the unused tax losses. Such unused tax losses will expire by 2019.

The Company had no corporate income tax payable for the years 2016 and 2015 since dividend income was exempted from income tax under section 65 bis (10) of the Revenue Code and the Company has tax losses brought forward from previous years.

## 26. Promotional privileges

The subsidiary has received promotional privileges from the Board of Investment for Enterprise Software and Digital Content, pursuant to the promotion certificate No. 1924(7)/2553 issued on 30 July 2010. Subject to certain imposed conditions, the privileges include an exemption from corporate income tax for a period of 8 years from the date the promoted operations commenced generating revenues (20 June 2012).

The subsidiary's operating revenues for the years ended 31 December 2016 and 2015, divided between promoted and non-promoted operations, are summarised below.

(Unit: Thousand Baht) 2016 2015 Promoted Non-promoted Promoted Non-promoted operations operations Total operations operations Total Rental and 22.002 843,950 865,952 12.252 801,526 813,778 service income

#### 27. Financial information by segment

Operating segment information is reported in a manner consistent with the internal reports that are regularly reviewed by the chief operating decision maker in order to make decisions about the allocation of resources to the segment and assess its performance. The chief operating decision maker has been identified as the Company's Board of Directors.

For management purposes, the Company and its subsidiaries are organised into business units based on its products and services and have 2 reportable segments as follows:

- (1) Distribution and provision of services relating to computer and computer systems.
- (2) Rent out space and services.

No other operating segments have been aggregated to form above reportable operating segments.



The chief operating decision maker monitors the operating results of the business units separately for the purpose of making decisions about resource allocation and assessing performance. Segment performance is measured based on operating profit or loss and total assets and on a basis consistent with that used to measure operating profit or loss and total assets in the financial statements. However, the Company and its subsidiaries's central administrative activities, financing activities (including finance costs and finance income) and income taxes are managed on a group basis. Therefore these income and expenses are not allocated to operating segments.

The basis of accounting for any transactions between reportable segments is consistent with that for third party transactions.

The following tables present revenue and profit information regarding the Company and its subsidiaries's operating segments for the years ended 31 December 2016 and 2015.

Distribution and

(Unit: Million Baht)

	provision of	of services						
	relating to	computer						
	and co	mputer	Rent out s	space and	Elimina	tion of		
	systems	segment	services	segment	inter-se	gment	Conso	lidation
	2016	2015	2016	2015	2016	2015	2016	2015
Revenues								
Revenues from external customers								
Sales	1,769	1,387	5		-	1.0	1,769	1,387
Rental and service income	852	799	14	15		-	866	814
Total revenues from external								
customers	2,621	2,186	14	15	-	÷	2,635	2,201
Inter-segment revenues		-	33	35	(33)	(35)		
Total revenues	2,621	2,186	47	50	(33)	(35)	2,635	2,201
Segment profit	248	220	4	5		-	252	225
Unallocated income and expense	s:							
Other income							50	33
Selling expenses							(21)	(18)
Administrative expenses							(71)	(80)
Finance cost							(9)	(12)
Profit before income tax expenses	s						201	148
Income tax expenses							(37)	(27)
Profit for the year							164	121



# Geographic information

The Company and its subsidiary are operated in Thailand only. As a result, all of the revenues and assets as reflected in these financial statements pertain to the aforementioned geographical reportable segment.

# Major customers

For the year 2016, the Company and its subsidiary have revenue from three major customers in amount of Baht 580 million (2015: Baht 477 million derived from three major customers), arising from distribution and provision of services relating to computer and computer systems segment.

#### 28. Provident fund

The subsidiary and its employees have jointly established a provident fund in accordance with the Provident Fund Act B.E. 2530. Both employees and the subsidiary contributed to the fund monthly at the rate of 5 and 8 percent of basic salary. The fund, which is managed by KASIKORN Assets Management Company Limited, will be paid to employees upon termination in accordance with the fund rules. The contributions for the year 2016 amounting to approximately Baht 13 million (2015: Baht 13 million) were recognised as expenses.

## 29. Dividends

			Dividend	
	Approved by	Dividends	per share	Paid in month
		(Million Baht)	(Baht)	
Dividends for 2014	Annual General Meeting of			
	the shareholders on 22 April 2015	40	0.28	May 2015
Interim dividends for 2015	Board of Directors' meeting			
	on 11 August 2015	17	0.12	September 2015
Total dividend for 2015		57		
Dividends for 2015	Annual General Meeting of			
	the shareholders on 20 April 2016	40	0.28	May 2016
Interim dividends for 2016	Board of Directors' meeting			
	on 10 August 2016	17	0.12	September 2016
Total dividend for 2016		57		



## 30. Commitments and contingent liabilities

#### 30.1 Operating lease commitments

The Company and its subsidiary had entered into several lease agreements with other companies and related company in respect of the lease of office building space, equipment and related services. The terms of the agreements are generally between 1 to 13 years.

As at 31 December 2016 and 2015, future minimum lease payments required under these operating leases contracts were as follows:

			(Unit: N	/lillion Baht)
	Consol	idated	Sepa	rate
	financial s	tatements	financial s	tatements
	2016	<u>2015</u>	2016	2015
Payable:				
In up to 1 year	24	8	5	•
In over 1 year and up to 5 years	27	9	_	-

#### 30.2 Service commitments

The Company and its subsidiary have entered into management service agreements with a related company, whereby management fees totaling Baht 0.7 million per month (2015: Baht 0.7 million per month) are payable in the future, with Baht 0.2 million per month (2015: Baht 0.2 million per month) payable by the Company. The agreements end in December 2017 but they automatically renew for periods of one year each time until terminated.

#### 30.3 Bank guarantees

As at 31 December 2016, the Company and its subsidiary have outstanding bank guarantees of approximately Baht 105 million (2015: Baht 93 million) issued by banks on behalf of the Company and its subsidiary in respect of certain performance bonds as required in the normal course of business of the Company and its subsidiary. These included letters of guarantee amounting to Baht 104 million (2015: Baht 92 million) to guarantee contractual performance of the subsidiary and amounting to Baht 1 million (2015: Baht 1 million) to guarantee electricity use of the Company.

## 31. Financial instruments

# 31.1 Financial risk management

The Company and its subsidiaries' financial instruments, as defined under Thai Accounting Standard No. 107 "Financial Instruments: Disclosure and Presentations", principally comprise cash and cash equivalents, current investments, restricted bank deposits, trade and other receivables, investment in available-for-sale securities, loan to, trade and other payables, short-term and long-term loans and liabilities under finance lease agreements. The financial risks associated with these financial instruments and how they are managed is described below.



#### Credit risk

The subsidiary is exposed to credit risk primarily with respect to trade receivables. The subsidiary manages the risk by adopting appropriate credit control policies and procedures and therefore does not expect to incur material financial losses. In addition, the subsidiary does not have high concentration of credit risk since it has a large customer base. The maximum exposure to credit risk is limited to the carrying amounts of receivables as stated in the statement of financial position.

## Interest rate risk

The Company and its subsidiaries's exposure to interest rate risk relates primarily to their cash at banks, loan to, short-term and long-term loans and liabilities under finance lease agreements. Most of the Company and its subsidiaries's financial assets and liabilities bear floating interest rates or fixed interest rates which are close to the market rate.

Significant financial assets and liabilities classified by type of interest rates are summarised in the table below, with those financial assets and liabilities that carry fixed interest rates further classified based on the maturity date, or the repricing date if this occurs before the maturity date.

(Unit: Million Baht)

	As at 31 December 2016					
	Fixed inte	rest rates				32
	Within	1-3	Floating	Non-interest		Interest
Consolidated financial statements	1 year	years	interest rate	bearing	Total	rate
						(% p.a.)
Financial assets						
Cash and cash equivalents	(#)	41	43	40	83	Note 7
Current investments	-	-	-	258	258	2
Trade and other receivables		-	-	514	514	<b>#</b> 1
Restricted bank deposits	-	-	39	-	39	0.40 - 1.10
Investment in available-for-sale						
securities				50	50	
			82	862	944	_
Financial liabilities						
Trade and other payables	-	. =		574	574	*
Short-term loan from other company	16	2	<u>12</u>	15	31	Note 19
Long-term loans	1	2	150	-	153	2.50 and
						MLR - 1.50
Liabilities under finance lease						
agreements	11	6			17	0.74 - 7.50
	28	8	150	589	775	



(Unit: Million Baht)

As at 31 December 2015	5
------------------------	---

	57					
	Fixed inte	rest rates				
	Within	1-3	Floating	Non-interest		Interest
Consolidated financial statements	1 year	years	interest rate	bearing	Total	rate
						(% p.a.)
Financial assets						
Cash and cash equivalents	*	( <del>-</del> )	56	-	56	Note 7
Current investments	5	8.58	350	129	129	-
Trade and other receivables	=	-	-	631	631	+
Restricted bank deposits			35		35	0.40 and 0.85
			91	760	851	_
Financial liabilities						
Trade and other payables	-	-	-	632	632	-
Short-term loan from other company	2	-	-	7	7	2
Long-term loans	20	323	179	12	179	MLR - 1.50
Liabilities under finance lease						
agreements	12	9			21	0.74 - 7.51
	12	9	179	639	839	_
		-	93/2:	(V) (V)		_

(Unit: Million Baht)

# As at 31 December 2016

	Fixed inte	rest rates				
	Within	1-3	Floating	Non-interest		Interest
Separate financial statements	1 year	years	interest rate	bearing	Total	rate
						(% p.a.)
Financial assets						
Current investments	*	848		15	15	=
Short-term loan to related party	37	-	-	-	37	5.00
Restricted bank deposits			1		1	1.10
	37		1	15	53	
Financial liabilities			-			
Trade and other payables	Ē	-		2	2	-
Long-term loans			150	-	150	MLR - 1.50
		(1.Th)	150	2	152	



(Unit: Million Baht)

As at 31 December 2015			

	Fixed inte	rest rates				
	Within	1-3	Floating	Non-interest		Interest
Separate financial statements	1 year	years	interest rate	bearing	Total	rate
						(% p.a.)
Financial assets						
Trade and other receivables	*	( <del>) =</del> (	-	3	3	~
Short-term loan to related party	42	(1 <del>1)</del> )	-	. <del></del>	42	5.25
Restricted bank deposits	- <del>-</del>		1		1	0.40
	42		1	3	46	
Financial liabilities						
Trade and other payables	-	d <del>a</del> a		2	2	-
Long-term loans			179		179	MLR - 1.50
	-	-	179	2	181	
						_

# Foreign currency risk

The subsidiary's exposure to foreign currency risk arises mainly from trading transactions that are denominated in foreign currencies. As at 31 December 2016, the subsidiary had the net liabilities denominated in foreign currency amounting to USD 3 million (2015: USD 4 million)

The subsidiary had outstanding forward exchange contracts in order to hedge the foreign currency risk as follows:

# Consolidated financial statements

Foreign currency	Bought Amount	Contractual exchange rate of bought amount
	(Million)	(Baht per 1 foreign currency unit)
US Dollar	1.8	35.57 - 36.01

#### 31.2 Fair values of financial instruments

As the majority of financial instruments are short-term and long-term financial liabilities carry interest rates which are close to market rates, the Company and its subsidiaries expect that fair value of their financial instruments are close to the amounts presented in the statements of financial position.



# 32. Capital management

The primary objective of the Company and its subsidiaries' capital management is to ensure that it has appropriate capital structure in order to support its business and maximise shareholder value. As at 31 December 2016, the Group's debt-to-equity ratio was 1.6:1 (2015: 2.0:1) and the Company's was 0.3:1 (2015: 0.5:1).

#### 33. Events after the reporting period

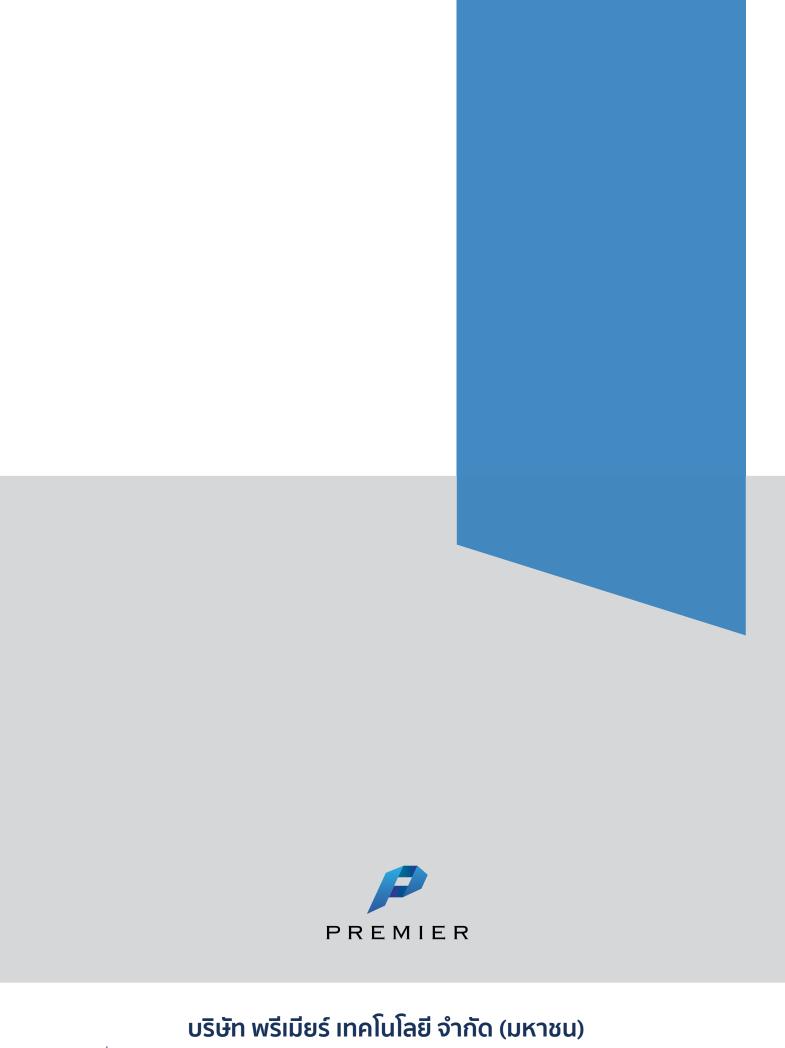
On 15 February 2017, the Board of Directors' meeting of the Company resolved to propose the following significant matters for consideration and approval by to a meeting of the Company's shareholders:

- 33.1 Reduction of the registered share capital from Baht 142,440,489 to Baht 141,944,471 (141,944,471 ordinary shares with a par value of Baht 1 each) by canceling 496,018 undistributed ordinary shares with a par value of Baht 1 each.
- 33.2 Increase in the registered share capital from Baht 141,944,471 to Baht 283,888,942 (283,888,942 ordinary shares with a par value of Baht 1 each) to support the proposed distribution of a stock dividend, by issuing 141,944,471 additional ordinary shares with a par value of Baht 1 each.
- 33.3 Payment of a dividend from the Company's 2016 operating results and the retained earnings to shareholders of the Company in the form of stock dividend and cash dividend, as follows:
  - a) A stock dividend of 142 million ordinary shares with a par value of Baht 1 each to be allocated to the shareholders of the Company in a ratio of 1 new share for every 1 existing share, equivalent to a total dividend of Baht 142 million and a dividend pay-out rate of Baht 1 per share; and
  - b) A cash dividend of Baht 0.88 per share, or a total of Baht 125 million.

In total the dividend is thus to be paid at the rate of Baht 1.88 per share, equivalent to a total cash dividend of Baht 267 million. Combining this amount with the interim dividend of Baht 0.12 per share paid to the shareholders of the Company on 8 September 2016, totaling Baht 17 million, the total dividend paid from the Company's 2016 operating results and the retained earnings is thus Baht 2 per share, or a total of Baht 284 million.

## 34. Approval of financial statements

These financial statements were authorised for issue by the Company's Board of Directors on 15 February 2017.



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